

**For discussion on
10 January 2005**

LEGCO PANEL ON WELFARE SERVICES

Community Investment and Inclusion Fund (CIIF) – Progress Report as at 20 December 2004

PURPOSE

This paper informs Members of the up-to-date position of the Community Investment and Inclusion Fund (CIIF) and outlines the Fund's strategic focus for the coming year.

BACKGROUND

2. In the 2001 Policy Address, the Chief Executive announced the setting up of the \$300 million CIIF as a policy initiative to encourage mutual concern and aid, promote community participation, and support cross-sectoral programmes.

3. The CIIF was set up to bring about a different mind-set and delivery approach so that people can better support each other, through two strategies. First, it encourages mindset changes about vulnerability by focusing on empowering and building up the capacities and giving potentials of groups that others consider most vulnerable, through establishing mutual help networks. Second, it promotes the concept of shared responsibilities for more effective community solutions by encouraging tripartite partnerships and mobilizing community resources. The aim is to enable vulnerable groups to gain self-reliance, pride and motivation, and build up a sense of community and enhance social inclusion and harmony.

4. The early success of the CIIF in encouraging collaboration and partnerships was noted in the 2004 Policy Address which the Chief Executive directed that further strategies should be developed to enhance social capital, build tripartite partnerships, consolidate and promote the successful experience of the CIIF. In response, the welfare NGOs and the business sector were engaged in two major conferences to deliberate their respective roles in building social capital.

PROGRESS AND DEVELOPMENT

Projects

5. As of 20 December 2004, 72 projects, mostly for 3 years, have been selected with funding around \$60 Million allocated. 45 projects have commenced to date. **Table 1** below shows the latest position of the projects selected to date and the detailed project list is at **Annex 1**.

Table 1 : CIIF Projects Funding position as of 20 December 2004

| Batch (time) | Processed no. | Selected no. | Selected % | Amount (HK\$) | Commenced | Condition of Grant to be finalized |
|---------------------------------|---------------|--------------|------------|-------------------|-----------|------------------------------------|
| 1 st Batch (Jan 03)* | 227 | 17 | 7 | 11,387,333 | 17 | 0 |
| 2 nd Batch (Aug 03)* | 184 | 12 | 7 | 10,618,780 | 11 | 1 |
| 3 rd Batch (Jan 04)* | 61 | 18 | 30 | 16,122,000 | 13 | 5 |
| 4 th Batch (Sep 04)* | 55 | 12 | 22 | 8,543,000 | 4 | 8 |
| 5 th Batch (Nov 04)* | 57 | 14# | 23 | 13,193,000 | 0 | 13 |
| Total | 584 | 72 | | 59,864,113 | 45 | 27 |

* Included resubmitted projects; 8 projects from the 5th batch are under consideration.

Included a 2nd batch project being awarded 2nd year funding of \$250,000

Distribution

6. Now practically each district would have at least one CIIF project approved, and some districts (such as Shamshuipo, Yuen Long/Tin Shui Wai and Tai Po) are building up a critical mass. The district distribution is summarized in the map at **Annex 2**.

Expected Project Results and Performance

7. When fully implemented, these 72 projects will result in:

- ◆ 17 380 service recipients being empowered to become contributive volunteers;
- ◆ 210 mutual help networks;
- ◆ 17 co-operatives;
- ◆ 880 jobs;
- ◆ 3 500 job matchings; and
- ◆ over 300 000 people benefiting from participation.

8. Some of these CIIF projects were beginning to demonstrate impact on the people and the local communities. The tangible and intangible social capital outcomes achieved include increased self-reliance, enriched social fabric, more mutual help networks, increased social and economic participation. For instance, over 110 ex-homeless people are re-engaged with mainstream society by becoming volunteer helpers for other homeless, and 18 of them already gained employment. 80 middle-aged unemployed women have since formed a post-natal carer co-operative, gaining financial independence (collectively earning over \$2.29 Million in 17 months) while helping over 250 families at risk of post-natal depression. Over 60 volunteer adult mentors have re-engaged 100 at risk youth back into society and employment with 36 youth finding jobs and others being motivated to return to study. **Annex 3** outlined the practical examples where the community impact of the CIIF is becoming evident.

9. Grantees submit self-assessed quarterly reports on progress and half-yearly reports on performance. The CIIF Committee and Secretariat also pay annual site visits to discuss implementation experience. The latest round of half-yearly reports in October 2004, and the last round of site visits in September 2004 indicated that over half of the commenced projects were able to meet or

exceed their targets. Separately, about 20% experienced implementation difficulties especially in recruiting their target participants and required revisions in their strategies.

