

**For discussion  
on 13 November 2017**

**Legislative Council Panel on  
Information Technology and Broadcasting**

**Computerisation Projects under  
New Administrative Computer Systems**

**Introduction**

This paper seeks Members' support for the computerisation projects proposed for implementation in 2018-19 under New Administrative Computer Systems.

**Background**

2. Computerisation projects can be broadly classified as follows -

**(a) Administrative computer systems and related studies**

The primary objective of this type of projects is to deliver the strategic outcome of the action area "Enabling the next generation of public services" under the Digital 21 Strategy. Currently, the required project expenditure is charged to the Capital Works Reserve Fund ("CWRF") Head 710 Computerisation -

- (i) *Projects costing above \$10 million each* – these projects are subject to the approval of the Finance Committee ("FC") of the Legislative Council and are to be funded under separate subheads of CWRF Head 710. The subject bureaux / departments ("B/Ds") are responsible for submitting funding proposals to FC and monitoring project delivery;

- (ii) *Projects costing above \$200,000 but not exceeding \$10 million each* – these projects are funded through a block allocation under CWRP Head 710 Subhead A007GX (“Block Allocation”). The Financial Secretary has delegated to the Government Chief Information Officer (“GCIO”) the power to approve projects and authorise expenditure under the Block Allocation; and

**(b) Projects costing \$200,000 or below each**

These projects are approved by the relevant B/Ds and funded through their respective operational expenses subheads under the General Revenue Account.

**Guiding Principles to be Observed in Proposing New Computerisation Projects**

3. In proposing new computerisation projects for the following financial year, B/Ds are required to observe the following guiding principles -

- (a) support the implementation of e-Government strategies in managing and using information and communications technology (“ICT”);
- (b) integrate e-Government into their overall business plans to enhance business benefits and as a fundamental part of their service delivery approach;
- (c) embrace a citizen-centric culture and adopt customer relationship management principles and best practices in the delivery of public services;
- (d) build in service transformation and business process re-engineering in all organisation / business reviews;
- (e) proactively identify opportunities for joining up services across departmental boundaries, take ownership of these projects and account for their performance / benefits;

- (f) rationalise service delivery channels and encourage customers to migrate to the most efficient, user-friendly and cost-effective channels; and
- (g) support the development of Hong Kong into a world-class smart city.

4. Each year, the Office of the Government Chief Information Officer (“OGCIO”) estimates the funding requirements for the Block Allocation in the following financial year by taking into consideration the cash flow requirements of approved block vote projects, new proposals submitted by B/Ds, anticipated new projects for various e-Government initiatives to be submitted, and the spending position of the Block Allocation. To ensure optimal utilisation of the Block Allocation, OGCIO will require owners of individual projects to review the project schedule based on the latest project progress on a half-yearly or quarterly basis, in order to calculate realistic cash flow requirements. This arrangement will avoid unnecessary locking up of funds by individual projects and enable OGCIO to deploy funds to meet the requirements of other urgent or high priority projects.

5. OGCIO will also monitor and manage the use of the approved funds to ensure due adherence to prevailing government policies and relevant legislation, and the proper delivery of the desired outcomes. To ensure that the Government’s investment can attain its intended objectives in a timely and cost-effective manner, B/Ds have to submit to OGCIO a Post Implementation Departmental Return (“PIDR”), setting out the achievements made or the reasons for any deviation from the original objectives, budget or schedule of the project, within six months after the live-run of a system or completion of a study / programme. The aggregated result of PIDRs is published in the Controlling Officer’s Report of OGCIO as Government-wide performance indicators. A summary of the project performance reported in 210 PIDRs in 2016 is as follows -

Performance indicators	No. of PIDRs		Percentage achieved
	with target achieved	with deviation	
Completed within budget	210	0	100.0%
Met agreed specifications	210	0	100.0%
Completed on schedule	141	69	67.1% <sup>(note)</sup>
Achieved intended benefits	206	4	98.1%

*Note: For projects not completed on schedule, the main causes of delay include longer than expected time for conducting user requirement studies, system design and procurement, as well as quality of contractors' deliverables not meeting requirements.*

### **Funding Requirement for 2018-19**

6. Taking into account the proposals submitted by B/Ds and our forecast of other projects to be initiated in the coming financial year, we estimate that a Block Allocation of about **\$1,060 million** will be required under CWRP Head 710 Subhead A007GX for 2018-19. The proposed allocation is about \$70 million (about 7.1%) higher than the provision of \$990 million for 2017-18. A breakdown of the expenditure items for 2017-18 and 2018-19 is at **Annex A**. The proposed Block Allocation will enable the Government to make effective use of information technology ("IT") to improve services and operational efficiency, as well as to strengthen system security.

7. The estimated cash flow requirements of projects initiated / to be initiated in or before 2017-18, as well as new projects to be initiated in 2018-19, are at **Annex B**. These new projects can be broadly classified

into the following categories –

(a) e-Government services

The Government is committed to speeding up the pace and rate of adoption of IT to enhance the delivery of public services and transform internal operation, in order to meet the public expectation for better services, bring more convenience and better quality of life to the community, and facilitate the development of a smart city. In recent years, a number of online services have been launched by government departments. Some well-known examples include the online services of Hong Kong Public Libraries (Leisure and Cultural Services Department), the electronic declaration service (Customs and Excise Department), the Weather Wizard (Hong Kong Observatory) and various online services of the Immigration Department and the Transport Department. These electronic services enhance user experience and internal operation efficiency by saving the manual effort for data entry and validation. Examples of new projects and the related departments are -

- (i) Enhancement of Online Document Submission Portal of e-Submission System (Student Finance Office of Working Family and Student Financial Assistance Agency);
- (ii) Food Traders Portal and e-Submission of Food Import Applications (Centre for Food Safety of Food and Environmental Hygiene Department); and
- (iii) e-Submission of Licence Application (Office of the Licensing Authority of Home Affairs Department).

