

For discussion  
on 28 November 2001

PWSC(2001-02)82

## **ITEM FOR PUBLIC WORKS SUBCOMMITTEE OF FINANCE COMMITTEE**

### **HEAD 708 - CAPITAL SUBVENTIONS AND MAJOR SYSTEMS AND EQUIPMENT**

#### **Universities**

#### **The Chinese University of Hong Kong**

#### **37EF - Extension facilities for the clinical departments of the Faculty of Medicine at Prince of Wales Hospital**

Members are invited to recommend to Finance Committee to approve a new commitment of \$269.35 million in money-of-the-day prices for the construction of extension facilities for the clinical departments of the Faculty of Medicine at Prince of Wales Hospital for the Chinese University of Hong Kong.

### **PROBLEM**

The clinical departments of the Faculty of Medicine of the Chinese University of Hong Kong (CUHK) require additional accommodation and facilities to meet their teaching and research needs.

### **PROPOSAL**

2. The Secretary-General, University Grants Committee (SG, UGC), on the advice of the University Grants Committee (UGC) and the Director of Architectural Services (D Arch S) as UGC's Technical Adviser, and with the support of the Secretary for Education and Manpower, proposes to create a new commitment of \$269.35 million in money-of-the-day (MOD) prices for the construction of extension facilities for CUHK's clinical departments of the Faculty of Medicine at Prince of Wales Hospital (PWH).

**/PROJECT .....**

**PROJECT SCOPE AND NATURE**

3. The scope of project **37EF** comprises the following -
- (a) construction of a new 13-storey building in an existing open carpark and circulation area of PWH;
  - (b) construction of footbridges linking the new building to the existing Clinical Sciences Building as well as a vehicular access ramp; and
  - (c) provision of an underground utility service tunnel and reprovisioning 82 carpark spaces.

4. The development will provide a total net operational floor area (NOFA) of about 6 550 square metres to meet the current shortfall of the clinical departments of the Faculty of Medicine. When completed, it will be a self-contained complex to house the administration office, seminar rooms, computer rooms, and laboratories for clinical research and pathology teaching with the provision of a specially fitted out bio-safety laboratory. A site plan is at Enclosure 1. CUHK plans to commence the construction works in June 2002 for completion in June 2004.

**JUSTIFICATION**

5. According to a study on space and accommodation at UGC-funded institutions completed in February 2000, CUHK has a 22% shortfall in accommodation provision equivalent to 36 937 square metres in NOFA. The completion of **38EF** "Engineering Building Complex, phase 2" in August 2004 (upgraded to Category A in May 2001) will reduce the shortfall to 31 937 square metres in NOFA. 6 578 square metres of this residual shortfall fall on the clinical departments of the Faculty of Medicine.

6. The Faculty of Medicine of CUHK, founded in 1981 with 13 departments/units, has its clinical teaching and research facilities in the existing Clinical Sciences Building of PWH, and its pre-clinical teaching in the Choh-ming Li Building at the main campus of CUHK. The facilities in the Clinical Services Building were designed in the late seventies together with the main facilities of the hospital, based on an intake contingent of 100 medical students per annum, which will be maintained at 140 by the 2002/03 school year.

7. With new developments in the medical field, the Faculty of Medicine has now expanded to 23 departments/units, requiring various degrees of clinical teaching. These departments/units include -

<b>Departments/units</b>	<b>Approximate number of students</b>	<b>% of clinical teaching</b>
17 clinical departments/units	500	100
4 pre-clinical departments	300	about 15
Department of Nursing	400	about 30
School of Pharmacy	90	about 20

8. Medical education requires the provision of a wide range of clinical teaching to students through research and laboratory works. The existing premises and facilities in the Clinical Sciences Building at PWH are grossly inadequate to meet the current standard of a Faculty of Medicine. The proposed building equipped with the tailor-made facilities will provide the space to meet the necessary expansion in teaching and research activities, the expansion needs of the Medical Library and the increase in collaborative projects and clinical trials in the new medical specialties. The UGC supports the construction of a new extension building.

