

**Legislative Council
Establishment Subcommittee**

Follow-up action to Establishment Subcommittee meeting on 31 March 2021

The Administration was requested by the Members in the Establishment Subcommittee meeting on 31 March 2021 to provide the following supplementary information by the relevant discussion of the Finance Committee in respect of the proposed creation of six supernumerary posts in the Civil Engineering and Development Department (CEDD), including one Principal Government Engineer, one Government Town Planner, three Chief Engineer and one Chief Town Planner; creation of one supernumerary Chief Town Planner post in the Planning Department; and creation of one supernumerary Chief Engineer post in the Highways Department to implement projects related to the development and conservation of Lantau:

- (A) Tabulate in brief the achievements of the Sustainable Lantau Office (SLO) in recent years and their work plan and targets in the future (including completed projects, planned projects and the anticipated completion time, etc.);
- (B) Manpower and arrangement in the Lands Department (LandsD) in respect of the implementation of projects related to the development and conservation of Lantau; and
- (C) Reason for the high cost of public works projects in recent years and the measures the Administration introduced to control construction cost.

2. Having consulted CEDD and LandsD, the Development Bureau (DEVB) hereby provides a consolidated reply to the matters above as follows:

(A) Achievements of SLO in recent years and work plan and targets in the future

3. Details of the achievements of SLO in recent years and their work plan and targets in the future (including completed projects, planned projects and the anticipated completion time, etc.) are provided at **Annex** for reference.

(B) Manpower and arrangement in LandsD in respect of the implementation of projects related to the development and conservation of Lantau

4. To facilitate the development and conservation projects in Lantau, LandsD has been rendering support on land administration and land surveying aspects. In respect of land administration work, LandsD will provide comments on the planning and engineering studies for the projects, such as the Artificial Islands in the Central Waters Study, Sunny Bay Reclamation Study, and perform land administration work in connection with the implementation of such projects, including processing land disposals for infrastructure construction and land uses of the concerned land lots, and handling the land administration work subsequent to the land disposals. The aforementioned work forms part of LandsD's overall land administration duties. LandsD does not keep separate statistics on the manpower deployed for the development and conservation projects in Lantau.

5. In respect of land surveying support provided by LandsD, Survey and Mapping Office of LandsD created three time-limited posts for five years in FY2018-19, including one Land Surveyor/Assistant Land Surveyor post, one Survey Officer (Land)/Survey Officer Trainee (Land) post and one Technical Officer (Cartographic)/Technical Officer Trainee (Cartographic) post, and one time-limited post of Survey Officer (Land)/Survey Officer Trainee (Land) for five years in FY2019-20 to provide support for the Tung Chung New Town Extension Projects. The abovementioned posts are also responsible for works related to the development and conservation projects in Lantau. LandsD would continuously review the human resources required for the development projects, and make adjustment as appropriate.

(C) Reason for the high cost of public works projects in recent years and the measures the Administration introduced to control construction cost

6. The construction industry in Hong Kong has been facing the challenges of aging workforce¹, lack of innovation, declining productivity, etc., together with the impact from the labour and material costs, the construction cost in Hong Kong has stayed at a high level. According to the research reports by international organisations, the construction cost in Hong Kong is one of the highest among other major cities in the world. On the other hand, the Government has been continuously investing in capital works to improve people's quality of life, enhance Hong Kong's long-term competitiveness and promote its economic development. The annual capital works expenditure has been maintained at a level of \$70 billion since 2017.

¹ The median age of construction skill labour is 53, and around 45% of the labour are over 55 years old.

We expect the annual capital works expenditure will continue to grow and exceed \$100 billion in coming years.