(b) Public sector information, big data and artificial intelligence

With the advancement of ICT, more and more application developers are making use of public sector data and information to develop innovative applications. To facilitate the public to select the required information, the “data.gov.hk” portal began to provide various Application Programming Interfaces (“APIs”) since the end

of last year. There are currently more than 1 000 APIs available to cater for different applications. We are also enhancing the “data.gov.hk” portal by providing more geo-tagged information (i.e. showing the geographical location of the data on digital maps) on the portal to facilitate the public to develop more applications and services by using public sector information. In doing so, we aim to promote innovation, open up new business opportunities for enterprises and bring greater convenience to the public. Moreover, the Government will further make use of big data analytics and artificial intelligence technology to enhance public services, strengthen cyber security, streamline decision-making process and boost operational efficiency. This is to enhance city management, improve people’s quality of living and promote the development of smart city. Examples of new projects and the related departments are -

- (i) Map Application Programming Interface for Internet (Lands Department);
- (ii) Cyber Risk Information Sharing Platform (OGCIO); and
- (iii) Revamp of 1823 Website and Implementation of Chatbot Service (Efficiency Unit).

(c) Enhancing internal operational efficiency

Apart from the provision of public services, B/Ds have also developed and implemented various computer systems to enhance internal operational efficiency and productivity, create a greener environment, and address growth in business demands. Examples of new projects and the related departments are -

- (i) Design and As-built Data Management System (Survey and Mapping Office of Lands Department);
- (ii) Electronic Training Materials Storage System for Hong Kong Police College (Hong Kong Police Force); and

- (iii) Redevelopment of Senior Citizen Card Computer System (Social Welfare Department).

(d) System technology refresh

System technology refresh is an on-going process to address the obsolescence of system hardware and software, as well as to leverage the new features / functionality of advanced technology. Mission-critical IT systems will need to be timely replaced or upgraded to ensure sustainability of service delivery. The Government will adopt cloud computing to enhance agility and efficiency in meeting the growing demand of B/Ds on IT resources. Examples of new projects and the related departments are -

- (i) Upgrade of Air Cargo Clearance System (Customs and Excise Department);
- (ii) Upgrade of Vehicle Registration Marks System (Transport Department); and
- (iii) Upgrade of School Dental Care Service Management and Information System (Department of Health).

(e) Strengthening IT security

In view of the increasing number and complexity of cyber security threats, B/Ds have put much emphasis on the security of their IT systems and data as well as the cyber security risk. B/Ds will enhance data protection and conduct regular security risk assessments and audits on IT systems for compliance with IT security policies and implementation of effective preventive measures against security threats and cyber attacks on the Government's IT systems. Examples of new projects and the related departments are -

- (i) Strengthening Information Security Management of Employment Service System (Labour Department);

- (ii) Upgrade of IT Security Infrastructure and Strengthening Cyber Threat Protection (Environmental Protection Interactive Centre of Environment Protection Department); and
- (iii) Strengthening Information Security Management of Electronic Cargo Manifest Gateway and Backend System (Commerce and Economic Development Bureau).

A list of the 254 new projects to be initiated in 2018-19 is at **Annex C**.

### **Advice Sought**

8. Members are invited to support the computerisation projects proposed for implementation in 2018-19 under New Administrative Computer Systems.

**Innovation and Technology Bureau**  
**Office of the Government Chief Information Officer**  
**November 2017**



## Annex A

**Breakdown of the expenditure items in 2017-18 and 2018-19  
for the Block Allocation**

Category of Expenditure	2018-19	2017-18	Difference	Percentage of Difference
	Proposed Block Allocation (\$M)	Approved Block Allocation (\$M)		
1. Hardware	238	202	+36	+17.8
2. Software	166	151	+15	+9.9
3. Implementation Services	373	363	+10	+2.8
4. Contract Staff	166	161	+5	+3.1
5. Contingency	67	66	+1	+1.5
6. Others	50	47	+3	+6.4
<b>Total:</b>	<b>1,060</b>	<b>990</b>	<b>+70</b>	<b>+7.1</b>

## Annex B

**Tentative cash flow requirements of  
the projects to be funded  
under the proposed Block Allocation in 2018-19**

	<u>No. of projects</u>	<u>Tentative cash flow requirements in 2018-19 (\$M)</u>
<b>Projects initiated / to be initiated in or before 2017-18</b>	<b>541</b>	<b>817</b>
<b>New projects to be initiated in 2018-19</b>	<b>254</b>	<b>243</b>
	<hr/>	<hr/>
<b>Total :</b>	<b><u>795</u></b>	<b><u>1,060</u></b>

