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Panel on Home Affairs and Panel on Development

**Joint Subcommittee to Monitor the Implementation
of the West Kowloon Cultural District Project**

**Minutes of meeting
held on Tuesday, 7 July 2015, at 4:30 pm
in Conference Room 1 of the Legislative Council Complex**

Members present : Hon Christopher CHUNG Shu-kun, BBS, MH, JP (Chairman)
Hon Alan LEONG Kah-kit, SC (Deputy Chairman)
Hon Emily LAU Wai-hing, JP
Hon Abraham SHEK Lai-him, GBS, JP
Hon Cyd HO Sau-lan, JP
Hon Starry LEE Wai-king, JP
Hon IP Kwok-him, GBS, JP
Hon Claudia MO
Hon Steven HO Chun-yin, BBS
Hon MA Fung-kwok, SBS, JP
Hon CHAN Chi-chuen
Hon CHAN Yuen-han, SBS, JP
Dr Hon Helena WONG Pik-wan
Dr Hon CHIANG Lai-wan, JP
Hon Tony TSE Wai-chuen, BBS

Member absent : Hon Frankie YICK Chi-ming, JP

Public Officers attending : Items I and II

Mrs Betty FUNG CHING Suk-yee, JP
Permanent Secretary for Home Affairs

Ms Angela LEE Chung-yan
Deputy Secretary for Home Affairs(3)

Ms Sabrina LAW Chung
Principal Assistant Secretary for Home Affairs (West
Kowloon Cultural District)

Mr Michael LYNCH
Chief Executive Officer
West Kowloon Cultural District Authority

Mr Duncan PESCOD, GBS, JP
Chief Operating Officer
West Kowloon Cultural District Authority

Item I

Mrs Carrie LAM, GBS, JP
Chief Secretary for Administration and Chairman of the
Board of the West Kowloon Cultural District Authority

Mrs Sorais LEE KWAN Siu-kuen, JP
Project Manager (Home Affairs Bureau)

The Honourable Ronald ARCULLI, GBM, GBS, JP
Vice-Chairman of the Board of the West Kowloon Cultural
District Authority

Mr Richard TSE Kin-pang
Executive Director, Finance
West Kowloon Cultural District Authority

Item II

Professor John LEONG Chi-yan, SBS, JP
Chairman, Consultation Panel
West Kowloon Cultural District Authority

Ms Bonny WONG
Director, Chief Executive Officer's Office
West Kowloon Cultural District Authority

Clerk in attendance : Ms Amy YU
Chief Council Secretary (2)6

Staff in attendance : Ms Jasmine TAM
Senior Council Secretary (2)8

Miss Meisy KWOK
Legislative Assistant (2)6

Action

I. Update on the financial situation of and arrangements for the West Kowloon Cultural District project
(LC Paper Nos. CB(2)1823/14-15(01)-(02))

The Joint Subcommittee deliberated (index of proceedings at **Annex**).

2. At the invitation of the Chairman, the Chief Secretary for Administration ("CS") cum Chairman of the Board of the West Kowloon Cultural District Authority ("WKCDA") updated members on the financial arrangements for the West Kowloon Cultural District ("WKCD") project, details of which were set out in WKCDA's paper (LC Paper No. CB(2)1823/14-15(01)).

WKCDA 3. WKCDA undertook to report details of the proposed alternative financing/funding options for the WKCD project, including the assessment of the financial viability of such options, to the Joint Subcommittee when ready.

II Work of the Consultation Panel of the West Kowloon Cultural District Authority
(LC Paper Nos. CB(2)1823/14-15(03)-(04))

4. At the invitation of the Chairman, the Chairman of the Consultation Panel of WKCDA ("CP") and the Director of the Chief Executive's Office of WKCDA updated members on the work of CP, details of which were set out in WKCDA's paper (LC Paper No. CB(2)1823/14-15(03)) and powerpoint presentation materials tabled at the meeting.

(Post-meeting note: The softcopy of the powerpoint presentation materials provided by WKCDA was issued to members vide LC Paper No. CB(2)1868/14-15(01) on 8 July 2015.)

