



中華人民共和國香港特別行政區政府總部食物及衛生局
Food and Health Bureau, Government Secretariat
The Government of the Hong Kong Special Administrative Region
The People's Republic of China

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Ms Elyssa Wong
Clerk to Panel
Panel on Health Services
Legislative Council
8 Jackson Road
Central
(Fax: 2509 0775)

Dear Ms Wong,

Redevelopment of Yan Chai Hospital

I refer to item 3 of LC Paper No. CB(2) /10-11(02). At the Panel meeting held on 8 November 2010, the Administration was requested to provide the following information -

- (a) increased service capacity for the elderly at the redeveloped Yan Chai Hospital (YCH); and
- (b) distribution of manpower and equipment for urology service among hospitals/clinics in the Kowloon West Cluster (KWC), as well as how those hospitals/clinics were able to meet the existing and expected demand for urology service of the Kwai Tsing and Tsuen Wan districts.

Response to item (a)

Upon completion of the new community health and wellness centre in YCH in 2014, the number of out-patient consultation rooms would be increased from the existing 36 to 54, representing a 50% of enhancement in service capacity. The above enhancement would also help to cater for the demand from elderly

patients. As further information, amongst the total number of out-patient attendances¹ at YCH, the percentage of attendances at aged 65 or above compared to all age group in the three years from 2007-08 to 2009-10 is around 38%, as shown in the following table –

| | 2007/08 | 2008/09 | 2009/10 |
|---|---------|---------|---------|
| (1) Aged 65 or above | 93 788 | 99 927 | 104 162 |
| (2) All age groups (incl. (1) above) | 250 616 | 262 327 | 268 851 |
| Percentage of aged 65 or above over total out-patient attendances of all age groups | 37% | 38% | 38% |

Response to item (b)

Distribution of manpower

KWC has established an expert team of urologists (comprising medical and nursing professionals) to provide quality service at 3 major acute hospitals, namely the Princess Margaret Hospital (PMH), Kwong Wah Hospital (KWH) and Caritas Medical Centre (CMC) and their Specialist Out-patient Clinics (SOPC). Timely screening, consultation and treatment are also available at the two Family Medicine Specialist Clinics (FMSC) (Urology) in Ha Kwai Chung Polyclinic and CMC General Out-patient Department (GOPD).

The distribution of manpower for urology service in KWC is summarised in the following table –

| Rank | PMH | KWH | CMC | FMSC (Urology) | Total |
|--|-----------|----------|----------|-------------------|-------------|
| A. Medical Team | | | | | |
| Consultant | 1 | 2 | 1 | 0 | 4 |
| Associate Consultant / Senior Medical Officer | 3 | 2 | 1 | 0.26 | 6.26 |
| Medical Officer | 0 | 0 | 1 | 0.1 | 1.1 |
| Resident Specialist / Resident Trainee | 6 | 2 | 2 | 0.24 | 10.24 |
| Total | 10 | 6 | 5 | 0.6 | 21.6 |
| B. Nursing Team | | | | | |
| Department Operations Manager | 0.3 | 0.4 | 0.3 | 0 | 1 |

¹ The number of attendances included attendances at general out-patient clinic, specialist out-patient clinic, family medicine specialist clinic, nurse clinic, injection, dressing and staff clinic.

| Rank | PMH | KWH | CMC | FMSC (Urology) | Total |
|--|-------------|---------------|--------------|-------------------|--------------|
| Ward Manager | 1 | 1.39 | 0.6 | 0 | 2.99 |
| Nursing Officer / Advanced Practice Nurse | 4 | 6 | 3.5 | 0.1 | 13.6 |
| Nurse Specialist | 0 | 1.22 | 0 | 0 | 1.22 |
| Registered Nurse | 23.5 | 29.82 | 12.9 | 0.2 | 66.42 |
| Enrolled Nurse | 4 | 1.12 | 0.3 | 0 | 5.42 |
| Total | 32.8 | *39.95 | *17.6 | *0.3 | 90.65 |

