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For discussion on 18 March 2013

Legislative Council Panel on Health Services

Reprovisioning of Yaumatei Specialist Clinic at Queen Elizabeth Hospital

Purpose

This paper updates Members on the current status of the reprovisioning of Yaumatei Specialist Clinic (YMTSC) at Queen Elizabeth Hospital (QEH) and seeks Members' support for the proposed project.

Problem

2. To make way for the construction of the proposed Central Kowloon Route (CKR), there is a need to vacate the YMTSC and reprovision the affected facilities/services before the demolition of the building under the CKR project, which is scheduled to take place in the third quarter of 2016.

Background

- 3. The YMTSC, located at Battery Street, Yau Ma Tei, was built as an extension to the Yaumatei Jockey Club Polyclinic (YMTJCPC) in 1992. Currently, the Hospital Authority (HA) is providing the following services at YMTSC
 - (a) Ear, Nose and Throat (ENT) Specialist Clinic (including Speech Therapy and Audiology);

- (b) Geriatric Day Hospital (including Community Geriatric Assessment Service);
- (c) Renal Dialysis Centre;
- (d) Child Psychiatric Out-patient Clinic; and
- (e) Child Psychiatric Day Hospital.
- 4. The construction of the proposed CKR will necessitate the demolition of YMTSC as it is situated along the proposed tunnel alignment of CKR. We propose to construct a new Specialist Clinic Building at the site of the old Specialist Outpatient Clinic Building at QEH and the area around it for reprovisioning the HA facilities. The old Specialist Outpatient Clinic Building at QEH was used as a Chinese Medicine Clinic which has already been relocated to the Clinical Oncology Centre in QEH. The existing specialist clinics of QEH are accommodated in the Ambulatory Care Centre (ACC) within the hospital.
- 5. The facilities of Department of Health (DH) currently provided within the YMTSC building, including a Maternal and Child Health Centre, Dermatological Clinic and the Methadone Clinic will be reprovisioned within the same district under separate projects.

Proposed project scope

- 6. The proposed scope of the project comprises -
 - (a) demolition of the old Specialist Outpatient Clinic Building at QEH for the construction of a 11-storey new Specialist Clinic Building;

- (b) reprovisioning of the following services/facilities of HA currently provided at YMTSC, with enhancements as described in paragraph 9 below -
 - (i) ENT Specialist Clinic Suite (including Speech Therapy and Audiology services);
 - (ii) Geriatric Day Hospital and Community Geriatric Assessment Service;
 - (iii) Renal Dialysis Centre; and
 - (iv) Child Psychiatric Out-patient Clinic and Day Hospital;
- (c) setting up of a Linear Accelerators Suite;
- (d) relocation of the following ambulatory care facilities/services currently available at the ACC of QEH to the new Specialist Clinic Building, with enhancements as described in paragraph 11 below -
 - (i) Adolescent Medical Centre;
 - (ii) Special Medical Care Centre;
 - (iii) Diabetes and Metabolic Centre;
 - (iv) Multidisciplinary Pain Management Centre; and
- (e) Provision of ancillary facilities including link bridges, carparks, taxi and minibus loading / unloading areas and refuse collection point.

7. A site plan showing the proposed reprovisioning of YMTSC at QEH is at **Annex**.

Reprovisioning of services of YMTSC

- 8. The reprovisioning of the services of YMTSC at a new Specialist Clinic Building in QEH also provides the opportunity to enhance the existing facilities and services for patients through provision of more space, enhancing operational efficiency, as well as increase in service capacity. The new Specialist Clinic Building will have a net operational floor area of about 6,700 m², as compared with 3,100 m² in the existing YMTSC. At present, staff members of YMTSC have to go to QEH regularly for delivery of documents, laboratory specimens and x-ray films, etc.. Such delivery between the two places will no longer be necessary following the reprovisioning of the services at QEH thus enhancing the operational efficiency. Furthermore, operational costs of the reprovisioned facilities could be reduced with the sharing of administrative support, facilities management, and security services with QEH. Moreover, the close proximity will facilitate clinical convenience.
- 9. Details of the services of YMTSC to be reprovisioned at the new Specialist Clinic Building are set out below -

(a) ENT Specialist Clinic

The number of consultation rooms will be increased from 13 to 20 upon the reprovisioning. Further enhancement will be made by providing special rooms for diagnostic tests and treatment in the clinic.

(b) Geriatric Day Hospital

The existing 45 places in the day hospital will be maintained in a more spacious environment for better quality of service to

patients.