III. Extension of period of work of the Joint Subcommittee
(LC Paper No. CB(2)1823/14-15(05))

5. Members agreed that the Joint Subcommittee should seek permission for extension of its work in the 2015-2016 session.

Action

IV. Any other business

6. Members noted that the next meeting would be held on Friday, 17 July 2015 to receive views from deputations on the subject of capacity building and stakeholder engagement for WKCD.

7. There being no other business, the meeting ended at 6:26 pm.

Council Business Division 2
Legislative Council Secretariat
7 September 2015

**Proceedings of meeting of the Joint Subcommittee to Monitor
the Implementation of the West Kowloon Cultural District Project
held on Tuesday, 7 July 2015, at 4:30 pm
in Conference Room 1 of the Legislative Council Complex**

Time marker	Speaker(s)	Subject(s)/Discussion	Action Required
<i>Agenda Item I - Update on the financial situation of and arrangements for the West Kowloon Cultural District project</i>			
000148 - 001404	Chairman Chief Secretary for Administration ("CS") cum Chairman of the Board of the West Kowloon Cultural District Authority ("WKCD")	Briefing by CS cum WKCD Board Chairman on the latest financial arrangements for the West Kowloon Cultural District ("WKCD") project (LC Paper No. CB(2)1823/14-15(01)). CS cum WKCD Board Chairman expressed gratitude to the Chief Executive Officer of WKCD ("CEO, WKCD"), who would be retiring in early August 2015, for his contribution to the development of WKCD over the past four years.	
001405 - 001812	Dr CHIANG Lai-wan CS cum WKCD Board Chairman	Dr CHIANG Lai-wan expressed disappointment with the absence of concrete timetable for the implementation of the Batch 3 facilities, comprising venues such as Great Theatre, Musical Theatre and Music Centre which were most desired by the public. She urged the Administration to state clearly whether and when the Batch 3 facilities would be constructed. CS cum WKCD Board Chairman advised that – (a) the Administration had not given up the implementation of the Batch 3 facilities. In view of the challenges presented by project cost escalation, the Administration and WKCD had announced in 2013 that a pragmatic approach would be adopted to implement the WKCD project with its facilities to be delivered in three batches. While there was no definite timetable for the delivery of the Batch 3 facilities, the WKCD Board had instructed the management of WKCD to work with the Administration to review the financial arrangements and identify alternative funding options to enable the implementation of the Batch 3 facilities; and (b) the phasing of the facilities in WKCD was determined having regard to the views and aspirations of the stakeholders and the public. Noting the public's yearning for the Park in WKCD, WKCD had endeavoured to expedite its delivery for early public enjoyment and the Temporary Tree Nursery Park was scheduled to open to the public in July 2015.	
001813 - 002259	Miss CHAN Yuen-han CS cum WKCD Board Chairman	Miss CHAN Yuen-han expressed the views that given the substantial funding gap and the uncertainty about the timing for the release of the relevant works area on the WKCD site for the construction of the Hong Kong section of the Guangzhou-Shenzhen-Hong Kong Express Rail	

