

**For discussion on  
9 July 2010**

**Legislative Council Panel on Home Affairs**

**Implementation of Measures to  
Enhance the Role and Functions of District Councils  
and Other Related Issues**

**Introduction**

This paper briefs Members on the progress of the implementation of various measures to enhance the role and functions of District Councils (DCs) and issues relating to the work of district administration.

**Background**

2. Subsequent to the initiative to strengthen the role and functions of DCs announced in the Policy Address of 2005-06, the Administration conducted a comprehensive review of the role, functions and composition of DCs in September 2006. Following a pilot scheme in four selected districts in 2007, the measures to enhance the role and functions of DCs were implemented in 18 districts from January 2008. These measures include inviting DCs to participate in the management of some district facilities, providing additional resources to DCs for carrying out community involvement (CI) programmes and district minor works (DMW) projects, strengthening the communication between the Administration and DCs, as well as enhancing support for DC members.

**Summit on District Administration**

3. Since 2008, a Summit on District Administration has been

held periodically to provide a platform for the senior echelon of the Administration and DC members to take stock of progress made in district administration, share best practices among DCs and discuss matters affecting people's livelihood.

4. The first Summit on District Administration was held in May 2008. There were six break-out group discussion sessions on topics closely related to the livelihood concerns of the local community, including "Harmonious Community and Cultural and Sports Activities", "Social Welfare", "Environmental and District Hygiene", "Transport and Housing", "Development and Heritage Conservation" and "Environmental Protection". A report on the Summit was issued in August 2008, followed by a progress report on the implementation of initiatives in January 2009.

5. Having regard to the feedback of DC members' on the 2008 Summit, the 2010 Summit comprised an addition of four regional fora on the topics of "Management of District facilities", "Community Involvement Activities", "District Minor Works" and "Building Management and Maintenance". The four fora were held in June 2010 and the number of participants was around 600. A number of Principal Officials and Heads of Departments attended and exchanged views with the participants. Please refer to paragraph 7 on the issues discussed and the gist of the discussion of the four fora. We shall take into account DC members' views in further improving the support for DCs and enhancing DCs' operations in the next DC term.

### **Role and Functions of DCs**

6. DCs play a pivotal role in district administration. They monitor the provision and delivery of district services, and advise the Government on matters relating to the local community. The Government also consults DCs on territory-wide issues. Through undertaking CI programmes and DMW projects, DCs encourage public participation in district affairs as well as sports, arts and cultural development. From January 2008, DCs have participated in the management of some district facilities, including libraries, community

halls, leisure grounds, sports venues and swimming pools.

7. To map out the directions of future development, we organized a series of regional fora in June 2010 on DCs' key functions and posed the following questions for discussion :

(a) Management of District Facilities

- How to further strengthen DCs' participation in the management of district facilities, so as to maximize their benefits to the people?
- How to engage DCs more in the management of district facilities such as public markets and toilets?
- "Hardware" aside, how to enrich the accompanying "software" for promoting the use of these facilities or making better use of the facilities to achieve wider social objectives?

A gist of the discussion at the relevant forum is at Annex A.

(b) Community Involvement Activities

- How to reach out to professional organizations, business enterprises, tertiary institutions, etc, to take forward cross-sectoral projects that address district needs?
- How to enlarge the audience base to appeal to citizens of different background? How to create more visible and sustainable impacts of CI activities on the community?
- How to make use of local resources (such as ecology and heritage) to enrich CI programmes?

A gist of the discussion at the relevant forum is at Annex B.

(c) District Minor Works

- How to ensure the sustainability of the District Minor Works (DMW) Programme by making appropriate financial arrangements?
- How to improve the cooperation/communication with the departments and the consultants involved in the operation of the DMW Programme?
- How to enhance experience sharing among the District Councils?

A gist of the discussion at the relevant forum is at Annex C.