### New projects to be initiated in 2018-19

<u>Item no.</u>	<u>Project name</u>	<u>Project estimate (\$M)</u>	<u>Planned start date in 2018-19</u>	<u>Planned end date</u>
<u>Administration Wing</u>				
1	Strengthening Cyber Threat Protection and Information Security Management	6.6	Q1	Q1/2019-20
2	Upgrade of Network Infrastructure and Wireless Internet Services (Central Government Offices)	3.0	Q1	Q1/2019-20
3	Upgrade of Operating System and Office Automation Facilities	6.1	Q1	Q3/2019-20
4	Upgrade of Application Infrastructure	7.1	Q1	Q4/2019-20
5	Website Revamp	0.6	Q1	Q1/2020-21
6	Migration of Client - Server Applications to Web Platform	1.0	Q2	Q3/2019-20
<u>Agriculture, Fisheries and Conservation Department</u>				
7	Upgrade of Email System and Software Asset Management System	9.1	Q1	Q4/2019-20
8	Upgrade of Laboratory Information Management System	4.6	Q2	Q2/2020-21
9	Upgrade of Country Park Development Monitoring System	5.7	Q3	Q2/2020-21
10	Upgrade of Herbarium Data Management System	4.9	Q3	Q3/2020-21
11	Upgrade of Red Tide Monitoring System	4.9	Q3	Q4/2020-21
<u>Architectural Services Department</u>				
12	Technical Study on Strengthening Information Security Management	2.8	Q1	Q1/2019-20
13	IT Security Risk Assessment and Audit	0.3	Q1	Q2/2019-20
14	Upgrade of Operating System	9.9	Q1	Q4/2019-20
15	Upgrade of Knowledge Management System	9.9	Q1	Q1/2022-23

Note: Q1, Q2, Q3 and Q4 refer to the four quarters of a financial year, i.e., April - June, July - September, October - December and January - March respectively.

<b>Item no.</b>	<b>Project name</b>	<b>Project estimate (\$M)</b>	<b>Planned start date in 2018-19</b>	<b>Planned end date</b>
16	Technology Refresh for Human Resources Management Information System	9.8	Q2	Q4/2020-21
<u>Auxiliary Medical Service</u>				
17	Upgrade of Email System, Office Automation Software and IT Infrastructure	6.7	Q1	Q3/2019-20
18	Implementation of Web Portal for Volunteer Members and Cadet	2.0	Q1	Q3/2019-20
<u>Census and Statistics Department</u>				
19	Revamp of Inventory System	2.9	Q1	Q4/2018-19
20	Upgrade of Operating System and Office Automation Facilities	9.9	Q2	Q2/2019-20
<u>Chief Executive's Office</u>				
21	Upgrade of Operating System and Office Automation Facilities	4.1	Q2	Q3/2019-20
<u>Chief Secretary for Administration's Office</u>				
22	Implementation of Digital Repository (Government Records Service)	9.9	Q1	Q4/2018-19
23	Consultancy Study on Preservation Policy and Strategies of Government Electronic Records and Archival Records in Electronic Form	7.2	Q1	Q1/2020-21
<u>Civil Aid Service</u>				
24	Upgrade of Operating System and Email System	9.9	Q1	Q3/2019-20
<u>Civil Aviation Department</u>				
25	Upgrade of Operating System and Office Automation Software	6.0	Q1	Q3/2019-20
<u>Civil Engineering and Development Department</u>				
26	IT Security Risk Assessment and Audit	0.7	Q1	Q1/2019-20
27	Enhancement of Geographic Information System	7.1	Q1	Q4/2019-20

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28	Strengthening Cyber Threat Protection and IT Security Infrastructure	1.4	Q2	Q4/2018-19
29	Upgrade of Operating System (Headquarters Offices)	8.9	Q2	Q3/2019-20
30	Upgrade of Operating System (Outstation Offices)	7.3	Q3	Q3/2019-20
<u>Civil Service Bureau</u>				
31	Upgrade of Operating System	9.9	Q1	Q4/2019-20
32	Upgrade of Network Equipment (Offices at Central Government Offices and Queensway Government Offices)	9.1	Q1	Q3/2020-21
33	Programme Management - Implementation of New e-Leave System	8.8	Q1	Q1/2021-22
34	Upgrade of Medical and Dental Benefits Eligibility Checking Workstations	0.8	Q2	Q1/2019-20
35	Development of e-Registration System	1.0	Q2	Q2/2019-20
36	IT Security Risk Assessment and Audit	0.5	Q2	Q4/2019-20
<u>Commerce and Economic Development Bureau</u>				
37	IT Facilities for Special Duties Team for Implementation of New Regulatory Regime of Travel Industry	0.8	Q1	Q3/2018-19
38	Upgrade of Email System, Office Automation Facilities and IT Infrastructure (Communications and Creative Industries Branch)	8.5	Q1	Q1/2019-20
39	Upgrade of e-Messaging System for Overseas Hong Kong Economic and Trade Offices	3.5	Q1	Q1/2019-20
40	Upgrade of Office Automation and IT Facilities (Commerce, Industry and Tourism Branch and Overseas Hong Kong Economic and Trade Offices)	6.5	Q1	Q3/2019-20
41	Replacement of Network Equipment (Create Hong Kong)	1.9	Q2	Q4/2018-19
42	Upgrade of Operating System and Office Automation Facilities (Create Hong Kong)	4.7	Q2	Q2/2019-20