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		<p>Link ("XRL"), the Administration and WKCD should consider shelving the development of the Batch 3 facilities and turning the sites concerned into a park; and that cycle path(s) and pier(s) should be put in place in the waterfront areas of WKCD.</p> <p>CS cum WKCD Board Chairman responded that –</p> <p>(a) she did not consider that the local arts and cultural sectors would agree to the proposal to shelve the development of the Batch 3 facilities, and the Administration and WKCD had all along been committed to developing a holistic WKCD. Given that the public were generally in support of an organic growth approach for the WKCD development, the Administration and WKCD would review in due course the implementation programme of the Batch 3 facilities, taking into account, among other factors, the financial situation of WKCD and site availability;</p> <p>(b) as a major attraction of WKCD, the West Kowloon Waterfront Promenade ("the Promenade") would be developed in phases. A cycle path and an automated bicycle rental service had been put in place in the developed section of the Promenade for public enjoyment; and</p> <p>(c) WKCD was keen to make available pier(s) in WKCD provided that issues related to the Protection of the Harbour Ordinance (Cap. 531) could be resolved.</p>	
002300 - 002756	Ms Emily LAU CS cum WKCD Board Chairman	<p>Ms Emily LAU expressed gratitude to CEO, WKCD for his contribution to the development of WKCD during his incumbency.</p> <p>Referring to paragraph 30 of WKCD's paper (LC Paper No. CB(2)1823/14-15(01)), Ms LAU requested CS cum WKCD Board Chairman to explain the idea of giving the development right in respect of some or all of the commercial developments in WKCD to WKCD with WKCD's payment of land premium, including the estimated amount of land premium involved.</p> <p>CS cum WKCD Board Chairman explained that –</p> <p>(a) WKCD was not proposing that the land sale proceeds from the disposal of the hotel, office and residential ("HOR") sites in WKCD be transferred to WKCD. Such proceeds should go to the Government's General Revenue for allocation to different bureaux/departments; and</p> <p>(b) WKCD was exploring the idea of seeking the development right in respect of some or all of the HOR sites in WKCD with payment of land premium,</p>	

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		<p>so as to enable WKCDA to retain the profits generated from developing the sites concerned to cover part of the operating expenses of the WKCDA facilities and, where possible, part of the construction costs of the Batch 3 facilities. As this was only an initial idea, more detailed assessments on its viability would need to be conducted and information on the amount of the land premium involved was not available yet.</p>	
002757 - 003331	Ms Cyd HO CS cum WKCDA Board Chairman	<p>Ms Cyd HO expressed gratitude to CEO, WKCDA for his contribution to the development of WKCD over the past four years.</p> <p>Ms HO further raised the following views and enquiry –</p> <ul style="list-style-type: none"> (a) she considered it unreasonable to cap the funding allocation to the WKCD project at the upfront endowment of \$21.6 billion. In her view, additional funding should be provided for the WKCD project to supplement the original upfront endowment, particularly in view of the fact that additional funding had been granted to almost all other public works projects in recent years; (b) given that WKCDA would soon need to meet the operating costs of the Batch 1 facilities but the realization of the income to be generated from the retail/dining/entertainment ("RDE") facilities would occur at a much later period than originally envisaged, whether the Administration would consider providing annual subvention to WKCDA at least in the initial operational stage of the Batch 1 facilities to support the relevant operating costs; and (c) she supported the adoption of an organic growth approach for the WKCD development. She also suggested that the public and stakeholders should be consulted on the scale of and venues to be included in the Batch 3 facilities. <p>CS cum WKCDA Board Chairman responded that –</p> <ul style="list-style-type: none"> (a) WKCDA had committed that it would not seek further injection to the upfront endowment prior to the completion of the Batch 1 facilities. However, the Administration had not ruled out the possibility of seeking the approval of the Legislative Council ("LegCo") for further funding for the WKCD project in the long run; (b) in addition to the upfront endowment, the Government had provided support for the WKCD project through fully funding the capital works of the main integrated basement as general enabling works to facilitate the development of the whole WKCD, which should help relieve WKCDA's financial pressure; 	