COLLABORATION AND PARTNERSHIPS

10. Collaboration across sectors is an indication of social capital formation, and several breakthroughs have been achieved so far:

- a) Collaboration at district level has been strengthening – for instance the CIIF and the District Social Welfare Officers (DSWOs) jointly organized 12 districts-base briefings during the 5th round of applications. The aims are to foster cross-institutional and cross-sector partnerships, encourage greater synergy, and increase the project impact potentials with a view to addressing local needs more effectively.
- b) Collaboration across agencies was also increasing – with more agencies breaking down barriers to become joint project applicants. For example, one 5th batch project involved 4 NGOs and another involved one health organization and 7 welfare NGOs as joint applicants.
- c) Over 70% of the CIIF Projects involved different types of partnerships including business and professional bodies.
- d) Another breakthrough in collaboration involved 16 academics and 7 research teams from five local universities agreeing to form a collaborative consortium to undertake a joint evaluation of the aggregated impact of the CIIF, identifying critical success factors across the projects. The evaluation has commenced in December 2004, with report back due in early 2006.

Knowledge Transfer

11. Initially most applicants had found it difficult to operationalise the concept of social capital in a project. The CIIF had therefore placed considerable emphasis on promotion of the concepts, development of project ideas and strategies, and knowledge transfer through:

- ◆ consolidate the overall impact of the CIIF through a joint evaluation and assessment conducted by a consortium of 5 universities;
- ◆ dialogue through site visits;
- ◆ annual CIIF Experience-Sharing Forum: For example, the second CIIF Annual Sharing Forum held in October 2004 attracted over 400 participants with over 100 contributors mobilized from amongst the participant groups, staff and agency heads of the Grantee NGOs, business collaborators and the academic community. Overseas participants such as Dr Brahm Prakash, the recently retired Director of Social Development and Poverty Reduction from the Asian Development Bank (ADB), praised the CIIF initiative for its success and observed that it was providing the social capital know-how for reference of the region;
- ◆ sharing of good practice – with the successful CIIF project examples being disseminated through the well-received First CIIF Performance Report in August 2004, VCDs and first-hand presentations; and
- ◆ increasing exposure through various media.

12. Applicants now have a much clearer idea about the meaning of social capital. Project teams were now more focused on strategies and implementation, including recruitment of both suitable staff and target participants, community engagement, developing meaningful tripartite partnerships and sustaining the project outcomes.

13. The ICAC Administrative Audit Report on the CIIF operation was generally positive and it has since been referenced by other new Funds. As more CIIF projects were able to demonstrate their uniqueness and results, it helped to explain the rationale of the CIIF selection criteria.

LOOKING AHEAD

14. In order to maximize the CIIF impact, keep up the developmental momentum and consolidate the gains made, the CIIF operation will be extended for another three years.

15. Developmental priorities over the next years will focus on building up the critical mass within each districts and enhancing strategies with specific target groups. The aim is to maximize project impacts, extend successful models being trialed, promote the critical success factors identified, and align the project development with strategic priorities such as addressing the needs of children and youth from deprived families and helping to break the cycles of deprivations through community joint actions.

16. Project models that had proven success in empowerment, capacity and partnership building to achieve social capital outcomes will be extended, such as:

- ◆ the community-owned parent-run after-school care programmes for children from deprived families and neighbourhoods in Tuen Mun;
- ◆ projects that target disengaged youth such as the Modern Mentorship project on NT North;
- ◆ community network building projects such as the Community Angels project in Tin Shui Wai for a new community, and the Caring Estate in Island South for an older community;
- ◆ the elder health and service shop run by elders with support from local new arrival women and youth in Tung Tau Estate; and
- ◆ capacity-building projects involving “deprived” groups such as middle aged women like the post-natal carer project in Kwun Tong and the unemployed artisans through the home repair and maintenance co-operatives.

17. We will also work with the DSWOs, especially in those districts requiring special attention, to encourage and assist the NGOs and other sectors within the districts to develop worthwhile projects targeting the special needs of the district.

ADVICE SOUGHT

18. Members are invited to note of the content of this paper.

Health, Welfare and Food Bureau
January 2005

Annex 1**List of the 72 Selected
Community Investment and Inclusion Fund Projects (as of 20.12.04)**