## **Communications between the Administration and DCs**

8. Apart from the Summit on District Administration, the Administration has enhanced the communication with the DCs through the following means –

- (a) Arranging Heads of Departments (HoDs) with direct interface with the public to attend DC meetings: The HoDs concerned have so far attended over 150 DC meetings.
- (b) Organizing briefings by HoDs on territory-wide issues of mutual concern: Five briefing sessions have been organized on “Evaluation of the Pilot Scheme in four Selected Districts” by Director of Home Affairs, “Strategic Issues of Planning and Transport Development in Hong Kong” by Director of Planning and Commissioner for Transport, “Strategic Development of Railways and Highways” by Director of Highways, and “Strategic Aspects of Environmental Protection Measures in Hong Kong” by Permanent Secretary for the Environment.
- (c) Briefing of DC Chairmen and Vice-chairmen on issues of importance: Since 2008, government officials have briefed Chairmen/ Vice-chairmen on 62 issues at their monthly regular meetings. A list of issues is at Annex D.
- (d) Consultation of DCs on territory-wide issues: Since 2008, DCs have been consulted on 80 territory-wide issues. A list of issues is at Annex E.

## **Review of the Remuneration Package for DC Members**

9. The existing remuneration package for DC members comprises the following components :

- (a) a monthly honorarium of \$20,290;
- (b) an accountable annual provision of Operating Expenses Allowance (OEA) at the rate of \$233,544;

- (c) a non-accountable monthly provision of Miscellaneous Expenses Allowance (MEA) at the rate of \$4,120 to cover expenses like entertainment, self-development, personal insurance and minor purchase;
- (d) an accountable Setting-up Allowance of \$100,000 per DC term to cover the cost of setting up a ward office, such as renovation of premises, purchase of furniture and equipment; and
- (e) an accountable Winding-up Allowance of \$72,000 per DC term to cover expenses required to wind up a ward office, including severance payments for staff of the DC members.

10. Since the current DC term in January 2008, there have been persistent requests from LegCo Members, DC members and local organizations for introducing a medical allowance and an end-of-service gratuity for DC members, having regard to the availability of these benefits to LegCo Members at the commencement of the current LegCo term in October 2008. There have also been calls for increasing the amount of OEA in light of the difficulty experienced by some DC members in renting ward offices and fine-tuning the amounts of MEA and OEA, so that the latter, which is non-taxable, can be fully utilized.

11. To ensure that potential candidates are aware of the agreed remuneration package before they decide to take part in the DC elections in 2011, we have commenced the review of DC members' remuneration package. In conducting the review, we follow the guiding principles and practices below –

- (a) the objective of the remuneration package is to make it possible and attractive for a broad spectrum of individuals from different sectors and all walks of life of the community to serve the public;
- (b) although the remuneration of DC members is funded by the Government, DC members do not have any employment relationship with the Government; and
- (c) any proposal involving substantial changes to the remuneration

package for DC members in one term should take effect in the following term.

We are in the process of consulting DC members on the subject through focus group discussion.

### **Way Forward**

12. In the light of the experience of implementing the measures to enhance the work of district administration and the views collected from the Summit on District Administration, we shall –

- (a) formulate action plans to further enhance the District Administration Scheme;
- (b) examine ways to strengthen support to DC members and report the outcome to this Panel as soon as possible after the summer recess; and
- (c) continue to enhance the communication between the Administration and DCs.

**Home Affairs Department**  
**July 2010**

**2010 Summit on District Administration  
Regional Forum on Management of District Facilities**

**Summary of Discussion**

**Highlight**

Most participants agree that the District Facilities Management Committees of District Councils (DCs) can act as a platform for communication with the relevant government departments and district organisations on management of district facilities. Apart from enhancing the “hardware”, DCs should be able to contribute even more on managing the accompanying “software”, including promoting the optimal use of the district facilities through their extensive district network, so as to accomplish such goals as promoting district arts, sports for all and social harmony.

**Details**

**Home Affairs Department**

*Community Halls*

- (I) The existing stage set-up as well as lighting and sound systems of community halls cannot meet the needs of professional performing groups. It is proposed that:
1. DC funds for district minor works may be used to improve stage, light and sound facilities of community halls, and to invite small to medium-sized professional performing groups for performances, so that community halls may bring into fuller play their role in the promotion of art in the community.
  2. In the long run, the Government should invite DCs, professional performing groups and the local community to participate in the

design of the schedule of accommodation and layout of community halls to ensure that new community halls would meet the different needs of the community.

3. Manpower and resources should be increased for enhancing the management of community halls, in particular, technical support for lighting and sound systems and front-house services to professional performances.
- (II) The number of community halls should be increased, in the light of their utilisation rate in various districts.
- (III) With the advance in technology, the feasibility of online booking of community hall facilities should be examined.