### **FINANCIAL IMPLICATIONS**

9. SG, UGC, on the advice of D Arch S, recommends approval of the project at a cost of \$269.35 million in MOD prices (see paragraph 12 below), made up as follows -

	<b>\$ million</b>
(a) Link footbridges and vehicular access ramp	4.82
(b) Building	96.50
(c) Building services	78.49
(d) Drainage, external works and utilities	15.17

	\$ million	
(e) Consultants' fees -	10.02 <sup>1</sup>	
(i) assessment of tenders	0.78	
(ii) contract administration	4.78	
(iii) site supervision	4.21	
(iv) out-of-pocket expenses	0.25	
(f) Furniture and equipment	38.11 <sup>2</sup>	
(g) Contingencies	24.31	
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Sub-total	267.42	(in September 2001 prices)
(h) Provision for price adjustment	1.93	
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Total	269.35	(in MOD prices)
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10. The construction floor area (CFA) of this project is 14 931 square metres. The estimated construction unit cost, represented by building and building services costs, is \$11,720 per square metre of CFA in September 2001 prices. D Arch S considers the estimated unit costs to be reasonable and comparable with those of similar projects, such as **45EG** "Development of Faculty of Medicine at the existing site of the Northcote Campus of the Hong Kong Institute of Education of the University of Hong Kong" (upgraded to Category A in February 1997), the estimated construction unit cost of which was \$12,557 per square metre of CFA in September 2001 prices.

11. A detailed breakdown of the estimate for consultants' fees is at Enclosure 2.

/12. ....

<sup>1</sup> \$790,000 of the total consultants' fees of \$10.02 million is calculated on a scale fee basis. CUHK commissioned that part of the consultancy services on a scale fee basis in March 1998. The scale fees situation had been reported to Members in April 2001 vide PWSC(2001-02)1 on **38EF** "Engineering Building Complex, phase 2".

<sup>2</sup> Based on 12.5% of the Building and Building services cost of the project estimate plus an estimate on the specialist equipment required.

12. Subject to approval, CUHK will phase the expenditure as follows -

Year	\$ million (Sept 2001)	Price adjustment factor	\$ million (MOD)
2001 - 02	2.00	1.00000	2.00
2002 - 03	34.70	0.99700	34.60
2003 - 04	102.20	1.00398	102.61
2004 - 05	100.49	1.01101	101.60
2005 - 06	28.03	1.01808	28.54
	267.42		269.35

13. We derived the MOD estimates on the basis of the Government's latest forecast of trend labour and construction prices for the period 2001 to 2006. CUHK will deliver the works through a fixed-price lump-sum contract because it can clearly define the scope of works in advance, leaving little room for uncertainty.

14. The project will have no impact on tuition fees. CUHK has confirmed that it will meet the additional recurrent costs associated with this project from its recurrent grants.

## **PUBLIC CONSULTATION**

15. Public consultation is not necessary as the construction will be carried out within the precincts of PWH. Consent for the project has been secured from both PWH and the Hospital Authority.

## **ENVIRONMENTAL IMPLICATIONS**

16. CUHK completed a Preliminary Environmental Review (PER) for the project in August 1997. The PER concluded that the project would have no long-term environmental impact. The Director of Environmental Protection vetted the PER and agreed that an Environmental Impact Assessment would not be required.

17. During construction, CUHK will control noise, dust and site run-off nuisances to within established standards and guidelines through the implementation of mitigation measures in the relevant contracts. These include the use of silencers, mufflers, acoustic lining or shields for noisy construction activities, frequent cleaning and watering of the site, and the provision of wheel-washing facilities.

18. At the planning and design stages, we have considered measures to reduce the generation of construction and demolition (C&D) materials. CUHK will use suitable excavated materials for filling within the site to minimise off-site disposal. To further minimise the generation of C&D materials, CUHK will encourage the contractors to use non-timber formwork and recyclable materials for temporary works. In addition, CUHK will require the contractor to use metal site hoardings and signboards so that these materials can be recycled or reused in other projects.

19. CUHK will require the contractor to submit a waste management plan (WMP) for approval. The WMP will include appropriate mitigation measures to avoid, reduce, reuse and recycle C&D materials. CUHK will ensure that the day-to-day operations on site comply with the approved WMP. CUHK will control the disposal of public fill and C&D waste to designated public filling facilities and landfills respectively through a trip-ticket system. The contractor will be required to separate public fill from C&D waste for disposal at appropriate facilities. CUHK will record the disposal, reuse and recycling of C&D materials for monitoring purposes. CUHK estimate that the project will generate about 1 800 cubic metres (m<sup>3</sup>) of C&D materials. Of these, CUHK will reuse about 450 m<sup>3</sup> (25%) on site, 1 070 m<sup>3</sup> (59%) as fill in public filling areas<sup>3</sup>, and dispose of 280 m<sup>3</sup> (16%) at landfills. The notional cost of accommodating C&D waste at landfill sites is estimated to be \$35,000 for this project (based on a notional unit cost<sup>4</sup> of \$125/m<sup>3</sup>).

