



中華人民共和國香港特別行政區政府總部食物及衛生局
Food and Health Bureau, Government Secretariat
The Government of the Hong Kong Special Administrative Region
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Ms Sharon Chung
Clerk to Public Works Subcommittee
Public Works Subcommittee
Legislative Council Complex
1 Legislative Council Road
Central
(Fax: 2978 7569)

20 June 2014

Dear Ms Chung,

**PWSC(2014-15)8 –
70MM – Redevelopment of Queen Mary Hospital, phase 1**

In considering **PWSC(2014-15)8** on the Redevelopment of Queen Mary Hospital, phase 1, at the Public Works Subcommittee meeting on 27 May 2014, Members requested the Administration to provide the following supplementary information –

- (a) a comparison (in table form) between hospitals of the Hong Kong West Cluster and the New Territories West Cluster upon the completion of the redevelopment of Queen Mary Hospital in respect of medical facilities, healthcare manpower support and service delivery; and
- (b) the plan, including the relevant time tables, of the Hospital Authority, for the redevelopment and/or expansion of existing public hospitals in Hong Kong to meet the changing healthcare needs of the public.

2. The Administration provides the requested information in the ensuing paragraphs.

Paragraph 1(a) above

3. The table below lists out the facilities, manpower and service throughput in the Hong Kong West Cluster (HKWC) and the New Territories West Cluster (NTWC) of the Hospital Authority (HA) in 2013-14.

	HKWC	NTWC
Medical Facilities (as at 31 March 2014)		
Number of hospital beds ¹	General beds : 2 860 Other beds : 282	General beds : 2 274 Other beds : 1 811
Number of general outpatient clinics	6	8
Manpower (number of full-time equivalent staff as at 31 March 2014)²		
Doctor ³	602	702
Nurse	2 553	3 027
Allied Health	838	797
Service Throughput in 2013-14 (provisional)		
No. of inpatient / day-patient discharges and deaths	186 007	202 167
No. of accident and emergency attendances	131 577	357 240
No. of specialist outpatient (clinical) attendances	844 020	887 340
No. of general outpatient attendances	390 097	803 873
No. of home visits by community nurses	57 878	80 882
No. of allied health (outpatient) attendances	187 455	307 967

¹ General beds refer to acute, convalescent and rehabilitation beds while other beds refer to infirmary beds and beds for mentally ill / handicapped.

² The manpower figures are calculated on full-time equivalent basis including permanent, contract and temporary staff in Hospital Authority.

³ Excluding interns and dental officers.

4. By 2023 which is the target year of completion of redevelopment of QMH (Phase)1 project, the planned bed capacity in terms of general beds (including acute, convalescent and rehabilitation beds) for NTWC will be around 3 000 while that for HKWC will be around 2 860. To enhance service capacity in NTWC, on top of

the Tin Shui Wai Hospital (TSWH) which is now under construction for completion in 2016, the Hospital Authority (HA) is also exploring other options for meeting the long-term healthcare needs of the community. These include assessing the need for further new hospital development and the feasibility of future expansion of existing hospitals in the Cluster. Apart from the planned increase in number of beds for NTWC, HA is also planning to enhance the healthcare service capacity through other initiatives such as expansion of treatment and diagnostic facilities and strengthening of cardiac care in Tuen Mun Hospital, setting up a joint replacement centre and adding operating theatre sessions in Pok Oi Hospital to support more operations tentatively in 2014/15. As regards outpatient service, HA plans to provide additional GOPC consultation quotas of around 7 300 in 2014/15 to improve the provision of public primary care service in NTWC.

5. In planning for service provision, healthcare manpower and bed capacity of public hospitals, HA has taken into account a number of factors including the projected demand for healthcare services having regard to population growth and demographic changes in the district, possible changes in healthcare service utilisation pattern, organisation of services of the clusters and hospitals, as well as cross-cluster utilization of services, etc. Since the population of the catchment districts among hospital clusters differs and the needs for public healthcare as reflected by the demographic characteristics and economic status of the population in each cluster are also different, the level and scope of services, facilities and expertise available in individual clusters vary.