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43	Strengthening Information Security Management of Electronic Cargo Manifest Gateway and Backend System	3.3	Q2	Q4/2019-20
44	Upgrade of Proxy Appliance and Firewall Facilities (Commerce, Industry and Tourism Branch and Overseas Hong Kong Economic and Trade Offices)	7.1	Q3	Q1/2020-21
45	Redevelopment of Trade Declaration System	7.0	Q4	Q2/2021-22
<u>Constitutional and Mainland Affairs Bureau</u>				
46	Upgrade of Email System and IT Facilities (Hong Kong Economic, Trade and Cultural Office in Taiwan)	6.9	Q1	Q4/2021-22
47	Upgrade of Office Automation Facilities and Network Equipment (Hong Kong Economic and Trade Office in Chengdu)	5.2	Q3	Q4/2020-21
48	Upgrade of Office Automation Facilities (Beijing Office)	2.1	Q4	Q2/2019-20
49	Upgrade of Office Automation Facilities (Hong Kong Economic and Trade Office in Shanghai)	1.7	Q4	Q2/2019-20
<u>Correctional Services Department</u>				
50	Upgrade of Email System	9.7	Q1	Q3/2018-19
<u>Customs and Excise Department</u>				
51	Strengthening Information Security Management	7.9	Q1	Q2/2019-20
52	Upgrade of Email System	9.7	Q1	Q2/2019-20
53	Upgrade of Patch Management System and Software Asset Management System	3.8	Q1	Q3/2019-20
54	Replacement of Network Equipment	9.7	Q1	Q1/2020-21
55	Upgrade of Air Cargo Clearance System	9.9	Q1	Q1/2020-21
56	Study on Exchange of Cargo Clearance Data with Cargo Operators under Single Window System	7.7	Q2	Q3/2019-20
57	Upgrade of Case Processing Workstations	8.4	Q2	Q3/2019-20

Note: Q1, Q2, Q3 and Q4 refer to the four quarters of a financial year, i.e., April - June, July - September, October - December and January - March respectively.

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58	Upgrade of Office Automation Facilities	9.8	Q2	Q3/2019-20
59	Upgrade of Central Storage Area Network	9.7	Q2	Q2/2020-21
<u>Department of Health</u>				
60	Upgrade of Child Assessment Service Information System and Workstations	2.3	Q1	Q1/2019-20
61	Upgrade of Network Infrastructure and Strengthening Network Security Management	6.0	Q1	Q1/2019-20
62	Upgrade of Operating System and Office Automation Facilities (Dental Service)	5.8	Q1	Q3/2019-20
63	Upgrade of Student Health Assessment Management System and Replacement of Network Equipment	5.5	Q1	Q3/2019-20
64	Upgrade of School Dental Care Service Management and Information System	7.1	Q1	Q4/2019-20
65	Upgrade of IT Infrastructure (Centre for Health Protection)	8.4	Q1	Q1/2020-21
66	Revamp of Methadone Treatment Information System	9.7	Q1	Q2/2020-21
67	Technology Refresh for Systems of Family Health Service	6.4	Q2	Q3/2019-20
68	Technology Refresh for Tuberculosis and Chest Information System	6.6	Q2	Q4/2019-20
<u>Department of Justice</u>				
69	Migration of Client - Server Applications to Web Platform	9.9	Q1	Q4/2019-20
70	Upgrade of Operating System and Office Automation Software	9.9	Q1	Q2/2020-21
<u>Development Bureau</u>				
71	Upgrade of Email System (Planning and Lands Branch)	5.1	Q1	Q3/2018-19

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72	Strengthening Cyber Threat Protection and IT Security Infrastructure and IT Security Risk Assessment and Audit (Planning and Lands Branch)	1.4	Q1	Q4/2018-19
73	Upgrade of Email System (Works Branch)	5.1	Q1	Q1/2019-20
74	Upgrade of Network Infrastructure (Works Branch)	9.0	Q1	Q3/2019-20
75	Digital Tree Risk Assessment Application	9.9	Q2	Q1/2020-21
76	Upgrade of Office Automation Facilities (Planning and Lands Branch)	6.3	Q3	Q3/2019-20
<u>Drainage Services Department</u>				
77	Upgrade of Operating System and Office Automation Facilities	9.9	Q1	Q3/2019-20
<u>Education Bureau</u>				
78	Online Submission and Data Management System for Subsidy Schemes (Self-financing Post-Secondary Education)	7.1	Q1	Q2/2019-20
79	Revamp of Applied Learning System	3.2	Q1	Q3/2019-20
80	Upgrade of Operating System	8.9	Q1	Q3/2019-20
81	Redevelopment of Student Option Programme	1.4	Q1	Q1/2020-21
82	Enhancement of Website and Web Content Management System	9.8	Q1	Q3/2020-21
<u>Efficiency Unit</u>				
83	Revamp of 1823 Website and Implementation of Chatbot Service	7.3	Q1	Q1/2019-20
84	IT Security Risk Assessment and Audit and Replacement of IT Facilities for 1823 System	4.5	Q2	Q4/2018-19
<u>Electrical and Mechanical Services Department</u>				
85	Enhancement of Lifts and Escalators Ordinance System	1.8	Q1	Q4/2018-19