(c) Renal Dialysis Centre

Currently, QEH operates two Renal Dialysis Centres (RDCs), one in YMTSC and the other in QEH. With the advent of transplant surgery and dialysis treatments, life expectancy of patients suffering from end-stage renal failure has been extending, resulting in increasing demand for dialysis treatment. To meet the increase in service demand, eight additional places for renal dialysis will be provided after the reprovisioning at the new Special Clinic Building, bringing the total number of places to 25.

(d) Child Psychiatric Centre

The existing Child Psychiatric Centre in YMTSC consists of a Child Psychiatric Out-patient Clinic with seven consultation rooms and a Child Psychiatric Day Hospital with 25 places. The existing provision of the above facilities will be maintained in a more spacious environment after the reprovisioning.

Provision of Linear Accelerators Suite

10. To provide more modern radiotherapy service and better treatment for cancer patients, a Linear Accelerators Suite will be set up at the new Specialist Clinic Building to accommodate two new linear accelerators of modern model to replace the existing ones at QEH.

Expansion of ambulatory care services at QEH

11. Apart from reprovisioning the existing facilities and services of

YMTSC, we also propose to re-locate some of the facilities in the existing ACC of QEH to the new Specialist Clinic Building, with a view to strengthening and re-organizing its services. The facilities that are proposed to be included in the new Specialist Clinic Building are as follows –

(a) Adolescent Medical Centre (AMC)

The AMC of QEH provides holistic and one-stop service for adolescents from 12 to 19 years of age through a multi-disciplinary team comprising doctors in adolescent medicine, gynaecology and psychiatry; clinical psychologist; social worker and occupational therapist, etc. Apart from maintaining the existing services on medical consultation and psychological intervention, there will be new facilities for family and group therapy, counselling, educational programmes as well as a resource library.

(b) Special Medical Care Centre (SMCC)

Currently, the SMCC of QEH is a major facility in Hong Kong that provides comprehensive medical services to patients suffering from acquired immunodeficiency syndrome (AIDS), as well as training and post-exposure prophylactics or counselling for healthcare workers. The existing provision of facilities in SMCC will be maintained in a more spacious environment after the relocation.

(c) Diabetes and Metabolic Centre (DMC)

The Diabetes Clinic and Metabolic Clinic of QEH are presently located in separate buildings to provide specialist out-patient consultation services, education programmes, screening and tests. To provide comprehensive services to diabetic and metabolic patients and to meet the increasing service demand, it is proposed to integrate the existing Diabetes Clinic and Metabolic Clinic into a new DMC in the proposed new Specialist Clinic Building. The DMC will provide patients with one-stop service and obviate the need for them to go to different service stations scattered in various blocks in QEH.

(d) Multidisciplinary Pain Management Centre

At present, QEH operates a designated clinic for the provision of special treatment to patients with chronic pain problems. Since the clinic only has one consultation room, joint assessment by professionals, such as physiotherapists, occupational therapists, counsellors, etc. is difficult. Provision of highly intensive programmes, particularly those for patients with functional debilitation, is also limited due to space constraints. Following the re-location of facilities to the new Specialist Clinic Building, four additional consultation rooms with enhanced space provision will be provided. Furthermore, an integrated outpatient Multidisciplinary Pain Management Centre with modern facilities will be set up to provide patients with one-stop treatment, such as injections, physiotherapy and psychological intervention by relevant specialties.

Project implementation

- 12. A design-and-build contract will be adopted so that a single contractor will be selected to undertake both the design and construction works for the new Specialist Clinic Building. We completed a prequalification exercise in June 2012 and invited tenders from the pre-qualified tenderers in August 2012. We have also completed the tender assessment.
- 13. We plan to seek funding approval from the Finance Committee (FC) in June 2013. Subject to FC's approval, we will award the design-andbuild contract to the successful tenderer in the same month. We expect that the design and construction works will take around 36 months and will be The duration of construction is comparable to completed by mid-2016. similar projects. The estimated cost of the proposed project is in the order of \$1.9 billion in money-of-the-day (MOD) prices. This is higher than the project estimate of \$1.3 billion in MOD prices mentioned in the paper discussed at the Health Services Panel on 13 July 2009. The increase is mainly due to the upward trend of the tender price and the price adjustment factors for calculation of the MOD prices during the past three years. The existing YMTSC will continue operation until the commissioning of the reprovisioned facilities at the new Specialist Clinic Building in September 2016.

Public consultation

14. HA consulted the Community Building Committee (CBC) of the Yau Tsim Mong District Council (YTMDC) on the proposed project on 14 May 2009 and 6 December 2012. Members of the CBC supported the proposed project in both consultations and requested its early implementation.

15. We consulted the former Legislative Council Panel on Health Services on 13 July 2009. Members of the Panel supported the project.

Advice sought

16. Members are invited to note the current status of the project and support the proposed reprovisioning project as outlined in this paper.

Food and Health Bureau Hospital Authority March 2013