7. In view of these challenges and the continuously increased construction volume, DEVB established the Project Cost Management Office (PCMO) in June 2016, and upgraded it to the Project Strategy and Governance Office (PSGO) in April 2019 for implementing various measures for uplifting performance of public works projects, such as:

- (i) Strengthening cost management measures
 - Conduct project vetting process starting from inception stage with regular reviews and take follow-up actions to track project development from the detailed design stage to the funding application stage. Also monitor the performance of projects by the Project Surveillance System on a continuous basis until project completion.
- (ii) Enhancing project delivery capability
 - Establish the Centre of Excellence for Major Project Leaders to provide high-level project management and leadership development programme to senior government officials, and equip them with a more innovative mindset and professional leadership skills to deliver public works projects.
 - With the commencement of the Major Projects Leadership Programme in 2019-20, we consider it is necessary to uplift the professional skills and project delivery capability of mid-tier management in the Government, with a view to ensuring more effective use of public resources. Thus, we have earmarked \$6 million for provision of systematic professional training to the relevant staff in the next 3 years.
- (iii) Leading strategic developments to enhance cost-effectiveness
 - Promote “Construction 2.0”, and reform the construction industry by advocating innovation, professionalisation and revitalisation. The Modular Integrated Construction (MiC), Building Information Model (BIM) and Digital Works Supervision System (DWSS) actively promoted by DEVB in recent years are all measures that can effectively increase productivity and cost-effectiveness.
- (iv) Enhancing collaboration with international counterparts and local industry stakeholders
 - Collaborate with the Construction Industry Council and local industry stakeholders to promote cost monitoring measures to construction projects in private sector and so on.

- Communicate with authorities in the Mainland, Singapore, the United Kingdom, Australia and other areas, and draw on relevant practice and experience when devising policies for enhancing the performance of public works projects.

8. Since its establishment, PCMO/PSGO has scrutinised more than 280 public works projects². These projects have commenced smoothly, and some have reached the final stage of construction. We are confident that these projects will not experience cost-overruns or serious delays. Moreover, through the above strategies and collaboration with the industry to promote cost management measures, we are glad to see that the construction industry has given more weight to cost management culture.

Development Bureau
April 2021

² The total estimated project cost was \$520 billion, and \$70 billion has been saved through optimising project designs.

Civil Engineering and Development Department
Progress of Work by the Sustainable Lantau Office
(as at 15 April 2021)

Item	Item Details	Work Progress	Milestone/Target
(1) Development Projects			
Tung Chung New Town Extension (TCNTE) (comprising Tung Chung East (TCE) and Tung Chung West (TCW) extension areas)	Pressing ahead with the implementation of TCNTE project (including reclamation, site formation and infrastructure works of TCNTE) in phases. The whole project is expected to provide 62 100 housing units for a population of 184 000 and create 40 000 job opportunities.	<p>(a) The reclamation works of about 130 hectares in TCE extension area commenced in end 2017. Two public housing sites (about 7 hectares) and a commercial site of about 1.2 hectares were handed over to the Hong Kong Housing Authority (HKHA) and the Lands Department in March and June 2020 respectively for public housing development and land disposal. Two other public housing sites (about 3 hectares) were also handed over to the HKHA in October 2020 for public housing development.</p> <p>(b) The associated road and sewerage works in the first phase infrastructure works of TCW extension area were authorised under the Roads (Works, Use and Compensation) Ordinance (Chapter 370) and the Water Pollution Control (Sewerage) Regulation (Chapter 358, Subsidiary Legislation AL) in the second half of 2020.</p> <p>(c) On 19 February 2021 the Legislative Council (LegCo)</p>	<p>(a) Over half of the 130-hectare reclamation works at Tung Chung East (TCE) have been completed, and the whole project is expected to be completed in 2023.</p> <p>(b) & (c) The First Phase of the TCNTE infrastructure construction works is expected to be completed in phases from 2024 to 2028. The remaining phases of site formation and infrastructure works projects</p>