6. As regards projected manpower in the NTWC and HKWC by 2023, HA will work out the additional manpower requirement for new hospital and hospital redevelopment projects currently underway or under planning when the commissioning plans for the respective projects are finalised.

Paragraph 1(b) above

7. To ensure that medical needs of the community are met, HA is actively pursuing a number of hospital redevelopment and expansion projects in addition to the proposed redevelopment of QMH.

8. Construction of TSWH and the Hong Kong Children's Hospital (HKCH) have commenced in February and August 2013 for completion in 2016 and 2017 respectively. The new 300-bed TSWH will provide A&E services, in-patient

services and ambulatory and community care services for residents in Tin Shui Wai District. The HKCH will provide around 460 beds and serve principally as a tertiary territory-wide referral centre for diagnosing and treatment of complex cases requiring multi-disciplinary management or surgical intervention in addition to secondary care.

9. The expansion of United Christian Hospital project will be carried out in two phases. The phase 1 preparatory works started in August 2012. Subject to funding approval of the Finance Committee (FC), we plan to proceed with the main works in 2015 for completion of the whole expansion project in 2021.

10. The Kwong Wah Hospital redevelopment project will also be carried out in two phases, namely, preparatory works and main works. The preparatory works has started in March 2013. Our plan is to commence the main works in 2016 for completion of the whole redevelopment project in 2022.

11. As part of the modernization of mental health services in Hong Kong, we will proceed with a complete redevelopment of Kwai Chung Hospital to strengthen care and support for mental patients. Subject to funding approval of the FC, we tentatively plan to carry out the redevelopment project in phases with the first phase starting from 2016 for completion of the whole project in 2023.

12. Planning for the expansion of Haven of Hope Hospital is underway with a view to strengthening longer-term care and rehabilitation services for elderly patients suffering from chronic diseases. HA is arranging consultancy services to carry out preparatory works for the project, including relevant studies and surveys and detailed design.

13. In light of the latest projection of population growth and expected changes in demographic structure in the New Territories East Cluster, as well as the increasing demand for medical services in the cluster, HA is conducting comprehensive clinical services planning for the New Territories East (NTE) Cluster, including re-defining the clinical services plan and reviewing the scope of the phase two redevelopment of Prince of Wales Hospital with consideration given to increasing the number of beds and expanding in-patient and ambulatory services to meet the long-term medical services demand of the district.

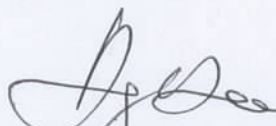
14. To meet the long-term demand of residents in the Kowloon region, we have reserved sites in the Kai Tak Development Area for the construction of a new

acute hospital which will provide clinical services of major specialties, including A&E services. HA is currently conducting strategic planning in respect of the new acute hospital proposal and it is anticipated that the related service planning and technical feasibility study will be completed in 2014. To ensure that the planning work could better cater for the long-term healthcare services demand, HA will take into account various factors, including the rate of population growth and aging, changes in service models, new developments in medical technology and medical services, etc. in the process. The roles and long-term development of hospitals in the region (including Queen Elizabeth Hospital) as well as other nearby hospitals (including Our Lady of Maryknoll Hospital) will also be worked out according to the demand projection.

15. Apart from planning the above projects, HA has also formulated development strategies for service expansion in the longer term which include possible future expansions of North District Hospital, Sha Tin Hospital and Tai Po Hospital as well as Pamela Youde Nethersole Eastern Hospital.

16. HA will continue to regularly monitor and review the utilisation rate and trend of demand for various healthcare services, conduct demand projections of medical needs, and plan for the provision of healthcare services to ensure that the services can meet public demand through increasing service capacity, taking forward hospital development projects as well as implementing other suitable measures.

Yours sincerely,



(Ms Angela Lee)

for Secretary for Food and Health

c.c. Hospital Authority

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