## LAND ACQUISITION

20. The project does not require land acquisition.

**/BACKGROUND .....**

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<sup>3</sup> A public filling area is a designated part of a development project that accepts public fill for reclamation purposes. Disposal of public fill in a public filling area requires a licence issued by the Director of Civil Engineering.

<sup>4</sup> This estimate has taken into account the cost for developing, operating and restoring the landfills after they are filled and the aftercare required. It does not include the land opportunity cost for existing landfill sites (which is estimated at \$90/m<sup>3</sup>), nor the cost to provide new landfills (which are likely to be more expensive) when the existing ones are filled. The notional cost estimate is for reference only and does not form part of this project estimate.

**BACKGROUND INFORMATION**

21. Under existing procedures, UGC-funded institutions submit capital works proposals to the UGC annually. The UGC examines all these proposals carefully, with professional advice provided by D Arch S who acts as UGC's Technical Adviser. The UGC refers those supported proposals to the Government. Having examined CUHK's proposal, SG, UGC has, in consultation with D Arch S, adjusted the project estimate proposed by CUHK to arrive at the project estimate set out in paragraph 2 above. A comparison of the project estimate proposed by CUHK and the revised estimate recommended by the UGC and agreed by CUHK is at Enclosure 3.

22. We upgrade **37EF** to Category B in August 1998. With an allocation of \$10.88 million from block allocation **Subhead 8100EX** "Alternations, additions, repairs and improvements to the campuses of the UGC-funded institutions", consultants engaged by the CUHK have completed the pre-tender consultancy service including feasibility study, site investigation and detailed design. CUHK is finalizing tender documents for the project.

23. CUHK estimates that the proposed works under **37EF** will create some 230 jobs, with a total of 4 480 man-months, comprising five professional staff, 10 technical staff and 215 labourers.

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Education and Manpower Bureau  
November 2001

**The Chinese University of Hong Kong**  
**37EF - Extension facilities for the clinical departments of**  
**the Faculty of Medicine at Prince of Wales Hospital**

**Breakdown of the estimate for consultants' fees**

		Estimated man- months	Average MPS* salary point	Multiplier	Estimated fee (\$ million)
<b>(a) Consultants' staff costs</b>					
(i) Assessment of tenders by -					
♦ architectural, quantity surveying and mechanical & electrical engineering consultants	Professional	4.6	38	2.4	0.67
♦ structural & geotechnical engineering consultants#					0.11
(ii) Contract administration by -					
♦ architectural, quantity surveying and mechanical & electrical engineering consultants	Professional Technical	24.0 13.2	38 14	2.4 2.4	3.48 0.62
♦ structural & geotechnical engineering consultants#					0.68
<b>(b) Site supervision by resident site staff employed directly by CUHK</b>					
	Professional	28.0	38	1.7	2.87
	Technical	40.5	14	1.7	1.34
				Sub-total	9.77
<b>(c) Out-of-pocket expenses</b>					
Lithography and other direct expenses					0.25
				Sub-total	0.25
				Total	10.02

\* MPS = Master Pay Scale

# Calculated on a scale fee basis (see also Footnote 1)



**Notes**

1. A multiplier of 2.4 is applied to the average MPS point to estimate the full staff costs including the consultants' overheads and profit, as the staff will be employed in the consultants' offices. A multiplier of 1.7 is applied in the case of contract staff employed by CUHK direct on the project. (At 1 April 2001, MPS point 38 is \$60,395 per month and MPS point 14 is \$19,510 per month.)
2. Out-of-pocket expenses are the actual costs incurred. The consultants are not entitled to any additional payment for the overheads or profit in respect of these items.
3. The figures given above are based on estimates prepared by CUHK. D Arch S has examined the figures and considered them reasonable.

**Enclosure 3 to PWSC(2001-02)82**

**A comparison of the project estimate proposed by CUHK  
with the estimate recommended by UGC**

**\$ million (in Sept 2001 prices)**

<b>Project</b>	<b>Amount proposed by CUHK</b>	<b>Amount recommended by UGC</b>	<b>Amount of reduction</b>
CUHK - Extension facilities for the clinical departments of the Faculty of Medicine at Prince of Wales Hospital	268.59	267.42	1.17

**Note**

The net reduction of \$1.17 million results from trimming the estimate on -

- (a) construction cost by \$950,000;
- (b) consultant's fees by \$20,000;
- (c) furniture and equipment by \$90,000; and
- (d) contingencies by \$110,000.