## **Leisure and Cultural Services Department**

### *Libraries*

- (IV) DCs' participation in the management of public libraries should be enhanced:
1. Public libraries should work in collaboration with DCs to organise activities with district characteristics, such as reading schemes and writing competitions, so as to enable the local communities to make use of the library facilities and to promote reading.
  2. DCs should be consulted on a regular basis on the procurement of library books, so as to better cater for the needs of local readers and build up collections with district characteristics.
- (V) Library facilities are inadequate to meet public demand in certain districts.
3. Additional libraries and district libraries should be provided in districts with larger population.



4. Community libraries should be set up in more districts through cooperation between DCs and district organisations, so that readers may have easier access to library books and expand their reading horizons.

(VI) DCs should be consulted regularly on library services. For example, additional sockets should be installed for users to recharge their notebook computers.

### *Leisure Facilities*

(VII) DCs' participation in the management of parks and recreational facilities should be enhanced to provide various facilities and services having regard to the local needs of individual districts. For example:

1. Some park facilities should be converted to provide more recreational facilities to better suit the needs and activities of the elderly in districts with ageing population.
2. More facilities should be provided for disabled children in districts as appropriate.

(VIII) Rules on the use of parks managed by the Leisure and Cultural Services Department should be simplified as far as practicable in consultation with DCs and having regard to the local circumstances of individual districts.

(IX) The lighting of some parks close to residential buildings has caused light pollution and is a waste of energy. The opening hours of these parks should be shortened in consultation with DCs and having regard to the local needs of individual districts (including the location and utilisation rate of the parks, etc).

### *Sports Facilities*

(X) DCs can, in collaboration with local organisations, organise community activities for the elderly in sports venues. For instance,

teaching the elderly to use the facilities of the sports venues for physical exercise through volunteer trainers.

- (XI) With a growing population, there are not enough swimming pool facilities, such as indoor heated pools, in some districts.

*Cultural and Entertainment Facilities and Integrated Activity Centres*

- (XII) Medium-sized cultural performance complexes should be built in districts to provide more platforms for performing arts and venues for activities, such as a cultural complex on the ex-North Point Estate site.
- (XIII) Integrated activity centres should be built in districts with few cultural and entertainment facilities, such as Lamma Island.

**Food and Environmental Hygiene Department**

- (XIV) DCs' participation in the management of public markets should be enhanced, for example:
1. To examine the issue that stalls in public markets are not fully utilised, as market traders use the stalls for storage and carry on business in shops nearby, creating environmental problems.
  2. To improve the facilities in some markets, in particular the access points and passageways, which do not fully meet the needs of the disabled.
- (XV) DC's participation in the management of public toilets should be increased through, for example, regular inspection of the hygiene conditions of public toilets by District Environmental Hygiene Superintendents and DC members.

**2010 Summit on District Administration  
Regional Forum on Community Involvement Activities**

**Summary of Discussion**

**Highlights**

- Most participants agree that community involvement (CI) activities should be further enhanced and developed along the three directions of “continuity”, “professionalism” and “inclusiveness”, as well as integrating CI activities with district characteristics, including the distinct natural ecology and/or historical and cultural heritage.
- The Government should strengthen the promotion of various funds under the Labour and Welfare Bureau. In districts with poorer conditions, more caring community activities on helping the elderly and underprivileged should be promoted.

**Details**

**Home Affairs Department**

***To inject new elements into CI activities***

- (I) The “continuity” of CI activities should be enhanced:
1. To train talents through community activities. For example, training courses may be organised for participants to acquire the basic performing skills so that they may participate in community activities and continue to serve the community. Workshops may also be held so that the participants may better understand the messages promoted in the activities.
  2. At present, projects financed by District Council (DC) Funds have to be completed by the end of the financial year. As a result, most projects commence in the second half of the

financial year. The use of DC funds for activities straddling more than one financial year should be allowed. This would give the organisers more flexibility in planning as well as more time for engaging the local community, thereby bringing greater benefits to the public.

(II) Professional bodies should be engaged for cross-sectoral collaboration and extension of community networks. For example,

1. To stage community involvement musicals, with stories from the districts, performance by the public and basic musical training provided by professional bodies;
2. To organise for audience visits to historical trails in the districts to enhance their understanding of the story behind and post-performance seminars for them to share their views on the performance with the troupe;
3. To invite professional arts groups to host Chinese music appreciation concerts and dance activities, as well as appreciation sessions.