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		<p>(c) as the original intention of setting up WKCD as a statutory body and providing it with an upfront endowment was to allow for more flexibility in WKCD's operation, the Administration had reservation about the suggestion of providing annual government subvention to WKCD to support its operating costs; and</p> <p>(d) in view of the substantial funding gap, WKCD had started exploring alternative sources of funding for the WKCD project. WKCD would, if necessary, redeploy funds from the endowment to support the initial operational stage of the Batch 1 facilities.</p>	
003332 - 003706	Ms Claudia MO CEO, WKCD	<p>Ms Claudia MO sought the view of CEO, WKCD on whether problems of runaway cost and/or insufferable delay in the construction works would arise as far as the Batch 1 and Batch 2 facilities were concerned.</p> <p>CEO, WKCD responded that good progress had been made in the design and construction of all the Batch 1 facilities and most of the Batch 2 facilities. Subject to timely approval by LegCo for the funding application for the first and second stages of design, site investigation and construction works of the integrated basement which would impact upon the construction costs and development programmes of M+, Lyric Theatre Complex ("LTC") and the Artist Square Development Area ("ASDA"), he was confident that the Batch 1 and Batch 2 facilities could be completed by 2020.</p>	
003707 - 004233	Mr Tony TSE CS cum WKCD Board Chairman	<p>Mr Tony TSE raised the following views and enquiries –</p> <p>(a) as there had been substantial changes to the scope of the WKCD project following LegCo's approval of the upfront endowment in 2008, the Administration should, where necessary, provide further financial support for the WKCD project apart from funding the integrated basement and other public infrastructure works for WKCD;</p> <p>(b) given the anticipated operating deficits of the Batch 1 facilities which were expected to be commissioned in phases in the next few years, whether the provision of RDE facilities in WKCD could be expedited so as to generate income for WKCD to meet part of the operating expenses of the Batch 1 facilities;</p> <p>(c) whether the land parcels originally planned for the Batch 3 facilities, for which there was currently no concrete implementation programme, would be put to various temporary uses so as to fully utilize the sites; and</p> <p>(d) to tie in with the phased commissioning of the various facilities in WKCD, WKCD should seek to enhance pedestrian accessibility to and within WKCD having regard to, among others, the construction works</p>	

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		<p>being/to be conducted on the WKCD site throughout the development process of WKCD.</p> <p>CS cum WKCDA Board Chairman responded that –</p> <p>(a) with a view to, among others, advancing the provision of RDE facilities in WKCD to generate recurrent income for WKCDA to meet the operating expenses of the Batch 1 facilities, WKCDA had focused on the development of ASDA, which was generally not affected by the XRL works on the WKCD site, into a mini-WKCD by 2020. However, as the RDE facilities to be provided in ASDA (including office/residential developments) and other Batch 1 and Batch 2 facilities accounted for only about one-third of the total RDE facilities in WKCD, there was clearly going to be a shortfall in RDE facilities and in turn rental income in the operational stage of the Batch 1 facilities; and</p> <p>(b) the land parcels planned for those facilities with construction programmes deferred or to be confirmed would be used for various temporary purposes in the interim to enhance the vibrancy of WKCD. For instance, pending the implementation of the integrated basement and the topside developments (e.g. the Batch 3 facilities) in Zone 2C, WKCDA would consider turning the area into an open space connecting with the Promenade for holding various events and activities for public enjoyment.</p>	
004234 - 005142	Deputy Chairman CS cum WKCDA Board Chairman	<p>The Deputy Chairman said that while he considered it incumbent upon the Administration and WKCDA to develop WKCD as planned so as to enhance the status of Hong Kong in the international arts and cultural arena, he was concerned about the spiraling costs and the substantial funding gap of the project. He requested CS cum WKCDA Board Chairman to give an account of the Administration/WKCDA's current thinking on how the WKCD project should be taken forward in the best case scenario, including whether any major challenges that would hinder the implementation of the project was envisaged and whether the Administration/WKCDA had formulated any contingency plans to tackle such challenges.</p> <p>CS cum WKCDA Board Chairman advised that –</p> <p>(a) while consideration might be given to seeking LegCo's approval for further injection to the upfront endowment or provision of annual subvention to WKCDA as some members had suggested, it might not be the most desirable financing approach to be adopted given that WKCD was intended to be developed and operated in a self-sufficient and sustainable manner;</p>	