| Project No. | Project Name | Applicant's Organizations | Approved Amount (HK\$), Approved Period & Commencement Date (if any) | Locations |
|-------------------------|---|--|---|---|
| <u>1st Batch</u> | | | | |
| 0013-01D | Volunteer Partnership Scheme for Those Rehabilitated from Occupational Injuries and Disease (reintegrate into community) | The Hong Kong Workers ' Health Centre Ltd | \$588,180 1/8/2003 - 31/7/2004 18/11/2004 - 17/11/2005 | Kowloon City, Kwun Tong, Tseung Kwan O, Wong Tai Sin, Yau Tsim Mong, Sham Shui Po, Tsuen Wan and Kwai Tsing |
| 0015-01D | Helping Others - Self Growing Project (homeless & ordinary volunteers, empowering the homeless to be helpers) | Christian Concern for the Homeless Association | \$579,600 3 years 1/4/2003 - 31/3/2006 | Kowloon City, Sham Shui Po, Tsuen Wan, Kwun Tong, Yau Tsim Mong, Wong Tai Sin |
| 0017-01D | Family Education - Love and Caring at Home (training for parental and after school care) | Ching Fai Women Association | \$415,305 1/10/2003 - 30/9/2004 10/12/2004 - 9/12/2005 | Sham Shui Po |
| 0023-01C | Project to Promote Family Cohesion & a More Colourful Family Life (social and economic inclusion involving new arrivals and local families) | Pok Oi Hospital Mrs. Chu Kok King Memorial Day Nursery | \$189,630 2 years 1/5/2003 - 30/4/2005 | Yuen Long (Tin Shui Wai) |
| 0069-01D | Collaborating People in Tsuen Wan Rural Areas (connect unemployed and needy families with resources through mutual help networks and tripartite partnerships) | The Yuen Yuen Institute | \$750,910 3 years 1/4/2003 - 31/3/2006 | Tsuen Wan |

| Project No. | Project Name | Applicant's Organizations | Approved Amount (HK\$), Approved Period & Commencement Date (if any) | Locations |
|--------------------|---|--|---|---|
| 0070-01D | Healthy Mothers - to-be' - A Women and Community Networking Project (create postnatal carer jobs for middle-aged unemployed and assisting families with new born to reduce risks of post natal depression) | Kwun Tong Methodist Social Service Grassroots Occupational Service Unit "Healthy Mothers- to-be" Club | \$232,040 2 years 1/4/2003 - 31/3/2005 | Kwun Tong |
| 0079-01C | Sunny Community Programme (use a cooperative approach to engage CSSA and local families to build neighbourhood support networks and jobs) | Hong Kong Outlying Islands Women's Association, Jockey Club Women's Integrated Service Centre | \$1,045,800 3 years 1/4/2003 - 31/3/2006 | Islands (Tung Chung) |
| 0091-01D | It's All Because of You: Community Cohesion Project (assist social inclusion of ex-psychiatric patients, elders and youth through neighbourhood networks) | Richmond Fellowship | \$209,160 1 year 1/4/2003 - 31/3/2004 | Yuen Long, Eastern, Wong Tai Sin, Tseung Kwan O |
| 0092-01C | Space of Dream - Youth Employment Project in the North District (assist social and economic re-engagement of disadvantaged youth through matching one-to-one volunteer mentors from different vocations) | The Evangelical Lutheran Church of Hong Kong North District Integrated Youth Service Centre | \$1,107,700 3 years 1/4/2003 - 31/3/2006 | North |
| 0097-01E | Simple Home Repair Employment Scheme (reconnect unemployed older artisans with society through volunteer and part-time work) | Lok Kwan Social Service Ltd | \$574,936 2 years 1/4/2004 - 31/3/2006 | Eastern |

| Project No. | Project Name | Applicant's Organizations | Approved Amount (HK\$), Approved Period & Commencement Date (if any) | Locations |
|--------------------|--|--|---|-------------------|
| 0100/0101-01C | "Caring Estates" in Southern District (create networks of support and local job opportunities for the unemployed, needy families, the isolated and people with disabilities with support from 50+ SMEs, 30 residents associations & 200+ volunteer ambassadors) | HK Southern District Women's Association Ltd. and Aberdeen Kaifong Welfare Association Social Service Centre | \$2,042,800 3 years 1/4/2003 - 31/3/2006 | Southern |
| 0113-01E | Community Care & Networking Programme for "Po Tin" Residents (build social support networks for new arrival families and people with special needs in HK's largest interim housing estate) | Urban Peacemaker Evangelistic Fellowship | \$1,005,300 3 years 1/5/2003 - 30/4/2006 | Tuen Mun |
| 0127-01C | Cross Generational Community Integration Programme (enhance social inclusion between students and elders) | SAGE Eastern District Multi-service Centre for the Elderly | \$264,600 1 year 4 Mths 1/9/2003 - 31/12/2004 | Eastern |
| 0133/0134-01C | Retired Person Volunteers' Association - Community Mutual Help Network Project (mobilize community resources to build 10 street level support networks for frail elders in Central & Western District) | St James' Settlement | \$954,740 3 years 1/4/2003 - 31/3/2006 | Central & Western |
| 0138-01D | Community Integration - Developing Respective Strengths (develop respective strengths of new arrivals & locals to assist local inclusion) | Youth Kwun Tong | \$493,232 1/9/2003 - 31/8/2004 24/9/2004 - 23/9/2005 | Kwun Tong |