(III) CI activities should be more inclusive to help build a caring and supportive community. For example, the participation of the elderly and disabled in various cultural, arts, recreation and sports programmes should be enhanced to disseminate the message of caring.

(IV) CI activities should incorporate district characteristics. For example:

1. To capitalise on the natural resources of the districts and organise various conservation activities and promote eco-tourism;
2. To capitalise on the cultural and historical resources of the districts and organise cultural and heritage activities to promote public understanding of the districts and their sense of belonging.

### *Enhancing Publicity and Promotion*

(V) Promotion and publicity of CI activities should be strengthened.  
For example:

1. To coordinate territory-wide publicity on district facilities by the Home Affairs Department (HAD) Headquarters to strengthen the effectiveness and impact of promotion.
2. To install electronic screens in spots with high pedestrian flows in 18 districts to disseminate information on community activities and DCs.

(VI) Regular briefings on DC funds should be held to increase local organisations' understanding on the application and use of the funds so that activities could be organised properly, as well as to allow participants to exchange their views and experiences in organising community activities.

### *Enhancing the Role of Mutual Aid Committees (MACs)*

(VII) MACs help promote community cohesion at the district level and play an important role in CI activities.

1. At present, there are a number of restrictions on the use of funds allocated by DCs to MACs in organising CI activities. The restrictions should be relaxed to give MACs greater flexibility in organising activities.
2. The financial resources for MACs should be increased by, for example, increasing the quarterly assistance to MACs and introducing an additional one-off subsidy to enhance their operating effectiveness.

## **Leisure and Cultural Services Department**

### *Recreation and Sport Activities*

- (VIII) Leisure and Cultural Services Department (LCSD) should collaborate with DCs in organising more cross-district sport events, such as long distance runs in 18 districts, to promote public understanding of the districts and their sense of belonging.
- (IX) LCSD and DCs should work together to develop sport/recreation activities that incorporate district characteristics, such as dragon boat races for Tai Po District and windsurfing for Southern District.
- (X) The utilisation rate of some LCSD sport facilities, such as squash and tennis courts, is low. However, local organisations may not use these facilities free of charge to organise district sport fun days. To encourage the public participation in recreation and sport activities, LCSD should consider revising existing regulations to promote sports.

### *Arts and Cultural Activities*

- (XI) LCSD should provide a performance platform for community arts and cultural activities organised by DCs to encourage public participation in the performances and make available flexible arrangements for local organisations to use its performance venues to bring art to the community.
- (XII) LCSD should review the arrangement of cultural and entertainment programmes in consultation with DCs so as to increase the diversity of arts and cultural programmes while presenting traditional cultural and entertainment programmes.
- (XIII) Home Affairs Bureau should bring the concept of West Kowloon Cultural District to the district level to gain the advantage of promoting arts in the districts:
  - 1. DCs should organise more activities to develop youth's

interests and appreciation of arts and culture so as to broaden the audience base for further development of the arts and cultural software.

2. More opportunities should be made available for the elderly to enjoy performing arts programmes for free.

### **Labour and Welfare Bureau/ Social Welfare Department**

#### *Community Care Activities*

(XIV) The publicity of the Community Investment and Inclusion Fund, the Partnership Fund for the Disadvantaged and the Child Development Fund should be enhanced, so that more local organisations can apply for these Funds to provide appropriate assistance to the disadvantaged.

(XV) Community resources should be increased to assist local organisations in holding district-based integrated support services and community care programmes to help the disadvantaged to integrate into the community. For example, a lot of old buildings are the homes of singleton elderly, low-income families and new arrivals. Labour and Welfare Bureau should help promote more community caring programmes for the elderly and the disadvantaged with the Funds under its purview.

(XVI) The community-based child care project should be further enhanced to benefit more families in need.

### **Leisure and Cultural Services Department/ Agriculture, Fisheries and Conservation Department/ Home Affairs Department**

(XVII) Public participation in tree protection should be encouraged to enhance public awareness of tree conservation. Through the assistance of the relevant government departments, the general public can acquire the basic knowledge of tree identification, so that they may help report suspected trees with problems.

**2010 Summit on District Administration  
Regional Forum on District Minor Works**

**Summary of Discussion**

**Highlight**

Most participants agree that the District Minor Works (DMW) Programme, which has been fully implemented in 18 districts for over two years, is bearing fruits. Given that the programme contributes to the improvement of local environment to the benefit of the community, it is a worthy programme and should be continued. DC members have expressed views mainly on the management and maintenance as well as cash flow arrangements of DMW, the work of term consultants and exchanges among DCs.