Item	Item Details	Work Progress	Milestone/Target
		<p>approved the funding for the first batch of site formation and infrastructure works in TCNTE. Inviting tender for the construction works contract in the First Phase Development of TCNTE, and carrying out the detailed design of site formation works and infrastructure works for the remaining phases.</p>	<p>are expected to be completed in 2030.</p>
<p>Infrastructure Works for Public Housing Development at Area 54, Tung Chung</p>	<p>The public housing development at Area 54, Tung Chung is targeted for completion in 2021-22 to provide about 3 300 units for a population of about 10 000. Will provide the associated infrastructure to support the public housing development.</p>	<p>Phase 1 works, comprising the construction of footpath, cycle track, cycle parking area and bus lay-by, etc., were substantially completed in July 2019. Phase 2 works, including the construction of a new carriageway and sewerage facilities, were also substantially completed in December 2020 to tie in with the public housing development project to be completed in 2021-2022.</p>	<p>Substantially completed.</p>
<p>Engineering Study on Road P1 (Tai Ho - Sunny Bay Section)</p>	<p>Road P1 (Tai Ho - Sunny Bay Section) of about 9.5 km long, can cope with the housing and economic developments in North Lantau, and relieve the traffic pressure on the North Lantau</p>	<p>Finance Committee (FC) approved the funding for Engineering Study on Road P1 (Tai Ho - Sunny Bay Section) on 19 February 2021. Tenders for the related consultancy study agreement are being invited.</p>	<p>Consultancy study agreement expected to be launched in Q2 2021 for completion within 30 months. Will kick off the next stage of work immediately afterwards to strive to complete the</p>

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	Highway while enhancing the resilience of the transport network in North Lantau.		entire project in 2030.
Studies related to Artificial Islands in the Central Waters (the Central Waters Study)	The study covers the artificial islands of about 1 000 hectares near the Kau Yi Chau (KYC), and strategic roads and rail links connecting the proposed artificial islands with Hong Kong Island, Lantau and the coastal areas of Tuen Mun.	FC approved the funding in December 2020. Inviting tenders for the related consultancy agreement.	Consultancy is planned to commence in mid-2021 for completion in end 2024 to early 2025.
Sunny Bay Reclamation	Conduct engineering study on Sunny Bay Reclamation to explore development proposals with different land uses, inter alia, developing a multi-purpose venue for leisure and entertainment, hotels and resorts, an international motor racing circuit, a large-scale entertainment and	Consulted Panel on Development in early 2017. Considering the unprecedented hit at the Hong Kong's economy by the COVID-19 epidemic over the past year or so, profoundly affecting the travel and entertainment industries, the Government is reviewing the priority of project implementation prudently and will seek funding approval for the related study from the Public Works Subcommittee and FC at an appropriate time.	Subject to funding approval, the studies are anticipated to be completed within 30 months after commencement, covering community engagement activities in a bid to solicit views from the relevant stakeholders and members of the public.

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	performance complex, recreation fisheries, logistics facilities, etc.		
(2) Smart, Green and Resilient Initiatives			
TCNTE	TCNTE will be the pilot trial for adopting the development concepts which are smart, green and resilient to environment and climate	<p>(a) The project adopts eco-shorelines in a bid to provide marine species with a relatively suitable habitat for colonisation and enhancing biodiversity. Three different eco-shorelines have been designed, namely mangrove, rocky and vertical eco-shorelines. Site trials are in progress.</p> <p>(b) To protect the Tung Chung Stream more effectively, the sustainable urban drainage system will be introduced to ensure the water quality of the surface runoff discharged into the stream. Also planning to construct the first river park in Hong Kong, at Tung Chung Stream near Shek Mun Kap and Shek Lau Po to promote water friendly culture and ecological education.</p> <p>(c) Will introduce common utility tunnels. Besides, to enhance walkability and mobility, will provide comprehensive road, footpath and cycle track networks, connected green and blue</p>	<p>(a) Completed the site trial of eco-shoreline and incorporated the eco-shoreline in the TCE reclamation, expected to complete by 2023.</p> <p>(b) First Phase construction works for sustainable urban drainage system and river park will commence in mid-2021, expected to complete by 2025.</p> <p>(c) Infrastructure works expected to be completed in phases from 2024 to 2027.</p>