**The nursing manpower is calculated on proportional basis as there is no designated nursing team on urology*

Distribution of equipment

KWC is equipped with modern medical equipment to manage complicated and general urological cases. The distribution of equipment for urology service in KWC is summarised as follows –

| | |
|-------------------|--|
| PMH | <ol style="list-style-type: none"> 1. Telesurgery Systems, Surgical, Minimally Invasive 2. Lithotripters, Extracorporeal, Electromechanical 3. Radiographic/Fluoroscopic Systems, General-purpose 4. Lasers, Ho-Yag, Surgical 5. Urodynamic Measurement Systems 6. Scanner, Ultrasound with Colour Doppler 7. Scanning Systems, Ultrasonic, General-purpose |
| KWH | <ol style="list-style-type: none"> 1. Urodynamic Measurement Systems 2. Radiographic/Fluoroscopic Units, Mobile 3. Scanning Systems, Ultrasonic, General-purpose 4. Lasers, Ho-Yag, Surgical 5. Extracorporeal Shockwave Lithotripsy (procurement being arranged) |
| CMC | <ol style="list-style-type: none"> 1. Lasers, Ho-Yag, Surgical 2. Urodynamic Measurement Systems 3. Scanning Systems, Ultrasonic, General-purpose |
| FMSC (Urology) | <ol style="list-style-type: none"> 1. Scanning Systems, Ultrasonic, Portable |

Efforts made in meeting the existing and expected demand for urology service of Kwai Tsing and Tsuen Wan Districts

KWC has established a Cluster Clinical Stream Coordinating Committee on Urology & General Surgery to discuss service directions, monitor service quality and address service demand and operational issues. A series of initiatives have been made to meet the demand for urology service of Kwai Tsing and Tsuen Wan Districts. Details are set out below –

(1) PMH

- (i) Introduction of Robotic Assisted Laparoscopic Urology (RALU) to provide less traumatic service to patients and to reduce duration of hospitalization - The RALU service was started in August 2009 with installation of the Da Vinci machine for minimal invasive surgery and improvement of the treatment results with prostate cancer operations. Patients could be discharged within an average of 5 days when compared with traditional operation which required more than 7 days' hospitalization. Since commencement of this new service, a total of 94 robotic urology OT cases were conducted as at 30 November 2010;
- (ii) Shortening of SOPD Waiting Time - The waiting time of new routine cases in the SOPC was reduced in 2010; and
- (iii) Rationalization of OT Sessions - One OT session has been added (half day) with effect from October 2010, with a total expected increase of 42 urology OT cases in 2010-2011.

(2) KWH

- (i) Shortening of SOPD Waiting Time - The waiting time of new routine cases in the SOPC was reduced in 2010 by redistribution of manpower and rationalization of services within the Department;
- (ii) Setting up of Nurse-led Triage Clinic - The nurse-led triage clinic was commenced in August 2009 to provide initial assessment and triage service to patients on the waiting list for urology specialist service. Timely treatment could be provided as a result; and
- (iii) Rationalization of OT Sessions - From July 2010, OT throughput has been increased through the addition of four operating hours per week. This serves to expedite the conduct of benign urology operations for patients on the waiting list.

(3) CMC

- (i) Shortening of SOPD Waiting Time - Following the redistribution of manpower within the Department of Surgery and rationalization of services, the waiting time of new routine cases in the SOPC was reduced in 2010;
- (ii) Increase in service capacity - The number of SOPC first priority cases, second priority cases and routine cases handled per session were increased from 14 to 20 ; and
- (iii) Extension of operating SOPC Hours - The SOPC was opened earlier from 10:30am to 10:00am in July 2010 in order to serve more patients.

(4) FMSC (Urology)

- (i) FMSC (Urology) was set up in Ha Kwai Chung GOPC in April 2009 as a new initiative to shorten the waiting time for Urology specialized service. Through the collaboration between KWC Family Medicine & Primary Health Care Department and PMH, FMSC (Urology) is able to provide timely assessment and management for patients. The key objectives of this new service are: shortening the SOPC waiting time in PMH; maximizing the role of family medicine doctor at GOPC to improve the coordinating and gate-keeping function of primary care; successful integration of service between primary and secondary care; and picking up serious urological disease which need early intervention; and
- (ii) Another FMSC (Urology) was also set up in CMC in March 2010 to help to shorten the waiting time.


(Miss Angela Tam)
for Secretary for Food and Health

c.c. Hospital Authority

(Attn.: Dr S V Lo, Director (Strategy & Planning))

Dr Nancy Tung, Cluster Chief Executive (Kowloon West))