**Details**

*Management and Maintenance*

- (I) With the progressive completion of DMW projects, the amount of management and maintenance work had increased correspondingly. It is proposed that:
1. The provision for recurrent expenditure should be raised to meet the increasing costs of management and maintenance.
  2. The management and maintenance work should be outsourced to private contractors.
  3. In considering the implementation of projects, the DCs should also take into account the recurrent expenditure requirements. The relevant departments should as far as possible deploy their resources to take up the management and maintenance of new facilities and conduct regular reviews.



### *Cash Flow*

(II) If some projects fall behind schedule, the provision for the financial year would be under-spent. It is suggested that:

1. The feasibility of operation in the form of a designated fund should be studied, so that the unspent project provision could be brought forward to the following financial year for use by the DCs.
2. Works agents should strive to avoid delay of construction works, which would cause negative impact on cash flow in the following financial year.

### *Term Consultants*

(III) Although term consultants are commissioned through tender and their fees reasonably reflected market prices, some DC members still consider that their fees are on the high side. It is suggested that:

1. Breakdown of project fees and relevant information should be provided to the DCs.
2. Reference to consultancy fees of other works departments should be made.
3. Additional staff resources should be allocated to the works sections of HAD and its district offices to handle relatively simple projects so as to reduce DCs' expenditure on term consultancy fees.
4. Consultants of varying level should be commissioned according to the estimated expenditure of the project. Relatively simple projects may be handled by consultants of a lower level that charged less.

(IV) Term consultants tend to deploy more manpower resources on projects with a higher budget so as to get a higher consultancy fee,

thereby affecting the progress of projects with a lower budget. It is suggested that:

1. The performance of term consultants should be monitored more closely.
2. DCs should be provided with a detailed breakdown of the project costs and relevant information.

(V) The term consultants should better support DCs in implementing projects. It is suggested that:

1. Term consultants should be required to pre-meet with the DCs more frequently so that the DCs could keep abreast of the works progress, so as to reduce the need to discuss the details at the meetings and to revise the scope of works.
2. Consideration may be given to engage term contractors to undertake similar projects (e.g. rain shelters/pavilions) at the prices set out in their contract quotations so as to save tendering process for each project.
3. Coordination and communication should be enhanced among government departments to provide early advice on the projects to ascertain project feasibility.

#### *Exchanges and Cooperation amongst District Councils*

(VI) Exchanges and cooperation amongst DCs should be enhanced. It is suggested that workshops be held for sharing experience on implementation of DMW.

**Issues Discussed at Monthly Regular Meetings of  
District Council Chairmen and Vice Chairmen  
(as at June 2010)**

1. Public Consultation on Subsidising Home Ownership
2. Consensus Building Stage of the Urban Renewal Strategy Review
3. Land (Compulsory Sale for Redevelopment) (Specification of Lower Percentage) Notice and Buildings (Amendment) Bill 2010
4. Review of the Urban Renewal Strategy and the Land (Compulsory Sale for Redevelopment) Ordinance
5. Public Engagement Process on Building Design to Foster a Quality and Sustainable Built Environment
6. Urban Design Study for the New Central Harbourfront and Public Facilities
7. Public Consultation on Healthcare Reform
8. 2009-10 Vaccination Schemes
9. Vaccination Programme: Human Swine Influenza, Pneumococcal and Seasonal Influenza
10. Elderly Health Care Voucher Pilot Scheme and Influenza Vaccination Subsidy Scheme 2008-09
11. Designation of No Smoking Areas at Public Transport Interchange
12. Road Safety Council and District Council's Partnership Programme
13. Work Towards Safety and Health – The Development of Safe Communities in Hong Kong

14. Public Consultation on a New Producer Responsibility Scheme for Waste Electrical and Electronic Equipment
15. Public Consultation on Air Quality Objectives Review
16. Public Education Campaign in Support and Complementation of Environmental Levy Scheme on Plastic Shopping Bags and Building Energy Efficiency Funding Scheme
17. Strategic Approach of the Rehabilitation Policy and Rehabilitation Programme Plan
18. Ambulance Services: Medical Priority Dispatch Scheme
19. Combating the Youth Drug Problem
20. Consultation on the 2008-09 Budget
21. Consultation on the 2009-10 Budget
22. Consultation on the 2010-11 Budget
23. The 2009-10 Policy Address – Work of the Development Bureau
24. Package of Proposals for the Methods for Selecting the Chief Executive and for Forming the Legislative Council in 2012
25. Briefing on Hong Kong's Constitutional Development and the West Kowloon Cultural District Project
26. Territory-wide Survey of Intangible Cultural Heritage in Hong Kong
27. Promoting the Development of Community Arts and Culture
28. Budding Winter
29. Review on Brand Hong Kong
30. Marketing Campaign for Diverse Community Activities