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		<p>assets as well as user-friendly environment. Have completed common utility tunnels of major roads and the design of comprehensive road, footpath and cycle track networks. Studying the feasibility of a real-time traffic modelling system for application in the TCNTE.</p> <p>(d) Working with the relevant departments to introduce electric vehicle (EV) chargers, water intelligent network, automatic meter reading system and district cooling system.</p>	<p>(d) Provision of EV charger in car parking facilities in Ma Wan Chung is expected to complete in 2025. Water intelligent network, automatic meter reading system and district cooling system would be completed in phases from 2024 onwards to meet the development of TCNTE.</p>
Application of Technology	Application of technology to identify Vehicles without Valid Lantau Closed Road Permit	Commenced a Proof-of-Concept study in March 2020 on the application of technology to identify vehicles entering the Lantau closed roads without valid permits. Liaising with the Hong Kong Police Force (HKPF) and the Transport Department (TD) on the operation arrangements in the	Anticipated that installation of the devices will be completed in 2023 followed by an one-year trial before handing over to TD and HKPF for management and

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		future based on the preliminary design of the monitoring system.	maintenance.
(3) Conservation Initiative			
Lantau Conservation and Recreation Masterplan ³ (Masterplan)	Provide a framework guiding conservation and recreation initiatives	Formulated the Masterplan in 2020.	Feasibility of individual proposals under the Masterplan still needs to be explored. The Masterplan will be reviewed in due course.
Conservation of Ecologically Important Habitats	To collect ecological information of Lantau by phases and explore appropriate conservation initiatives.	<p>(a) Briefed the Lantau Development Advisory Committee and green groups in January and June 2020 respectively on the preliminary findings of the Ecological Study for Pui O, Shui Hau, Tai O and Neighbouring Areas. Currently in the final stage of the study and exploring appropriate conservation measures.</p> <p>(b) Apart from the ecological study for the three priority sites mentioned above, undertaking the preparatory</p>	<p>(a) The Ecological Study for Pui O, Shui Hau, Tai O and Neighbouring Areas is anticipated to be completed in the first half of 2021.</p> <p>(b) Expected to commence the ecological study for the second</p>

³ The Masterplan was formulated based on the overarching principle of “Development in the North; Conservation for the South” devised in the Sustainable Lantau Blueprint. Being multi-faceted, the Masterplan represents a point-line-plane approach, with various attractions, activities and event bases linked up by connectors in terms of hiking trails, cycle track network, road/water transport to form five major themed clusters, including (i) North Lantau Recreation Corridor; (ii) Northwest Lantau Eco-Cultural Corridor; (iii) South Lantau Eco-Recreation Corridor; (iv) Rural Township Improvement; and (v) Hiking Hub.

<https://www.lantau.gov.hk/en/whats-new/Lantau-Conservation-and-Recreation-Masterplan.html>

Item	Item Details	Work Progress	Milestone/Target
		work for the ecological study on the second batch of areas i.e. San Tau to Sham Wat, Yi O and Shap Long.	batch areas in Q2 2021.
Lantau Conservation Fund (LCF)	A fund of \$1 billion. Part A (\$500 million) is dedicated to providing financial support to eligible non-governmental organisations, charities, post-secondary education institutions, etc., to collaborate with local communities and landowners to carry out projects of 3 types, “Conservation Management Agreement”, “Research”, and “Education and Engagement”. Part B (\$500 million) is dedicated to Minor Local Improvement Works (MLIW) to be carried out by the Government in support of conservation of Lantau.	<p>(a) The LCF Advisory Committee (AC) was established in October 2020. Invited the first round of funding applications for the conservation and related projects in December 2020. The application for “Research” and “Education and Engagement” was closed in February 2021 and “Conservation Management Agreement” in March 2021.</p> <p>(b) Subsequent to the discussion in the first meeting of the LCF Advisory Committee (AC) in November 2020, funding subsidising MLIWs, including (i) works regarding water supply to remote village in Tai Long, (ii) improvement works for hiking facilities in Ngong Ping, and (iii) improvement of hiking trails and facilities near Lantau Peak, Sunset Peak and Pak Kung Au were approved by the LCF in December 2020. Will continue collaborating with various government departments to identify suitable MLIWs for implementation under the LCF.</p>	<p>(a) Expect to announce the result of the first round of application in Q3 2021. The approved projects may start from as early as Q3 2021.</p> <p>(b) The first batch MLIW projects subsidised by LCF will commence in first half of 2021.</p>