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		<p>(b) to bridge the funding gap, WKCDA was proactively exploring alternative financial arrangements with the Government, details of which were set out in paragraphs 30 and 31 of the paper (LC Paper No. CB(2)1823/14-15(01)), with a view to identifying alternative funding sources/financing approaches to complete all the planned WKCDA facilities under the Development Plan ("DP"), fund the operation of the core arts and cultural facilities ("CACF"), and support the wider development of the arts and culture in Hong Kong;</p> <p>(c) apart from exploring the idea of obtaining the development right in respect of some or all of the commercial developments in WKCD with payment of land premium, WKCDA would also consider pursuing those CACF identified with the potential to be commercially viable, such as Mega Performance Venue/Exhibition Centre and Musical Theatre, through some form of public-private partnership. It was noteworthy that granting the development right of some or all of the commercial developments to WKCDA would provide it with an option to develop CACF and the nearby commercial developments in an integrated manner, which would help achieve synergy and enhance the overall financial viability of the CACF concerned;</p> <p>(d) WKCDA would conduct detailed assessment on the viability of the alternative financing/funding options, taking into account, among others, the financial viability of and the Government's views on the options and the legal constraints involved, if any; and</p> <p>(e) if the viability of the alternative financing options could not be established, as a further alternative, additional funding might be sought from LegCo for taking forward the WKCD project on the reasonable ground of general inflation of construction cost.</p>	
005143 - 005656	Mr CHAN Chi-chuen CS cum WKCDA Board Chairman	<p>Mr CHAN Chi-chuen raised the following view and enquiry –</p> <p>(a) given the public concern about the cost overrun of the WKCD project and its way forward, the Administration and WKCDA should provide, as early as practicable for the reference of and discussion by the public and LegCo Members, information on the estimated total cost of the WKCD project and details of the alternative financing/funding options proposed to be adopted to address the funding gap of the project (e.g. the estimated amount of land premium that WKCDA would be required to pay in exchange for the development right of some or all of the HOR sites in WKCD and the estimated profits that might be generated by WKCDA from developing such sites), so as to facilitate the making of an early decision on</p>	

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		<p>whether the proposed financing/funding options were worth pursuing and whether the outstanding facilities in WKCD should be developed; and</p> <p>(b) whether LegCo's approval or legislative amendments would be required for the Administration to grant the development right of the commercial developments in WKCD to WKCDA with the latter's payment of land premium.</p> <p>CS cum WKCDA Board Chairman advised that WKCDA was gathering the relevant information for making a detailed assessment on the viability of the alternative financing/funding options for the WKCD project, which would be conducted based on a variety of assumptions and estimations such as the implementation timeline of the Batch 3 facilities, the estimated inflation rate of construction costs, the estimated land sale proceeds arising from the disposal of the HOR sites, etc. Recognizing that funding certainty was essential for the smooth implementation of the WKCD project, WKCDA would strive for early completion of the assessment for further discussion with the Government and would report details of the proposed alternative financing/funding option(s) to the Joint Subcommittee when ready.</p>	WKCDA
005657 - 010213	Chairman CS cum WKCDA Board Chairman	<p>The Chairman pointed out that while the former CS had assured LegCo Members that WKCDA would not need to seek additional funding from LegCo to supplement the original upfront endowment, the Administration had already rendered additional and substantial financial support for the WKCD project through fully funding the capital cost of the main integrated basement. Furthermore, despite the enhanced financial support given by the Government, it was uncertain as to whether the planned WKCDA facilities under the DP could be completed in full. While he hoped that all the WKCDA facilities could be delivered as planned, he considered it inappropriate for WKCDA to seek additional funding from LegCo for implementing the WKCD project.</p> <p>In response to the Chairman's enquiry about the timeline for the development of the commercial developments and the Government facilities within WKCD, CS cum WKCDA Board Chairman advised that –</p> <p>(a) it was originally planned that the HOR sites within WKCD would be disposed of separately by the Government through the normal land disposal mechanism and the land sale proceeds so generated would go to the Government. WKCDA's current thinking was to explore the idea of securing the development right of some or all of the commercial developments within WKCD, such as the three land parcels for HOR uses in ASDA, with payment of land premium. It was hoped that the granting of the development right to WKCDA would expand the</p>	