31. District Minor Works Programme
32. Building Management Professional Service Scheme
33. 2008 Summit on District Administration
34. 2010 Summit on District Administration
35. Hong Kong's Participation in Expo 2010 Shanghai China
36. East Asian Games
37. Olympic Live Sites and Olympic-themed Square in Hong Kong
38. Briefing on the Preparatory Work for the 2008 Olympic Equestrian Events
39. Beijing 2008 Olympic Torch Relay in Hong Kong
40. Happy Family Campaign Launched by the Family Council
41. Introduction to the Youth Square
42. Fine-tuning of Medium of Instruction for Secondary Schools
43. 2009-10 MPF Investment Education Campaign
44. Statutory Minimum Wage
45. The Arrangement of Government's Injection into the Accounts of Eligible Members of MPF Schemes/MPF Exempted Occupational Retirement Schemes Ordinance Registered Schemes (ORSO Schemes)
46. Progress of Public Consultation on Mandatory Implementation of the Building Energy Codes
47. Public Consultation on Detailed Proposals of Competition Law
48. The New Radio Television Hong Kong: Fulfilling its Mission as a

Public Service Broadcaster

49. Recent Development of Digital Terrestrial Television Broadcasting
50. The First Round Consultation on the Review of the Control of Obscene and Indecent Articles Ordinance
51. Opt-out Arrangement of Hongkong Post Circular Service
52. The Current Political, Social and Economic Situation of Hong Kong
53. Report of the Task Force on Tree Management
54. Consultation on the Review of Post-service Outside Work for Directorate Civil Servants
55. Rationalisation of Bus Routes
56. Review on the Management Scheme for the Display of Roadside Non-commercial Publicity Materials
57. Extension of Opening Hours of Public Libraries
58. The CADENZA Programme by Hong Kong Jockey Club
59. Community Investment and Inclusion Fund
60. Collaboration between the Civic Education Committee and District Council
61. Functions and Responsibilities of the Office of the Ombudsman
62. Exchange and Collaboration between the Women's Commission and District Council on Women Issues

**Consultation with DCs on Territory-wide Issues for the third DC Term  
(up to May 2010)**

- 1 Hong Kong 2009 East Asian Games
- 2 Report on the Task Force on Tree Management
- 3 Consultation Document on Methods for Selecting the Chief Executive and for Forming the Legislative Council in 2012
- 4 Brief on Test Survey of the 2011 Population Census
- 5 Fine-tuning the Medium of Instruction for Secondary Schools
- 6 Consultation Document on Ambulance Services: Medical Priority Dispatch System in Hong Kong
- 7 2009/10 Vaccination Schemes
- 8 Briefing on Human Swine Influenza
- 9 Human Swine Influenza Vaccination Programme
- 10 Elderly Health Care Voucher Pilot Scheme
- 11 Influenza Vaccination Subsidy Scheme
- 12 Your Health, Your Life - Healthcare Reform Consultation Document
- 13 Private Hospital Development
- 14 Hospital Authority Annual Plan 2009/10
- 15 School Drug Test Scheme
- 16 Introduction of Short-term Food Assistance Service Project
- 17 Proposed Food Safety Bill
- 18 Eat Smart at Restaurant Programme