| Project No. | Project Name | Applicant's Organizations | Approved Amount (HK\$), Approved Period & Commencement Date (if any) | Locations |
|-------------------------|---|--|---|-------------------------|
| 0140-01E | Community Networking for Skilled Artisans (assist social and economic inclusion of unemployed artisans and single-parent/needy families through a work co-operative) | St. James' Settlement | \$333,700 3 years 1/4/2004 - 31/3/2007 | Wan Chai |
| 0151-01D | Family Service Ambassador Scheme, Caritas Family Service (ex family service users being empowered to provide peer support for other families in need) | Caritas - Hong Kong Family Service | \$599,700 3 years 1/4/2003 - 31/3/2006 | All districts in HK |
| <u>2nd Batch</u> | | | | |
| 0025-02E | The Women of Cheung Hang (assist social & economic empowerment of women from new arrival families & low income families) | Yin Shes Limited | \$400,000 1st year for review 1/4/2004 - 31/3/2005 | Kwai Tsing |
| 0051-02D | Project SASA -- South Asians Support Alliance (mutual help clubs involving ethnic and local families) | Hong Kong Christian Service | \$1,486,170 3 years 16/2/2004 - 15/2/2007 | Sham Shui Po, Kwun Tong |
| 0056-02E | Social Inclusion Project for the Ethnic Minorities (Nepalese, Pakistani & Indian) (build capacity, networks and social connections to assist integration into local community) | Yuen Long Town Hall Management Committee Ltd. | \$1,998,000 3 years 1/4/2004 - 31/3/2007 | Yuen Long |
| 0078-02E | PARACLETE - Care-and-Comfort Angel Promotion Project (assist individuals and families in bereavement with practical support from the Funeral Services Federation and emotional adjustment through rebuilding their support networks) | S.K.H. Holy Carpenter Church District Elderly Community Centre | 1,800,000 3 years 1/4/2004 - 31/3/2007 | All districts in HK |

| Project No. | Project Name | Applicant's Organizations | Approved Amount (HK\$), Approved Period & Commencement Date (if any) | Locations |
|--------------------|--|---|---|-----------------------|
| 0090-02D | The Journey of Birth-Prenatal & Postnatal Emotion Support and Community Network Project (for first time mothers) | The Boys' and Girls' Clubs Association of Hong Kong | \$250,000 2 years 19/1/2004 - 18/1/2006 | Tsuen Wan, Kwai Tsing |
| 0106-02E | Self and Mutual-help Resources Network (strengthen support for and viability of self-help groups) | Self-help Development Centre | \$500,000 3 years 5/1/2004 - 4/1/2007 | All districts in HK |
| 0116-02D | Play in the Public Park: Play Community Development in Ma On Shan (Saddle Ridge) (build communities and neighbourhood networks through play) | Playright Children's Play Association | \$500,000 22/11/2003 - 21/11/2004 1/1/2005 - 31/12/2005 | Shatin |
| 0128-02E | Forging a Better Tomorrow - A Self-help and Mutual-help Project (assist social and economic inclusion of Pakistani, at risk youth and new arrival families through capacity building and mutual help) | Sheng Kung Hui Lady MacLehose Centre | \$737,238 3 years 1/1/2004 - 31/12/2006 | Kwai Tsing, Tsuen Wan |
| 0132-02D | Hometown at Fisherman Village - Tai O Community Networking Project (rebuild a community ravaged by fire and depopulation) | Tai O Resident Rights Concern Group | \$250,000 1st year for review 30/4/2004 - 29/4/2005 | Islands (Tai O) |
| 0142-02D | The Mutual Networks of Shatin (develop support and work teams between women and people with disabilities) | Shatin Women's Association Limited | \$300,000 1st year for review | Shatin |
| 0155-02E | Living Under The Same Sky Community Networking Project (assist social inclusion of South-Asian Ethnic Minorities and Low Income Families in Sham Shui Po) | Young Men's Christian Association of H.K. | \$1,248,880 3 years 1/4/2004 - 31/3/2007 | Sham Shui Po |