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<u>Environmental Protection Department</u>				
86	Accounting and Registration System for Municipal Solid Waste Charging Scheme	9.9	Q1	Q1/2019-20
87	Upgrade of IT Security Infrastructure and Strengthening Cyber Threat Protection (Environmental Protection Interactive Centre)	3.6	Q1	Q1/2019-20
88	IT Security Risk Assessment and Audit	1.4	Q1	Q4/2019-20
89	Upgrade of Operating System and Office Automation Software	8.5	Q2	Q3/2019-20
<u>Financial Services and the Treasury Bureau</u>				
90	Upgrade of Operating System and Office Automation Software (Treasury Branch)	1.8	Q2	Q1/2019-20
<u>Food and Environmental Hygiene Department</u>				
91	Feasibility Study and System Analysis and Design of Food Import Control System	9.4	Q1	Q4/2018-19
92	Food Traders Portal and e-Submission of Food Import Applications (Centre for Food Safety)	9.9	Q1	Q3/2019-20
93	Upgrade of Network Infrastructure	9.4	Q2	Q1/2019-20
94	Upgrade of Office Automation Facilities	9.5	Q2	Q1/2019-20
95	Upgrade of Operating System and Office Automation Software	9.8	Q2	Q3/2019-20
<u>Food and Health Bureau</u>				
96	Upgrade of Office Automation Network Equipment	2.4	Q1	Q4/2018-19
97	Upgrade of e-Health Record Sharing System Workstations	2.8	Q1	Q4/2019-20
98	Strengthening Information Security Management of e-Health Record Sharing System	9.3	Q1	Q3/2020-21
99	Migration of Servers Platform of e-Health Record Sharing System	9.4	Q1	Q4/2020-21
100	Replacement of Network Equipment of e-Health Record Sharing System	7.1	Q1	Q4/2020-21

Note: Q1, Q2, Q3 and Q4 refer to the four quarters of a financial year, i.e., April - June, July - September, October - December and January - March respectively.

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101	Upgrade of Data Backup Infrastructure of e-Health Record Sharing System	6.3	Q1	Q4/2020-21
102	Upgrade of Data Storage System of e-Health Record Sharing System	7.8	Q1	Q4/2020-21
<u>Government Flying Service</u>				
103	IT Security Risk Assessment and Audit	0.4	Q1	Q4/2018-19
104	Upgrade of Network Infrastructure and Server Equipment	0.8	Q1	Q3/2019-20
105	Upgrade of Office Automation Facilities	0.8	Q2	Q1/2019-20
<u>Government Laboratory</u>				
106	Upgrade of Office Automation Facilities	5.9	Q1	Q4/2019-20
107	Upgrade of Food Database System	1.2	Q2	Q1/2019-20
108	Upgrade of Sample Information Management System	3.0	Q2	Q2/2019-20
<u>Government Logistics Department</u>				
109	Upgrade of Email System and Office Automation Facilities	9.6	Q1	Q4/2019-20
110	Revamp of Disposal Store System and Quarters Furniture Inventory System	1.6	Q2	Q2/2019-20
111	IT Security Risk Assessment and Audit and Enhancement of IT Security	4.9	Q2	Q4/2019-20
<u>Government Property Agency</u>				
112	Relocation of IT Facilities to West Kowloon Government Offices	7.8	Q1	Q1/2019-20
<u>Highways Department</u>				
113	Upgrade of Operating System	8.2	Q1	Q3/2019-20
114	Upgrade of Intranet Mapping System	8.1	Q1	Q2/2020-21
<u>Home Affairs Bureau</u>				
115	Upgrade of Central Personality Index and Advisory and Statutory Bodies Database System	5.2	Q1	Q2/2019-20

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116	IT Security Risk Assessment and Audit	0.9	Q1	Q4/2019-20
<u>Home Affairs Department</u>				
117	Enhancement of Guest List System	5.3	Q1	Q1/2019-20
118	Upgrade of Operating System and Office Automation Software (District Offices of Kowloon and New Territories Region)	9.7	Q1	Q1/2019-20
119	Enhancement of Licence Application Tracking Information System	4.3	Q1	Q4/2019-20
120	Permitted Burial Ground Management System	6.8	Q1	Q4/2019-20
121	e-Submission of Licence Application (Office of the Licensing Authority)	5.1	Q1	Q1/2020-21
122	Upgrade of IT Security Infrastructure and Strengthening Cyber Threat Protection	2.1	Q2	Q4/2018-19
123	Enhancement of Licensing Information Systems (Amusement Game Centre Licence and Amusements with Prizes Licence)	3.6	Q2	Q1/2020-21
<u>Hong Kong Observatory</u>				
124	IT Facilities for Asian Aviation Meteorological Centre	9.7	Q1	Q4/2018-19
125	Upgrade of Operating System and Office Automation Facilities	2.6	Q1	Q2/2019-20
126	Video Wall Presentation Computer System for Radiation Monitoring and Assessment Centre	2.9	Q1	Q2/2019-20
127	Enhancement of Graphics Weather Presentation System	3.2	Q1	Q4/2019-20
128	Implementation of Office Automation and IT Infrastructure Management System	9.9	Q1	Q1/2020-21
129	Implementation of Corporate Data Architecture - Central Data Repository	9.8	Q1	Q2/2020-21
130	Revamp of Windshear and Turbulence Warning Computer System	4.5	Q1	Q4/2020-21
<u>Hong Kong Police Force</u>				

Note: Q1, Q2, Q3 and Q4 refer to the four quarters of a financial year, i.e., April - June, July - September, October - December and January - March respectively.

