

**Witnesses who appeared before the Committee  
(in order of appearance)**

Prof Hon Arthur LI Kwok-cheung, GBS, JP	Secretary for Education and Manpower
Miss Irene YOUNG	Principal Assistant Secretary for Education and Manpower (Higher Education)
Mr Peter CHEUNG Po-tak, JP	Secretary-General, University Grants Committee
Prof Paul CHU Ching-wu	President, The Hong Kong University of Science and Technology, and Convenor, Heads of Universities Committee
Mr Paul Bolton	Vice-President for Administration and Business, The Hong Kong University of Science and Technology
Prof CHANG Hsin-kang, GBS, JP	President, City University of Hong Kong
Mr Gabriel CHAN	Director of Finance, City University of Hong Kong
Prof NG Ching-fai	President and Vice-Chancellor, Hong Kong Baptist University
Mr Alex P C SHUEN	Director of Finance, Hong Kong Baptist University
Prof Edward CHEN Kwan-yiu, GBS, JP	President, Lingnan University
Mr Herdip Singh	Comptroller, Lingnan University
Prof Ambrose KING Yeo-chi, SBS, JP	Vice-Chancellor, The Chinese University of Hong Kong
Mr Terence CHAN	University Bursar, The Chinese University of Hong Kong
Prof Paul Morris	President, The Hong Kong Institute of Education
Mr Norman NGAI	Vice President (Resources & Administrative Services), The Hong Kong Institute of Education

Dr Sir Gordon WU Ying-sheung, KCMG, FICE	Council Chairman, The Hong Kong Polytechnic University
Prof POON Chung-kwong, GBS, JP	President, The Hong Kong Polytechnic University
Mr Alexander TZANG	Deputy President and Council Secretary, The Hong Kong Polytechnic University
Prof TSUI Lap-chee	Vice-Chancellor, The University of Hong Kong
Mr Philip LAM	Director of Finance, The University of Hong Kong
Hon Frederick MA Si-hang, JP	Secretary for Financial Services and the Treasury
Mr Alan LAI Nin, JP	Permanent Secretary for Financial Services and the Treasury (Treasury)
Mr Stanley YING, JP	Deputy Secretary for Financial Services and the Treasury (Treasury) 1
Prof K P SHUM	Chairman, Federation of Hong Kong Higher Education Staff Associations, and Council Member, Chinese University Teachers' Association
Dr CHAN Chi-wei	Vice-chairman, Federation of Hong Kong Higher Education Staff Associations, and Chairman, Hong Kong University Academic Staff Association
Mr Aaron LI Wing-yuen	President, Chinese University Staff Association
Dr CHAN Chun-wah	President, Hong Kong Poly University Staff Association
Mr Martin SIU	Assistant Secretary-General (Finance), University Grants Committee
Mr Valiant CHEUNG Kin-piu	Deputy Chairman of the Council, Lingnan University
Mr Chris MONG	Associate Vice President & Director of Finance, The Hong Kong Polytechnic University

Mr Philip WONG

Director of Finance, The Hong Kong  
University of Science and Technology

Mr Henry W K WAI

Registrar, The University of Hong Kong

Mr Jacob LEUNG

University Secretary, The Chinese University  
of Hong Kong