| Project No. | Project Name | Applicant's Organizations | Approved Amount (HK\$), Approved Period & Commencement Date (if any) | Locations |
|-------------------------|---|---|---|---|
| 0157-02E | Project RAGE - Responsible Action, Genuine Encounter (link at risk youth with professional mentors to reengage them socially and in work) | The University of HK - Department of Social Work & Social Administration and Chinese University of HK - Department of Social Work | \$1,398,492 3 years 1/5/2004 - 30/4/2007 | Shatin, Tai Po, North |
| <u>3rd Batch</u> | | | | |
| 0013-03D | Seamless Community – Art of Life (reconnect young people recovering from psychotic disorders with the work environment through partnerships with the Bank Consortium) | Baptist Oi Kwan Social Service | \$580,000 2 years 18/5/2004 - 17/5/2006 | All districts in HK |
| 0018-03D | Hand in Hand: Caring Community Project (strengthen the mutual help support networks amongst ex-psychiatric patients, elders and youth in their local communities) | Richmond Fellowship of Hong Kong | \$400,000 2 years 1/7/2004 - 30/6/2006 | Yuen Long, Eastern, Wong Tai Sin, Tseung Kwan O |
| 0023-03D | Community Angels of Tin Shui Wai (build 13 community networks with mutual care and work opportunities involving new arrival and low income families) | Mission to New Arrivals Ltd | \$1,000,000 3 years 13/5/2004 - 12/5/2007 | Yuen Long (Tin Shui Wai) |
| 0024-03C | ROOT - Ramify Our Outward Teens (assist social and economic inclusion of at risk youth through community networks and collaboration. | Society of Boy's Centres | \$800,000 3 years | Sham Shui Po |
| 0032-03E | Establish Tuen Mun with Chinese Intelligence (reorientate a single-parent support service into a local employment and mutual help initiative) | Yan Oi Tong | \$2,000,000 3 years 1/5/2004 - 30/4/2007 | Tuen Mun |

| Project No. | Project Name | Applicant's Organizations | Approved Amount (HK\$), Approved Period & Commencement Date (if any) | Locations |
|--------------------|---|--|---|---------------------|
| 0033-03E | Mutual Help Network Project (empower single parents and other families in need through participation in community service teams and self-employment initiatives) | Christian Family Service Centre | \$2,000,000 3 years 1/4/2004 - 31/3/2007 | Wong Tai Sin |
| 0034-03C | Loving Tai Kok Tsui --- Neighbourhood Care and Supporting Programme (for an old neighbourhood through building mutual help service teams) | Kowloon Federation of Associations | \$300,000 1st year for review | Yau Tsim Mong |
| 0037-03C | Outstanding After School Care Project (build capacity to address local street kid problems through a community-owned, parent-operated after school care programme) | Tuen Mun District Women's Association Limited | \$300,000 3 years 1/4/2004 - 31/3/2007 | Tuen Mun |
| 0038-03E | “New SOHO New Life” Project (engage the early-retired or self-employed middle class to help others in more disadvantaged situations) | T.W.G.Hs. Fong Shu Chuen social Service Building | \$700,000 3 years 1/7/2004 - 30/6/2007 | Eastern |
| 0044-03E | Comput-able Club (assist community engagement, participation and contributions of people with disabilities) | Hong Kong Rehabilitation Power | \$900,000 3 years | All districts in HK |
| 0045-03E | Power Performance (offer alternative career options for youth through partnerships with local sports bodies) | Caritas Hong Kong (Caritas District Youth Outreaching Social Work Team - Southern) | \$600,000 18 months 1/7/2004 - 31/12/2005 | Southern |
| 0049-03E | Social Inclusion for Deprived Groups - the Setting up of an Extra-ordinary Human Resource Market (for single-parents and families in need) | The Neighbourhood Advice - Action Council | \$1,500,000 3 years | Shatin (Ma O Shan) |

| Project No. | Project Name | Applicant's Organizations | Approved Amount (HK\$), Approved Period & Commencement Date (if any) | Locations |
|--------------------|--|--|---|--------------------------------|
| 0051-03E | "Star Bright" - a Domestic Violence Neighbourhood Watch Initiative (avoid domestic violence through neighbourhood mutual help) | Harmony House Ltd. | \$700,000 3 years 14/6/2004 - 13/6/2007 | Tuen Mun (Tin Shui Wai) |
| 0057-03E | Productive Aging : Elderly Shop Project (involve elders, women and youth in self-managing a local shop with community service teams) | The Salvation Army | \$900,000 3 years 10/5/2004 - 9/5/2007 | Kowloon City (Tung Tau Estate) |
| 0060-03C | Heart to Heart – Mutual Help Project in Tin Shui Wai (build up inter-generational mutual help networks between elders and young people) | Pok Oi Hospital Chan Ping Memorial Neighbourhood Elderly Centre | \$200,000 2 years | Yuen Long (Tin Shui Wai) |
| 0061-03D | Heartbeat Project – Community Concern and Care Network at Shum Shui Po (strengthen local sense of belonging and create local opportunities in Sham Shui Po) | Industrial Evangelistic Fellowship, Hong Kong Federation of Women's Centres & Hong Kong Y.W.C.A. | \$2,000,000 2 years 16/8/2004 - 15/8/2006 | Sham Shui Po |
| 0042-02D | Enrichment - a Healthy Community Project (mobilize the resources of middle-aged and build cross-sector collaboration platforms in Tsuen Wan to develop local support and opportunities for people in need) | Tsuen Wan Healthy Community Steering Committee & Stewards Limited | \$800,000 3 years 1/8/2004 - 31/7/2007 | Tsuen Wan |
| 0043-02D | School and Centre hand in hand (a school and local community partnership project to empower families) | Buddhist Bright Pearl Primary School | \$442,000 2 years 1/7/2004 - 30/6/2006 | Shatin |