<b>Item no.</b>	<b>Project name</b>	<b>Project estimate (\$M)</b>	<b>Planned start date in 2018-19</b>	<b>Planned end date</b>
131	IT Facilities for Police Operational Base and Reporting Centre in Liantang / Heung Yuen Wai Boundary Control Point	1.9	Q1	Q3/2018-19
132	Development of Management Information System for Online Service Providers Record Check	3.2	Q1	Q1/2019-20
133	Disaster Victim Post-Mortem Information System	7.5	Q1	Q2/2019-20
134	Electronic Training Materials Storage System for Hong Kong Police College	2.5	Q1	Q2/2019-20
135	Replacement of IT Facilities for Crime Forensics and Specialist Tools Functions	9.9	Q2	Q3/2019-20
136	Upgrade of Operating System for Criminal Intelligence and Major Incident Management Workstations	9.8	Q2	Q3/2019-20
<u>Immigration Department</u>				
137	Upgrade of Operating System and IT Security Infrastructure	9.9	Q1	Q4/2019-20
<u>Independent Commission Against Corruption</u>				
138	Upgrade of Human Resources Management Information System	1.0	Q1	Q4/2018-19
139	Technology Refresh for Operations Department Information System	1.1	Q1	Q1/2019-20
140	Upgrade of Email System	8.5	Q1	Q2/2019-20
141	Upgrade of Operating System and Office Automation Facilities	9.9	Q1	Q3/2019-20
<u>Information Services Department</u>				
142	Development of Information Management Foundation	4.6	Q1	Q3/2018-19
143	Upgrade of IT Infrastructure	9.0	Q1	Q3/2019-20
144	Implementation of Central Repository System and Internal Portal	9.4	Q3	Q3/2019-20

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<b>Item no.</b>	<b><u>Project name</u></b>	<b>Project estimate (\$M)</b>	<b>Planned start date in 2018-19</b>	<b>Planned end date</b>
<b><u>Inland Revenue Department</u></b>				
145	Enhancement of Tax Administration Applications	9.8	Q1	Q1/2019-20
146	Upgrade of Office Automation Facilities	9.8	Q1	Q4/2019-20
147	Upgrade of Operating System and Office Automation Software	9.8	Q1	Q4/2019-20
148	Prosecution Case Management System	9.6	Q1	Q1/2020-21
149	Technology Refresh for eTAX	9.9	Q1	Q2/2020-21
150	Strengthening Information Security Management of Mid-range System and Local Area Network System	6.2	Q2	Q3/2019-20
151	Upgrade of Data Entry System	4.8	Q2	Q3/2019-20
152	Upgrade of Government Cash Receipting System	9.1	Q2	Q4/2019-20
153	Enhancement of Workflow Management System	9.5	Q2	Q1/2020-21
154	IT Security Risk Assessment and Audit	0.6	Q3	Q3/2019-20
<b><u>Innovation and Technology Bureau</u></b>				
155	Upgrade of Email System and IT Security Risk Assessment and Audit	1.5	Q1	Q2/2018-19
<b><u>Innovation and Technology Commission</u></b>				
156	Strengthening Information Security Management	9.9	Q1	Q3/2018-19
157	Enhancement of Innovation and Technology Commission Fund Management System	6.9	Q2	Q4/2019-20
158	Upgrade of Operating System and Office Automation Software	7.3	Q4	Q3/2019-20
<b><u>Intellectual Property Department</u></b>				
159	Upgrade of Email System	3.2	Q3	Q2/2019-20
160	Departmental Information Technology Plan Study	5.5	Q3	Q3/2019-20
<b><u>Invest Hong Kong</u></b>				

Note: Q1, Q2, Q3 and Q4 refer to the four quarters of a financial year, i.e., April - June, July - September, October - December and January - March respectively.

<b>Item no.</b>	<b>Project name</b>	<b>Project estimate (\$M)</b>	<b>Planned start date in 2018-19</b>	<b>Planned end date</b>
161	Strengthening Information Security Management	7.1	Q2	Q2/2019-20
162	Upgrade of Network Infrastructure	7.0	Q2	Q3/2019-20
<u>Joint Secretariat for the Advisory Bodies on Civil Service and Judicial Salaries and Conditions of Service</u>				
163	IT Security Risk Assessment and Audit	0.2	Q2	Q4/2018-19
<u>Labour Department</u>				
164	Technology Refresh for Employees' Compensation Computer System and Upgrade of IT Facilities (Employees' Compensation Division)	9.0	Q1	Q2/2019-20
165	Strengthening Information Security Management of Employment Service System	8.3	Q1	Q4/2019-20
166	Technology Refresh for Occupational Safety and Health Management Information System	9.9	Q1	Q1/2020-21
167	Enhancement of Pressure Equipment Information System	3.0	Q2	Q3/2019-20
<u>Lands Department</u>				
168	Upgrade of Aerial Photo Interpretation System	3.8	Q1	Q4/2018-19
169	Upgrade of Photogrammetric Workstations and Servers	4.1	Q1	Q4/2018-19
170	Upgrade of Email System	6.3	Q1	Q1/2019-20
171	Upgrade of Office Automation Systems and Facilities (Survey and Mapping Office)	7.8	Q1	Q1/2019-20
172	Upgrade of Operating System (Survey and Mapping Office)	9.9	Q1	Q1/2019-20
173	Unmanned Aerial Vehicle and Training Workstations (Survey and Mapping Office)	5.8	Q1	Q4/2019-20
174	Feasibility Study on Integration of 3D Mapping into Land Information System	5.6	Q2	Q4/2019-20

Note: Q1, Q2, Q3 and Q4 refer to the four quarters of a financial year, i.e., April - June, July - September, October - December and January - March respectively.