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Tackling Landfilling and Dumping of Construction and Demolition (C&D) Waste	Will continue collaborating with the relevant policy bureaux and departments such as through different measures, to tackle landfilling and dumping of C&D waste to protect areas of Lantau with ecological values.	<p>(a) Wrote to the relevant stakeholders in July 2020, including works departments, contractors, authorised persons and utility undertakers, and requested them to strengthen their monitoring and control over dumping of C&D waste. Completed the reinstatement works of vandalised vegetation in government land in Ma Po Ping, Tong Fuk in July 2020.</p> <p>(b) LCF has been set up. It will support implementation of conservation projects in Lantau, raise community awareness of the conservation of Lantau, and engage the community to put conservation into practice.</p>	<p>(a) Will continue collaborating with the relevant policy bureaux and departments to tackle activities damaging the environment.</p> <p>(b) Expect to announce the result of the first round of application result in Q3 2021.</p>
Cultural and Historical Studies	(a) Study on the culture and history of the villages in Lantau	(a) Carrying out studies in phases on the culture and history of the villages in Lantau to investigate suitable conservation and revitalisation options, and will set up a cultural and historical database. The first phase of cultural and historical studies focusing on rural villages at north-west Lantau commenced in	(a) The first phase of studies is anticipated to be completed in 2022, and the second phase in 2023.

Item	Item Details	Work Progress	Milestone/Target
	(b) Develop a revitalisation strategy plan for Tung O Ancient Trail and the nearby villages	November 2019, and the second phase of cultural and historical studies focusing on rural villages at south-east Lantau in October 2020. (b) In December 2019, engaged consultants to commence a study, collecting views of key stakeholders and the public for developing a revitalisation strategy plan for Tung O Ancient Trail and the nearby villages. The study has been completed in Q1 2021.	(b) Carrying out the subsequent work, formulating revitalisation strategy.
(4) Leisure and Recreation Initiatives			
Lantau Trails and Recreation Plan	Implement proposed projects and initiatives of Lantau Trails and Recreation Plan in phases.	(a) Commenced a study in July 2020 for improving the trails in Lantau and constructing a Round-the-Lantau Route to link up the attractive points in Lantau. Also preparing to engage consultants in 2021 to undertake the preliminary design work for the implementation of sustainable and low-impact eco-recreation and education initiatives that are feasible in South Lantau, including the roads along the catchwater and the areas near Shek Pik Reservoir.	(a) Commenced Phase 1 of Round-the-Lantau hiking trail network in end 2021. Will also commence the study in mid-2021 to explore the feasibility of implementing sustainable leisure and recreational facilities around the areas from Pui O to Shui Hau in the south of South Lantau Road and the feasibility of

Item	Item Details	Work Progress	Milestone/Target
		<p>(b) Installed an additional sustainable waterless toilet at Shap Long in August 2020 in view of the well-received sustainable waterless toilet installed in Lo Kei Wan and Tsin Yue Wan in 2018. Other improvement works completed in 2020 include the campsite at Shek Pik and Nam Shan, and the beautification of a section of</p>	<p>implementing sustainable leisure and recreational facilities along the catchwater between Pui O and Kau Ling Chung, and the area around Shek Pik Reservoir in the north of South Lantau Road. The relevant preliminary design is expected to be completed in 2023, after which will immediately kick start the subsequent detailed design work.</p> <p>(b) Will commence the improvement works for hiking facilities in Ngong Ping in mid-2021, which include improvement of a section of 400 m long Lantau Trail and Nei Lak Shan</p>