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		<p>revenue sources of WKCD and facilitate the development of CACF and commercial developments in an integrated manner; and</p> <p>(b) members had been advised last year that the disposal of the HOR sites in Zone 2B could be advanced with the phased implementation of the integrated basement and WKCD would request the MTR Corporation Limited to release the works area for the XRL project in Zone 2B as early as practicable. However, as it had been announced recently that there would be further delay in the completion of the XRL project, it would be necessary to re-assess the timing for the release of the XRL works area in Zone 2B.</p>	
010214 - 010906	Miss CHAN Yuen-han CS cum WKCD Board Chairman	<p>Miss CHAN Yuen-han considered that the Administration and WKCD should review the implementation of the WKCD project in good time and come to an early decision on whether the outstanding facilities should be pursued and how the land parcels originally planned for these facilities should be utilized at least in the interim period. The Administration and WKCD should also provide details of the alternative financing/funding options for the project to the Joint Subcommittee as soon as practicable.</p> <p>CS cum WKCD Board Chairman advised that after WKCD had assumed control of the relevant parts of the WKCD site, it would seek to make good use of the land parcels concerned pending the commencement of the permanent works to facilitate public enjoyment of WKCD in the interim.</p> <p>Miss CHAN Yuen-han further requested WKCD to (a) provide a comparison between the original Lyric Theatre and the proposed LTC (which had incorporated the Medium Theatre II ("MTII") and one of the black box theatres of the Centre for Contemporary Performance ("CCP")) in respect of construction cost and explain in more detail the merits of the proposed LTC; and (b) advise whether there was any plan for the future use of the land parcels originally planned for MTII and CCP.</p> <p>CS cum WKCD Board Chairman advised that –</p> <p>(a) the proposal to combine two performing arts venues with the Lyric Theatre could achieve design efficiency and cost savings in the construction of the three venues. However, information on the estimated amount of cost savings would only be available after the completion of the detailed design of the proposed LTC. Apart from enhancing the cost-effectiveness of developing the three venues and achieving synergy in their operation, the proposed LTC also had the merit of advancing the delivery of MTII and one of the black box theatres of CCP which were originally planned to be built in the eastern part of the WKCD site above the West Kowloon Terminus of XRL; and</p>	

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		(b) with the implementation of the proposed LTC, the future use of the original CCP site would be determined having regard to, among others, the development parameters and the gross floor area mix as specified in the approved DP of WKCD.	
010907 - 011809	Ms Emily LAU CS cum WKCDA Board Chairman WKCD Board Vice-Chairman Deputy Chairman	<p>In response to Ms Emily LAU's enquiry about WKCDA's fund-raising plans and strategies, WKCDA Board Vice-Chairman advised that it was not easy to secure donations and sponsorships for the WKCD project when it was still at the planning and construction stages. Nevertheless, WKCDA had been proactively exploring/pursuing various fund-raising initiatives. In addition to donated artworks secured in the past years, WKCDA had received cash donations in 2014-2015 for the acquisition of M+ collection. WKCDA was also in active discussions with a few targeted donors/sponsors for potential donation and sponsorship relating to the venue facilities. WKCDA would further enhance its fund-raising efforts as the WKCD project developed.</p> <p>The Deputy Chairman and Ms Emily LAU expressed concern that WKCDA had still not yet drawn up concrete plans for seeking donations and sponsorships for the WKCD project. Ms LAU considered that WKCDA should have had set up a fund-raising committee in the early planning stage of WKCD. She urged WKCDA to establish a dedicated fund-raising division/office, and not just a small team in the CEO's Office, as soon as practicable to devise concrete plans/strategies and take forward initiatives for seeking donations/sponsorships for the WKCD project and fostering a philanthropic culture in the community.</p> <p>The Deputy Chairman considered that following the Centre Pompidou, M+ had the potential of establishing itself as a cultural landmark and a trend-setter among the visual culture museums around the world. He suggested that WKCDA should explain more proactively the vision and missions of M+ to potential donors/sponsors, which should be able to attract philanthropic support for the WKCD project.</p> <p>The Deputy Chairman expressed gratitude to CEO, WKCDA for his contribution to the development of WKCD over the past four years.</p>	
<i>Agenda Item II - Work of the Consultation Panel of West Kowloon Cultural District Authority</i>			
011810 - 012814	Chairman of the Consultation Panel ("CP") Director of CEO's Office of WKCDA	Briefing by CP Chairman and powerpoint presentation by the Director of CEO's Office of WKCDA on the work of CP since the last report to the Joint Subcommittee in June 2014 [LC Paper No. CB(2)1823/14-15(03)].	