| Project No. | Project Name | Applicant's Organizations | Approved Amount (HK\$), Approved Period & Commencement Date (if any) | Locations |
|--------------------|---|---|---|------------------|
| 4th Batch | | | | |
| 0004-04E | Fostering positive job attitude, helping find career orientation & enhancing employability of youth (mobilize a strong network of employers to extend the work options of "disadvantaged" youth) | Hong Kong College of Technology | \$900,000 3 years | Yau Tsim Mong |
| 0005-04C | "Reveal My Esteem" Community Program (build capacity, enhance the potential, self-esteem and confidence of youth and create opportunities for youth through arts and other pursuits) | Islands Youth Association (IYA) | \$650,000 3 years | Islands |
| 0010-04C | Red Apprenticeship ~ Employability Enhancement Scheme (enhance employability of at risk youth) | Hong Kong Children and Youth Services | \$500,000 2 years 12/11/2004 - 11/11/2006 | North, Tai Po |
| 0012-04C | "Good Neighbours" - Joint to Build a Better Community (encourage joint community efforts to build more caring and supportive networks and service teams in an older community) | SAGE Chan Tseng Hsi Tsuen Wan District Elderly Community Centre | \$300,000 2 years 15/11/2004 - 14/11/2006 | Tsuen Wan |
| 0013-04D | A Neighbourhood Support Project for Buildings in Wan Chai (assist social inclusion through building mutual help networks in an older neighbourhood, and creating work opportunities for ex-prisoners) | Care of Rehabilitated Offenders Association Ltd | \$693,000 3 years | Wan Chai |

| Project No. | Project Name | Applicant's Organizations | Approved Amount (HK\$), Approved Period & Commencement Date (if any) | Locations |
|--------------------|---|---|---|--------------------------|
| 0016-04D | Tseung Kwan O is My Home - A Healthy Community Cohesion Project (build a healthy and supportive community engaging families from across social backgrounds) | Haven of Hope Christian Service | \$2,000,000 3 years 15/12/2004 - 14/12/2007 | Tseung Kwan O |
| 0019-04C | Enhance community spirit, assist social cohesion and build mutual assistance with a view to encourage social harmony in Kwai Tsing | Women Service Association | \$150,000 1st year for review | Kwai Tsing |
| 0022-04C | Develop community support networks with a healthy living focus in Kwun Tong | United Christian Nethersole Community Health Service | \$800,000 3 years | Kwun Tong |
| 0042-04D | Overcoming Adversity : A Self-Help and Mutual-Help Project (enhance the employment opportunities of disengaged youth with private sector partnerships) | The Methodist Centre | \$300,000 1st year for review | All districts in HK |
| 0046-04E | "Wheat Grass Charming" Garden (create pathways for social and economic participation by young people from deprived families or background) | Tung Wah Group of Hospitals Lei Tung Integrated Services Center | \$700,000 2 years 1/12/2004 - 30/11/2006 | Southern |
| 0043-03E | The Hong Kong Medical Association Community Network (strengthen the one-doctor/one-school volunteer support network) | The Hong Kong Medical Association | \$350,000 1 year | All districts in HK |
| 0053-03E | Child Friendly Community (build a community that is friendly and supportive toward children) | Against Child Abuse Association | \$1,200,000 3 years | Sai Kung (Tseung Kwan O) |

| Project No. | Project Name | Applicant's Organizations | Approved Amount (HK\$), Approved Period & Commencement Date (if any) | Locations |
|-------------------------|---|---|---|------------------|
| <u>5th Batch</u> | | | | |
| 0004-5D | Safe and Healthy Estate in Cheung Ching (Promote health and safety in housing estates through strengthening neighbourhood support networks) | Kwai Tsing Safe Community and Healthy City Association Ltd | \$1,000,000 3 years | Kwai Tsing |
| 0007-5C | Home in Shek Pai Wan (A community-initiated project to help residents' adaptation as they resettle to the new Shek Pai Wan Estate, to increase mutual help, sense of belonging and build a vibrant community with greater social harmony) | The Chinese Rhenish Church Hong Kong Synod Hong Kong Southern District Women's Association Ltd Aberdeen Kaifong Welfare Association Social Service Centre New Life Psychiatric Rehabilitation Association | \$1,800,000 3 years | Southern |
| 0012-5C | Cross sectoral project to build community support networks to enhance the emotionally healthy development of children | Hong Kong Children & Youth Services | \$880,000 3 years | Tai Po |
| 0014-5D | Social inclusion project to develop mutual help networks & employment opportunities by people with disabilities involving the wider community | Retina Hong Kong | \$420,000 30 months | Sham Shui Po |
| 0015-5E | The Ethnic Minority Health Care & Buddy System | Christian Action | \$350,000 1st year for review | Yau Tsim Mong |
| 0016-5D | A Women and Community Networking Project (Project to build capacity and develop quality child care options) | Kwun Tong Methodist Social Service | \$900,000 3 years | Kwun Tong |