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		<p>the Nei Lak Shan Country Trail of around 100 m.</p> <p>(c) Liaising with the Agriculture, Fisheries and Conservation Department on the provision, planning and design of various supporting facilities at country parks, including viewing platforms, wind shelters, camping facilities and hiking hubs, etc.</p> <p>(d) The trial scheme to increase weekend ferry schedules to/from Tai O has been further extended for one year to September 2021. Collaborating with the relevant departments to explore improvement measures for way finding/signage to the Tung Chung Development Pier to further promote the use of water transport.</p>	<p>Country Trail, and construction of viewing platforms. It is anticipated that the works could be completed by end 2022.</p> <p>(c) Will commence the improvement of hiking facilities along Lantau Trail by end 2021 in phases, which include improvement of the facilities on Lantau Peak and provision of sanitary facilities at Pak Kung Au.</p> <p>(d) The study on improvement measures for way finding/signage to the Tung Chung Development Pier is expected to be completed in 2021. Will follow up with relevant departments on the study</p>

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			findings and subsequent work.
Improvement and Expansion Works for Mountain Bike Trail (MBT) Networks	Refine and enhance the MBT networks in Lantau	<p>(a) The expansion of MBT networks and provision of a practice ground in Mui Wo and the construction of the remaining MBT network in Chi Ma Wan were substantially completed in 2019 and 2020 respectively.</p> <p>(b) Engaged consultants in April 2020 to carry out the detailed design work for the expansion of MBT networks (Remaining Phase) connecting Mui Wo and Pui O.</p>	<p>(a) Carrying out the follow-up tasks, including handover inspections of the completed works.</p> <p>(b) Conducting the study and design for the expansion of MBT networks (Remaining Phase). Will seek resources at the appropriate time to implement the concerned works items as soon as possible upon completion of the relevant design in 2022.</p>
Beautification works	<p>(a) Landscape Improvement Works in Ngong Ping</p> <p>(b) Beautification of Old Tung Chung Road</p>	<p>(a) Planting of cherry trees and local spring-flowering trees in Ngong Ping. Relevant works substantially completed in 2018.</p> <p>(b) implementing landscape improvement works at a section of the Old Tung Chung Road between Pak Kung Au</p>	<p>(a) Establishment works are now in progress.</p> <p>(b) The preliminary landscape design is expected to be</p>

Item	Item Details	Work Progress	Milestone/Target
		<p>and Cheung Sha.</p> <p>Liaising with relevant departments regarding the landscape design.</p>	<p>completed in 2021. Will seek resources at appropriate juncture for early implementation of relevant works item.</p>
(5) Local Improvement Works			
Improvement Works at Mui Wo	Implement the Improvement Works at Mui Wo in phases.	<p>The Phase 1 works include the construction of a section of waterfront promenade, the widening of a footbridge and the construction of a civic square. The Phase 1 works were completed in mid-2017. The Phase 2 Stage 1 works including the extension of the existing car park were completed in early 2019.</p> <p>Completed a public engagement exercise in March 2021 on the facelifting proposal around Mui Wo Ferry Pier, which includes the construction of an entrance plaza and a waterfront promenade as well as the reprovision of the cooked food market, cycle parking area and public transport interchange.</p>	<p>Consolidating the comments received in public consultation, reviewing the layout and carrying out detailed design. Will seek resources and target at completing the remaining stages of works in 2025 to 2028 in phases.</p>
Improvement Works at Tai O	Implement the local improvement works and preserve the rural character.	Carrying out the detailed design of Phase 2 Stage 2 works, comprising footbridge construction, enhancement of existing space for holding community and cultural events, and upgrading of the	<p>Arranging to gazette the works to obtain the roadworks authorisation. Will seek resources</p>