- 19 A Proposal to Ban Idling Vehicles with Running Engines
- 20 Proposed Hong Kong Section of Guangzhou-Shenzhen-Hong Kong Express Rail Link
- 21 Shatin to Central Link (SCL) Project and the Kwun Tong Line Extension
- 22 Hong Kong and Zhuhai Macao Bridge - Hong Kong Link Road & Hong Kong Boundary Crossing Facilities and Tuen Mun Chek Lap Kok Link
- 23 Development of Liantang/Heung Yuen Wai Boundary Control Point
- 24 Consultation Paper on Speed Map Panels in the New Territories
- 25 Urban Design Study for the New Central Harbourfront - Stage 2 Public Engagement
- 26 Provision of Public Facilities in Private Developments
- 27 Briefing on the Building Management (Third Party Risks Insurance) Regulation
- 28 Public Consultation Mandatory Implementation of the Building Energy Codes
- 29 Building Maintenance Grant Scheme for Elderly Owners
- 30 Public-private Partnership Pilot Scheme under the New Nature Conservation Policy
- 31 Building Energy Efficiency Funding Schemes under the Environment and Conservation Fund
- 32 Report on Heritage Conservation Initiatives, Financial Assistance for Maintenance Scheme and Assessment of the 1 444 Historic Buildings
- 33 Report on Heritage Conservation Initiatives and Revitalisation Project of Blue House Cluster, Haw Par Mansion and King Yin Lei



- 34 Report on Heritage Conservation and Revitalisation Project of the Old Fanling Magistracy
- 35 Report on Heritage Conservation Initiatives and Revitalisation Project of Old Tai Po Police Station
- 36 Territory-wide Survey of Intangible Cultural Heritage in Hong Kong (Phase I)
- 37 Revitalise the Use of the Central Police Station (CPS)
- 38 Optimising the Use of Industrial Buildings to Meet Hong Kong's Changing Economic and Social Needs
- 39 District Aspirations Study on Urban Renewal
- 40 Progress and Future Direction of Total Maintenance Scheme
- 41 Invitation to Join the Urban Renewal Strategy Review Partnering Organization Programme
- 42 Regulatory Control Measures on Lift Safety
- 43 Proposed Amendment for "Lifts and Escalators (Safety) Ordinance" (Chapter 327) - Public Consultation
- 44 Consultation Document on a New Producer Responsibility Scheme on Waste Electrical and Electronic Equipment
- 45 Minor Works Control System
- 46 Introduction to the Minimum Wage Bill
- 47 Comprehensive Child Development Service Progress Report
- 48 Community Mental Health Service
- 49 Building an Inclusive Society with Social Cohesion - To Support Full Integration of People with Disabilities into the Society
- 50 Introduction of Neighbourhood Support Child Care Project
- 51 Public Education Activities on Rehabilitation Services in 2009-10
- 52 Community Participation Scheme 2009 for 18 Districts

- 53 Introduction of “Quality Elderly Service Scheme”
- 54 Proposal to Set up a Geopark in Hong Kong
- 55 Air Quality Objectives Review Public Consultation
- 56 Review and Development of Marine Water Quality Objectives -  
First Stage Public Engagement Exercise
- 57 Chinese White Dolphin Conservation
- 58 Banning of Commercial Fishing in Marine Parks
- 59 Briefing on Energy Efficiency Technologies and Scheme for  
Water-cooled Air Conditioning Systems
- 60 Site Selection for the Development of the Integrated Waste  
Management Facilities
- 61 Community Investment and Inclusion Fund
- 62 Hong Kong Environmental Protection Festival 2008
- 63 Proposal on Further Enhance the Regulation of the Disposal of  
Abandoned Construction Waste and Demolition Material on Private  
Land
- 64 Programme on Source Separation of Waste
- 65 Implementation of Digital Terrestrial Television Broadcasting
- 66 Laying of VSNL Intra Asia Submarine Cable System
- 67 "Study on Sport for All - Participation Patterns of Hong Kong  
People in Physical Activities" and the Follow Up Action Plan
- 68 Trial Scheme on Facilitation of Street Art Performance
- 69 Extension of Opening Hours of Hong Kong Public Libraries
- 70 Introduction to Hong Kong Public Libraries e-Book Collection
- 71 Review on the Arrangement of Setting up Designated Smoking  
Areas in Public Pleasure Grounds

- 72 Public Swimming Pool Regular Cleansing Programme
- 73 Consultation of the Leisure and Cultural Services Department on the Opening up of Certain Area in Public Pleasure Grounds to Allow the Public to Enter with Dogs
- 74 Food and Environmental Hygiene Department's Strategies and Tasks on Improving the Environmental Hygiene in Hong Kong
- 75 Review of the Hawkers Licensing Policy
- 76 Prosecution Actions against Hawking Activities on Streets
- 77 Stepping up the Promotion and Public Education of Pest Control
- 78 Provision of Public Markets in Hong Kong
- 79 Enhancing the Collaboration between Women's Commission and District Council
- 80 MPF Investment Education Campaign 2009-10