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012815 - 013214	Ms Emily LAU CP Chairman	<p>Ms Emily LAU considered it important for WKCD to engage young people and enlist their support for the WKCD project. She sought information on CP's plans and strategies for reaching out to the youth community.</p> <p>Ms LAU also enquired whether WKCD had maintained communication with the local arts and cultural sectors and whether an effective mechanism was in place to gauge their views and channel them to the management of WKCD.</p> <p>CP Chairman advised that a Working Group on Youth and Community Engagement ("the Working Group") had been established under CP to take forward initiatives focusing on, among others, fostering exchanges with young people and enhancing their understanding of the WKCD project. The Working Group was contemplating two pilot programmes targeting university students/fresh university graduates and secondary school students respectively, and information on the programmes (e.g. the number and profile of young people engaged) could be provided to the Joint Subcommittee in due course. The Working Group would report the views collected to CP, which would then reflect such views to WKCD.</p>	
013215 - 013715	Ms Cyd HO Director of CEO's Office of WKCD CP Chairman	<p>Ms Cyd HO suggested that CP should invite LegCo Members belonging to different political parties and encourage members of the public to attend its meetings, which in her view was a more effective way to promote understanding of the WKCD project.</p> <p>The Director of CEO's Office of WKCD advised that –</p> <p>(a) at this stage, the Working Group was focusing mainly on engaging young people, particularly university students/fresh university graduates and secondary school students. Communication with university students/graduates had been initiated through the existing youth-related work undertaken by WKCD such as internship programmes. There were also plans to engage secondary school students through Junior Achievement Hong Kong, which had a communications network covering all secondary schools in Hong Kong. Noting that the youth community generally preferred that information on the WKCD project be provided to them and their views on the project be sought through more interesting and interactive programmes/activities, the Working Group would endeavour to devise more such programmes/activities with a view to engaging young people more effectively; and</p> <p>(b) as the Working Group was also tasked to enhance community awareness of WKCD, it would seek to engage different sectors of the community including LegCo Members and District Council members belonging to different political parties and devise detailed implementation plans in this regard.</p>	

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		CP Chairman supplemented that CP would continue to serve as a bridge between WKCDA and the public. CP had all along carried out its work in an open and transparent manner and would continue to do so in future.	
013716 - 014416	Mr IP Kwok-him Director of CEO's Office of WKCDA CP Chairman CEO, WKCDA	<p>Mr IP Kwok-him raised the following views and enquiry –</p> <ul style="list-style-type: none"> (a) the new membership of CP was broadly representative of the arts and cultural sectors and other relevant stakeholders; (b) he hoped that under the leadership of the incumbent CP Chairman, CP would seek to gauge the views of young people on the WKCD project more fully and comprehensively; and (c) whether CP had plans to launch any engagement programme/activity targeting the youth community in the near future. <p>Mr IP also expressed gratitude to CEO, WKCDA for his contribution to the development of WKCD during his incumbency.</p> <p>The Director of CEO's Office of WKCDA elaborated on the initial plans of the Working Group for engaging young people.</p> <p>CP Chairman and CEO, WKCDA advised that –</p> <ul style="list-style-type: none"> (a) as the Park was a major and first-batch facility to be delivered in WKCD, CP had conducted an engagement exercise to collect public views on how the future Park should be managed and operated. The views collected had been referred to and CP had been actively involved in the preparation of the WKCD Public Open Space Bylaw, which would be introduced into LegCo in the next session; and (b) many of the pre-opening programmes launched by WKCDA were geared towards engaging the youth community. For instance, Freespace Fest 2014 had attracted the attendance of over 40 000 visitors, most of whom were young people. While WKCD was intended to be developed as a place for everyone, building a sense of ownership of WKCD among the young community had been part of the vision of the WKCD project. 	
014417 - 015037	Deputy Chairman CP Chairman Admin	<p>The Deputy Chairman expressed the following views and suggestions –</p> <ul style="list-style-type: none"> (a) CP had failed to perform its intended role and functions since its establishment in 2009; (b) CP Chairman should make reference to the deliberations of the former Bills Committee on the WKCDA Bill on sections 19 and 20 of the West Kowloon Cultural District Authority Ordinance 	