| Project No. | Project Name | Applicant's Organizations | Approved Amount (HK\$), Approved Period & Commencement Date (if any) | Locations |
|--------------------|---|--|---|---------------------|
| 0018-5E | Project to build an inclusive and supportive community through building capacity, mobilizing cross sector resources and involving elders, youth, women, people with disabilities and business in eco-tourism development | The Salvation Army | \$880,000 3 years | Tai Po |
| 0028-5E | Hong Kong East Community Care Network (Build community-based support networks in Wanchai and Eastern, with the aim of enhancing the health and social outcomes of elders, and making the districts more socially inclusive and harmonious.) | Hospital Authority - Hong Kong East Cluster | \$2,000,000 3 years | Eastern, Wan Chai |
| 0032-05E | Project to develop mutual help service teams to increase social and employment opportunities for deprived families in Tai Po | Neighbourhood Advice - Action Council Tai Po North Integrated Children & Youth Services Centre | \$900,000 3 years | Tai Po |
| 0035-5C | Project to increase social and economic participation of high risk youth | The Evangelical Lutheran Church of Hongkong - Tin Shui Wai Integrated Youth Service Centre | \$350,000 1st year for review | Tuen Mun, Yuen Long |
| 0002-02E | Integrative After-School Care Project on Lamma (as part of the process to mobilize local resources to increase mutual help amongst and contributions from various local resident groups) | Hans Andersen Club (HAC) | \$1,513,000 3 years | Lamma Island |

| Project No. | Project Name | Applicant's Organizations | Approved Amount (HK\$), Approved Period & Commencement Date (if any) | Locations |
|--------------------|---|---|---|------------------|
| 0001-04E | Sham Shui Po Child-friendly Community Network (Enhance the community well-being of Sham Shui Po through creating sustainable networks and building on a child-friendly community network initiative) | Department of Applied Social Sciences, The Hong Kong Polytechnic University | \$1,500,000 3 years | Sham Shui Po |
| 0023-04C | Ulysses Project (Enhance the resilience of marginalized youth through support networks and partnerships with employers and working adults in the private and public sectors) | Aberdeen Kai-fong Welfare Association Social Service Centre - Fong Shu Chuen Integrated Service Centre for Children and Youth | \$450,000 1st year for review | Southern |
| | | Total of 72 Projects | 59,864,113 | |

Distribution of the 72 CIIF Projects Selected (as of 20.12.04)



The CIIF Objectives and Early Impact

The CIIF takes a social investment and tripartite partnership approach to build individual capacity and develop mutual help networks as the key strategies to enable vulnerable groups to achieve self-reliance and hence break the cycle of poverty.

2. The CIIF approach is to build social capital¹ that is considered by the World Bank to be the essential social glue that makes or breaks a community undergoing major social and economic changes.

3. Building social capital involves making an impact at three levels:
- *Changing social values* that influence our aspirations (that we can lift ourselves out of adversities) and how we relate to each other (that we are willing to help each other);
 - *Building relationships and networks* – that link up people from different backgrounds to foster mutual help, encourage collaboration across sectors, and to increase social connectedness that are essential to our social well-being; *and*
 - *Building institutional* collaboration across sectors to work for the common good, such as creating an enabling environment and creating opportunities.

(a) Building capacity and support networks to reduce family and community problems

- ◆ The purpose of this CIIF project in Kwun Tong is to address three sets of local social problems: first, a community with few ready job opportunities; second, a group of middle-aged, unemployed “grassroots” women without formal education, at risk of depression and long term dependence on the CSSA; and third, mothers with new

¹ According to the World Bank, social capital refers to the institutions, relationships and norms that shape the quality and quantity of a society’s social interactions. Social capital plays an important role in building a stronger community and enhancing social cohesion, which is the development of a community of shared values, shared challenges and equal opportunities based on trust, hope and reciprocity among all its members.

born babies at risk of post-natal depression.