<b>Item no.</b>	<b>Project name</b>	<b>Project estimate (\$M)</b>	<b>Planned start date in 2018-19</b>	<b>Planned end date</b>
175	Upgrade of Operating System (Lands Administration Office, Departmental Administration Office and Legal Advisory and Conveyancing Office) (Phase 3)	8.8	Q2	Q4/2019-20
176	Map Application Programming Interface for Internet	9.9	Q2	Q1/2020-21
177	Technology Refresh for Mapping System	8.5	Q3	Q1/2020-21
178	Design and As-built Data Management System (Survey and Mapping Office)	8.6	Q3	Q3/2020-21
<u>Legal Aid Department</u>				
179	Upgrade of Email System	5.7	Q1	Q4/2018-19
180	Upgrade of Operating System	7.5	Q1	Q3/2019-20
181	Departmental Information Technology Plan Study and Feasibility Study on Revamping Case Management and Accounting System	9.9	Q1	Q4/2019-20
182	IT Security Risk Assessment and Audit	0.5	Q3	Q3/2019-20
<u>Leisure and Cultural Services Department</u>				
183	Upgrade of Swimming Pool Monthly Ticket System	2.5	Q1	Q1/2019-20
184	Upgrade of IT Infrastructure and Workstations of Leisure Link System	9.8	Q1	Q2/2019-20
185	Upgrade of Self-service Sub-systems of Hong Kong Public Libraries	9.1	Q1	Q2/2019-20
186	Enhancement of Annual Sports Activities System	8.9	Q1	Q3/2019-20
187	Upgrade of Email System and Office Automation Facilities	9.4	Q1	Q4/2019-20
188	Upgrade of Operating System for Confidential Mail System	9.9	Q1	Q4/2019-20
189	IT Security Risk Assessment and Audit	2.3	Q1	Q1/2020-21
190	Upgrade of e-Marketing System (Museum Services)	8.7	Q1	Q1/2020-21
191	Upgrade of Revenue Collection Recording System	4.9	Q1	Q1/2020-21

Note: Q1, Q2, Q3 and Q4 refer to the four quarters of a financial year, i.e., April - June, July - September, October - December and January - March respectively.

<b>Item no.</b>	<b>Project name</b>	<b>Project estimate (\$M)</b>	<b>Planned start date in 2018-19</b>	<b>Planned end date</b>
192	Upgrade of Reporting Service for Direct Purchase Authority Management System	2.5	Q1	Q2/2020-21
	<u>Marine Department</u>			
193	Upgrade of Departmental Network Infrastructure	9.9	Q1	Q4/2019-20
194	Upgrade of e-Online Interactive Assessment System	4.8	Q2	Q3/2019-20
195	Implementation of Human Resources Management System	3.0	Q2	Q4/2019-20
	<u>Office for Film, Newspaper and Article Administration</u>			
196	Upgrade of Email System and Office Automation Facilities	2.2	Q1	Q4/2018-19
	<u>Office of the Government Chief Information Officer</u>			
197	Government-wide Anti-phishing Campaign	2.5	Q1	Q4/2018-19
198	Replacement of Appliances for Domain Name Hosting Service	1.5	Q1	Q4/2018-19
199	Upgrade of Common Shared Questions and Answers System for Examination of Government's Annual Estimates and Development of e-File Generation Web-based Sub-system	8.8	Q1	Q4/2018-19
200	Digital Inclusion Learning Portal	9.8	Q1	Q1/2019-20
201	Enhancement of Information Security Website	2.2	Q1	Q1/2019-20
202	Enhancement of Network Infrastructure for Centrally Managed Email Service	9.9	Q1	Q1/2019-20
203	Technology Refresh for Multiple Application Registration Service and Change of Address Service	4.2	Q1	Q1/2019-20
204	Cyber Risk Information Sharing Platform	5.5	Q2	Q3/2019-20
205	Review of Government IT Security Related Regulations, Policies and Guidelines	3.6	Q2	Q3/2019-20

Note: Q1, Q2, Q3 and Q4 refer to the four quarters of a financial year, i.e., April - June, July - September, October - December and January - March respectively.



<b>Item no.</b>	<b>Project name</b>	<b>Project estimate (\$M)</b>	<b>Planned start date in 2018-19</b>	<b>Planned end date</b>
206	Upgrade of Central Cyber Government Office Core Network	6.8	Q3	Q1/2020-21
<u>Official Receiver's Office</u>				
207	Departmental Information Technology Plan Study	4.9	Q1	Q3/2019-20
208	Upgrade of e-Services System	9.9	Q4	Q2/2020-21
<u>Planning Department</u>				
209	Upgrade of Network Equipment and IT Security	9.2	Q1	Q4/2019-20
210	Upgrade of Operating System and Office Automation Software	9.9	Q1	Q4/2019-20
<u>Public Service Commission</u>				
211	IT Security Risk Assessment and Audit	0.2	Q1	Q3/2018-19
<u>Radio Television Hong Kong</u>				
212	Upgrade of Operating System and Office Automation Software	8.2	Q3	Q3/2019-20
<u>Rating and Valuation Department</u>				
213	Strengthening Information Security Management	9.9	Q1	Q4/2019-20
214	Implementation of Central Access and Searching Facilities	2.7	Q2	Q2/2019-20
215	Implementation of Single Sign-on Solution	7.0	Q2	Q4/2019-20
216	Upgrade of Integrated Property Database	9.9	Q2	Q1/2020-21
<u>Registration and Electoral Office</u>				
217	Upgrade of Operating System, Office Automation Software and Software Asset Management System	8.6	Q1	Q1/2019-20
<u>Security Bureau</u>				
218	Upgrade of Email System	8.0	Q1	Q1/2019-20
219	IT Security Risk Assessment and Audit	0.6	Q2	Q3/2019-20