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		<p>("WKCDAO") (Cap. 601) regarding public consultation and establishment of CP, during which CP had been generally expected to perform a role similar to that of Metropoli-30 in the Abandoibarra project in Bilbao of Spain as mentioned in the Report on Phase II Study of the former Subcommittee on WKCD Development formed by the Third LegCo;</p> <p>(c) the relevant provisions of WKCDAO had provided much room for CP to decide how public consultation should be conducted and CP might review its functions from time to time in the light of the latest developments of WKCD; and</p> <p>(d) as CS cum WKCD Board Chairman had advised that the WKCD project was currently facing a substantial funding gap and WKCD was exploring a range of alternative funding options to facilitate the completion of the planned construction programmes in full, WKCD and CP should consider consulting relevant stakeholders and members of the public on such options in due course and in an open and transparent manner. In doing so, WKCD and CP could make reference to the meetings held by Metropoli-30, which were broadcast live on radio and television, thereby providing an open platform for the exchange of views among government officials, stakeholders and members of the public.</p> <p>CP Chairman responded that given the scale of the WKCD project, he also considered it desirable to initiate regular and open discussions among the Administration, WKCD, relevant stakeholders and members of the public on matters relating to the development of WKCD. However, considerations had to be given to CP's functions and resources.</p> <p>The Administration advised that all CP meetings were open to the public. As CP's terms of reference were formulated in general terms, there was sufficient room for CP to contemplate how to carry out its work. The Administration would continue to attach importance to CP's role and seek to engage the public and garner their support for the WKCD project through CP.</p>	
015038 - 015528	Mr CHAN Chi-chuen CEO/WKCD	<p>Mr CHAN Chi-chuen raised the following views and enquiry –</p> <p>(a) to promote a sense of ownership of WKCD among young people, WKCD should actively engage them in the planning and implementation of the WKCD project and ensure that their views would be respected and taken into consideration;</p> <p>(b) WKCD should arrange in due course visits to WKCD for the young people, other members of the public and members of the Joint Subcommittee to enhance their understanding of WKCD; and</p>	

Time marker	Speaker(s)	Subject(s)/Discussion	Action Required
		<p>(c) the work being undertaken/planned by WKCDA to promote awareness of WKCD among the youth community before the commissioning of the WKCD facilities.</p> <p>WKCDA advised that it had in the last two years made extensive use of its website and online social media to raise awareness of WKCD and reach out to wider audience including the youth community. It had also organized a range of pre-opening programmes and events, such as Freespace Fest, which were attended by many young people. Following the opening of the Temporary Tree Nursery Park in July 2015, various programmes and events with a focus on engaging the youth community and encouraging public participation would also be launched.</p>	
015529 - 015622	Chairman	<p>The Chairman considered that while it was important to engage young people, CP should also attach importance to and step up efforts in enhancing communication with the local arts community in the course of taking forward the WKCD project.</p> <p>The Chairman expressed gratitude to CEO, WKCDA for his contribution to the development of WKCD during his incumbency.</p>	
<i>Agenda Item III - Extension of period of work of the Joint Subcommittee</i>			
015623 - 015648	Chairman	Members agreed that the Joint Subcommittee should seek approval for extension of its work in the 2015-2016 session.	
<i>Agenda Item IV - Any other business</i>			
015649 - 015728	Chairman	Date of the next meeting and item for discussion	