- ◆ The project strategies involved affirming the life experience of this group of middle-aged women and upskilled their child rearing skills to become ‘quality post natal mentors’. They provide practical and social support to first-time mothers with newborn babies, reducing the risks of post-natal depression amongst these families.
- ◆ After 17 months of operation, over 80 mentors have formed a co-operative, served over 218 families and earned \$2.29 Million for the co-op members. Apart from gaining financial independence, these women mentors have gained hugely in self-esteem, confidence, self-respect and pride. The positive impacts are extended to their own families; and to the wider community with increased awareness on practical means to prevent post-natal depression.

(b) Social engagement facilitates return to employment

- ◆ International experience shows that being part of a network, being connected to “information, influence and social solidarity” makes a big difference to the job search experience and results for the unemployed.
- ◆ Two of the CIIF projects build on this approach, and targeted a group of under-employed and unemployed carpenters, electricians or home decorators, who were becoming disgruntled and depressed over the prospect of not being able to find paid work again; becoming socially isolated, with their personal health and family relationships under stress.
- ◆ These two CIIF projects started with re-engaging these men into networks that recognized and utilized their skills. They started with providing home repair services on a voluntary basis to other single-parent families and older people in need. They then became tutors training other volunteers in basic home maintenance work. After regaining a sense of achievement and competence, and with the voluntary networks established and links made with other organisations, they became aware of local work opportunities, and organized themselves into community-based home repair services. In both projects, the social investment and network building approaches were

applied, providing the vital link to experience, information resources and support that are important to them to find and keep their jobs, with consequential benefits for their families.

(c) Breaking the cycle of underachievement and deprivation for children from poor families

- ◆ The CIIF supported a project in Tuen Mun with the aim of enhancing the development and achievement of children from deprived families, reducing the risk of these children becoming street kids and turning to delinquency.
- ◆ The project strategies focused on enhancing the skills, confidence and involvement of local parents to self-manage and deliver a community-based after-school care/social extension programme. Local parents together with University student volunteers were trained as tutors, carers and activity organizers running a daily after-school programme. The children called these tutors “aunties”.
- ◆ As a result, over 40 local parents and 15 university students gained competency as volunteer tutors and helpers, benefiting 40 children at any one time. Children without strong family or community support are connected, bonds were established between the children and these local parents and their social experience were enriched. The school reported improved behaviour and academic performance for the children. The sense of achievement increased amongst the parents and tutors were increased, with some local parents having since returned to the paid work force.

(d) Building a caring and supportive neighbourhood

- ◆ A “Caring Estate” project funded by the CIIF has been successful in building layers of caring networks with 30 residents associations being mobilized to identify volunteer visitors for families in need of neighbourly support. The volunteer visitors become caring neighbours connecting the socially isolated and unemployed people to become involved as helpers for their second-hand goods market and resource centre. Over 50 local shops (SMEs) contributed to building

this caring community by providing discounts to recognize the volunteers and providing job opportunities to the local people.

- ◆ As a result, this relatively old community is now operating a vibrant second hand market providing the training ground for employment, over 200 core volunteers are involved as caring visitors and with 30 local jobs matching being undertaken each week. Other tangible outcomes include the formation of a “Caring Estate Bank” that has since accumulated a repository of expertise, shared resources and community assets of over \$400,000.

(e) Social capital and older people

- ◆ Older people who are part of a supportive social network are healthier and live longer. Social networks provided tangible assistance and care that reduced psychic and physical stress, triggered a physiological mechanism stimulating individuals’ immune systems to fight disease and buffer stress and provide a protective factor against dementia among elderly persons; while social isolation was a cause of illness and increases the risk of elder suicide.
- ◆ One of the CIIF project focused on extending the contributive roles of elders. The project transformed the roles of elders as service recipients into givers and organisers. What was previously a social centre for elders was refocused into a community centre operated by elders and others for the community. Elders, along with other local residents such as women and youth, including the new arrivals, are learning to take charge of the Elders Shop’s operation. Older women who were previously computer illiterate are now making sales and taking stock through a computer.
- ◆ Some of the elders and women have since formed into service teams: home care and home repairs, providing voluntary or fee-charging services depending on the people’s ability to pay, hence creating practical training and work opportunities for some new arrival women and local unemployed youth. Within the first two months, the Shop has earned over \$14,000.

(f) Mentoring for disengaged youth

- ◆ A number of the CIIF projects targeted one-to-one personal mentors matched for young people who quit school after form three and at high risk of long-term unemployment and social disengagement. The focus of the project was less on skills training and more on social engagement.
- ◆ The project strategy involved influencing the lives of these youngsters with the mentor's life experience and personal concern and building up mutual trust.
- ◆ These projects aimed to provide a pathway of social engagement, leading to more active social and economic participation by the young people and linking them to resources and experience that their families may not be able to provide. In one of these projects, over 101 pairs of these mentor-mentees relationships were formed over a 17 months period, with over half of these young people regaining motivation, confidence and life skills for employment, and 36 young people having successfully found jobs.