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		<p>Yeung Hau Temple garden. Consulted the relevant stakeholders including the Tai O Rural Committee and Islands District Council in February and September 2020 respectively. Moreover, the preliminary design of the remaining works, comprising construction of a promenade and improvement works to local trails and supporting infrastructure, is underway.</p>	<p>and target at completing the related works by 2025.</p>
<p>Improvement Works at Ma Wan Chung</p>	<p>Implement the local improvement works and preserve the rural character.</p>	<p>Completed the beautification works, including the beautification of the footbridge and Tung Chung Public Pier, etc., in January 2020 while the other works including construction of coastal pedestrian access, car parking facilities, drainage and sewerage works, etc. will be taken forward in phases under the TCNTE project. Tenders are being invited for the coastal pedestrian access, car parking facilities and drainage works.</p>	<p>The construction of a coastal pedestrian access, provision of car parking facilities as well as the drainage works are expected to be completed in 2025.</p>
<p>Local Roads and Pier Facilities Improvement Works in South Lantau</p>	<p>The “Study on Traffic, Transport and Capacity to Receive Visitors for Lantau” examines the internal traffic and transport (including possible road and pier improvement works), possible</p>	<p>The study is in progress. Will follow up on the study findings with relevant departments, review and explore the implementation of subsequent work.</p>	<p>The study is expected to be completed in the second half of 2021.</p>

Item	Item Details	Work Progress	Milestone/Target
	green transport as well as the capacity to receive visitors for Lantau.		
(6) Public Engagement, Education and Promotion Activities			
Public Engagement	Invite academics, professionals and experts to participate in studies and projects, and exchange views with relevant stakeholders and public in studies and projects.	<p>(a) Arranged five expert groups/panels to provide views and strategic directions on topics related to nature conservation, receiving capacity for visitors and green transport for Lantau, trails and recreation initiatives, cultural conservation, and public relations strategy for Lantau development and conservation.</p> <p>(b) In respect of the development of the artificial islands in the Central Waters, will continue our efforts to explain the project objectives and directions of the technical studies to the public. Will continue engaging various professionals and young people to exchange views on the opportunities, planning and design of the artificial islands. Have also proactively engaged relevant stakeholders to discuss the suggestions on smart, green and resilient initiatives. These stakeholders include academic and scientific</p>	<p>(a) Will continue consulting expert groups/panels about matters of the relevant fields.</p> <p>(b) Will conduct different forms of public engagement activities in the Central Waters Study to provide more comprehensive information (including scientific data) and collect public opinions about the development of artificial islands.</p>

Item	Item Details	Work Progress	Milestone/Target
		<p>research institutions, professional institutions, industry organisations and companies, etc. in the fields of smart cities, new technologies and environmental measures.</p>	
Education	<p>Through collaborating with relevant government departments/ non-governmental organisations to enhance public awareness of conservation and promote community participation in Lantau conservation.</p>	<p>(a) Educational activities have been put on hold since late January 2020 due to the COVID-19 pandemic.</p> <p>(b) Organised an online public workshop, in collaboration with the World Wild Fund for Nature Hong Kong, in October 2020 to promote the importance in conservation of coastal areas of Shui Hau in Lantau.</p> <p>(c) As one of the supporting organisations in an online education programme organised by the Hong Kong Extra-curricular Activities Masters Association, promoted the nature and cultural conservation and sustainable development of Lantau through publicising relevant articles during the period from November 2020 to January 2021.</p>	<p>Will resume the outdoor education activities in phases subject to the latest situation of COVID-19.</p>
Promotion	<p>Promote the conservation and sustainable development of Lantau through</p>	<p>(a) Launched a roving exhibition with the theme of green living at Lantau in November 2020 to promote the initiatives in this aspect.</p>	<p>(a), (b) and (c) Will continue to promote the conservation and sustainable</p>

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	various channels	<p>(b) Promoting the conservation and sustainable development of Lantau through online platforms (e.g. websites and social media platforms).</p> <p>(c) Held a briefing session for the potential applicants of the LCF in November 2020. Also promoted the LCF by releasing e-posters and easy digest at online platforms.</p> <p>(d) Explained the objectives of the Central Waters Study to the public and relevant stakeholders on different occasions. Also disseminate such messages to the public through distribution of leaflets and online platforms (e.g. websites and social media platforms).</p>	<p>development of Lantau through various channels (e.g. roving exhibition, websites and social media platforms).</p> <p>(d) As regards the Central Waters Study, will further strengthen our publicity work, including the use of web pages, announcement of public interest on the television, social media and dissemination of leaflets to convey the messages and information to the public to facilitate public understanding of the project importance.</p>