Note: Q1, Q2, Q3 and Q4 refer to the four quarters of a financial year, i.e., April - June, July - September, October - December and January - March respectively.

<b>Item no.</b>	<b>Project name</b>	<b>Project estimate (\$M)</b>	<b>Planned start date in 2018-19</b>	<b>Planned end date</b>
220	Upgrade of Operating System and Office Automation Facilities	9.6	Q3	Q3/2019-20
<u>Social Welfare Department</u>				
221	Technology Refresh for Client Information System	1.0	Q1	Q4/2018-19
222	Redevelopment of Senior Citizen Card Computer System	5.4	Q1	Q4/2019-20
223	Feasibility Study on Corporate Management Information System	7.4	Q2	Q3/2019-20
224	Upgrade of Operating System and Office Automation Software	9.8	Q2	Q3/2019-20
225	Redevelopment of Accounting and Management Information System	5.0	Q3	Q2/2020-21
226	Revamp of Volunteer Movement Website	5.7	Q3	Q3/2020-21
227	Upgrade of Departmental Intranet	9.9	Q4	Q3/2020-21
<u>Trade and Industry Department</u>				
228	Upgrade of Departmental Portal	0.7	Q1	Q4/2018-19
<u>Transport and Housing Bureau</u>				
229	IT Security Risk Assessment and Audit (Transport Branch)	0.4	Q2	Q1/2019-20
230	Upgrade of Office Automation Facilities (Transport Branch)	0.8	Q2	Q1/2019-20
231	Website Revamp	2.0	Q2	Q3/2019-20
<u>Transport Department</u>				
232	Implementation of Identity Management System	0.9	Q1	Q4/2018-19
233	Strengthening Information Security Management of Vehicles and Drivers Licensing Integrated Information System and Upgrade of Workstations	2.2	Q1	Q3/2019-20
234	Upgrade of Operating System and Personal Computers	8.9	Q1	Q4/2019-20
235	Upgrade of Vehicle Registration Marks System	3.6	Q3	Q4/2019-20

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<b>Item no.</b>	<b>Project name</b>	<b>Project estimate (\$M)</b>	<b>Planned start date in 2018-19</b>	<b>Planned end date</b>
236	Upgrade of Road Test Process Control System	4.8	Q4	Q1/2020-21
<u>The Treasury</u>				
237	Implementation of Application Whitelisting Solution	2.2	Q1	Q1/2019-20
238	Upgrade of Education Allowance and Passage System, Government Officers' Advances System, Payroll On-Cost and Staff Cost Ready Reckoner System and Untaken Leave Liabilities System	9.9	Q1	Q1/2019-20
239	Upgrade of Electronic Document Management System	3.8	Q1	Q1/2019-20
240	Strengthening Information Security Management	9.7	Q1	Q3/2019-20
241	Upgrade of Central File Transfer Gateway	8.7	Q2	Q3/2020-21
242	Upgrade of Operating System and Office Automation Facilities	9.9	Q3	Q1/2020-21
243	IT Security Risk Assessment and Audit	2.8	Q4	Q4/2020-21
<u>University Grants Committee Secretariat</u>				
244	Upgrade of Email System	1.0	Q1	Q2/2018-19
<u>Water Supplies Department</u>				
245	Development of Online Platform for "Cherish Water Campus" Integrated Education Programme	1.4	Q1	Q2/2019-20
246	Upgrade of IT Security Infrastructure and Strengthening Cyber Threat Protection	9.7	Q1	Q3/2019-20
247	Upgrade of Workforce Management Sub-system of Customer Care and Billing System	9.9	Q1	Q4/2019-20
<u>Working Family and Student Financial Assistance Agency</u>				
248	Strengthening Information Security Management (Student Finance Office)	2.9	Q1	Q3/2018-19

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<b>Item no.</b>	<b><u>Project name</u></b>	<b>Project estimate (\$M)</b>	<b>Planned start date in 2018-19</b>	<b>Planned end date</b>
249	Enhancement of Working Family Allowance Management System	7.3	Q1	Q4/2018-19
250	IT Security Risk Assessment and Audit (Working Family Allowance Office)	0.5	Q1	Q4/2018-19
251	Upgrade of Email System, Operating System and Office Automation Software (Working Family Allowance Office)	6.2	Q1	Q4/2018-19
252	Upgrade of Email System and Office Automation Facilities (Student Finance Office)	9.9	Q1	Q4/2019-20
253	Enhancement of Online Document Submission Portal of e-Submission System (Student Finance Office)	2.0	Q1	Q1/2020-21
254	IT Security Risk Assessment and Audit (Student Finance Office)	0.9	Q2	Q2/2019-20

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