

## **NOTE FOR FINANCE COMMITTEE**

### **Capital Works Reserve Fund Report on Status of Capital Works Projects Planned to Start in 1998-99**

As from 1995-96, we have provided information in the Annual Estimates to specify the order of cost and estimated start date (by quarter) of capital works projects forecast to be put forward to the Finance Committee for upgrading to Category A during the year in question. Since 1996, the Secretary for Works has prepared annual reports on where we stood on these new projects.

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2. The latest update on the status of projects scheduled to start in the 1998-99 financial year is attached for Members' information.

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Finance Bureau  
September 1999

**CAPITAL WORKS RESERVE FUND  
REPORT ON STATUS OF  
CAPITAL WORKS PROJECTS PLANNED TO START IN 1998-99**

**INTRODUCTION**

This note reports on the status of projects (including subvented building projects) originally scheduled to start in the 1998-99 financial year.

**BACKGROUND**

2. Since 1995, we have provided, in the Estimates of the Capital Works Reserve Fund (CWRP), footnotes specifying the order of cost and the estimated works start date (by quarter) of projects forecast to be upgraded to Category A in the Public Works Programme during the financial year covered by the Estimates. These footnotes also applied to subvented building projects. We provided this information in response to a recommendation of the Public Accounts Committee.

3. This is the fourth year we are reporting our performance in meeting the project start dates. The first, second and third reports were respectively presented to the Finance Committee as information notes FCRI(95-96)42 (March 1996), FCRI(97-98)2 (April 1997) and FCRI(98-99)8 (April 1998). We are using 31 March 1999, instead of 31 December 1998, as the cut-off date this year.

**SUMMARY OF PERFORMANCE**

4. In the 1998-99 CWRP Estimates (Volume II), we planned to start 114 capital works projects during the year. 13 of them started ahead of schedule and 38 started on schedule. 18 started late but still commenced within the 1998-99 financial year. Thus, the total number of new projects which started during the 1998-99 financial year was 69.

5. Of the remaining 45 projects, six were deleted. The other 39 projects experienced delays and will now start in 1999-2000 or later. The corresponding figure for 1997-98 was 51 projects.

6. A summary table and a chart showing our performance in meeting the start dates as at the end of the 1998-99 financial year are at Enclosures 1 and 2 respectively. A description of the 114 projects listed in the 1998-99 Estimates is at Enclosure 3.

7. Separately, the Finance Committee has agreed to upgrade to Category A a further 29 new projects which did not appear in the 1998-99 Estimates but were started in that financial year. We made early starts on these projects either due to urgency or the need to synchronise “parent and child” items<sup>1</sup>. Details of these 29 additional projects are in Enclosure 4. Together with the 69 projects which appeared in the printed Estimates, a total of 98 projects started within the 1998-99 financial year.

## **REASONS FOR ADJUSTMENT**

8. The main reasons for deferring the start date of 45 projects are set out below -

- (a) change/review of project scope or programme due to clients' requirements (24 projects);
- (b) site problems (5 projects - 4 of which involves site utilisation);
- (c) change/review of project scope or programme due to technical reasons (8 projects);
- (d) deletion of project (6 projects); and
- (e) additional time required for public consultation/public objection (2 projects).

## **WAY FORWARD**

9. In our performance report for 1997-98, we proposed four measures aimed at reducing or avoiding delay in commencing new projects. As detailed in Enclosure 5, we have implemented a number of measures during the past year, including enhancement of the project management culture for works departments staff. The proportion of projects with deferred start dates, no firm start dates and projects which will be deleted has been reduced from 40% in 1997-98 to 39% in

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<sup>1</sup> A capital works project may be made up of many parts : detailed design, site investigation, civil works, electrical and mechanical works, etc. Under the prevailing practice, submission to Finance Committee for funding will sometimes be made by phases, namely, to upgrade part of the project (e.g. detailed design and site investigation) to Category A and to retain its remainder in Category B. To facilitate tracking the development of a project, the original project is termed as the “parent” item; and the part of the project upgraded to Category A, the “child” item.

1998-99. Although the impact of the above measures has not been significantly felt in 1998-99, we expect to see further improvements in future years.

10. Works Bureau will closely liaise with other client policy bureaux to ensure that the scope of each project is well defined before it is included in the Public Works Programme and that last minute changes are avoided as far as possible.

11. Works Bureau will also continue to provide guidance on the assessment of project timing. The guidelines will stress the importance of drawing up an achievable and realistic programming of projects, taking into account potential problems that may arise at any stage before the start of construction.

## **CONCLUSION**

12. With the increase in complexity and scale of works projects and the time required for resolving public concerns, there will always be a degree of uncertainty with regard to our ability to deliver projects on time. However, we will continue to strive for improvements in our planning and management procedures with a view to starting new capital works projects on time.

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**Works Bureau  
September 1999**

**Capital Works Reserve Fund**  
**Report on Status of Capital Works Projects Planned to Start in 1998-99**

**Summary**

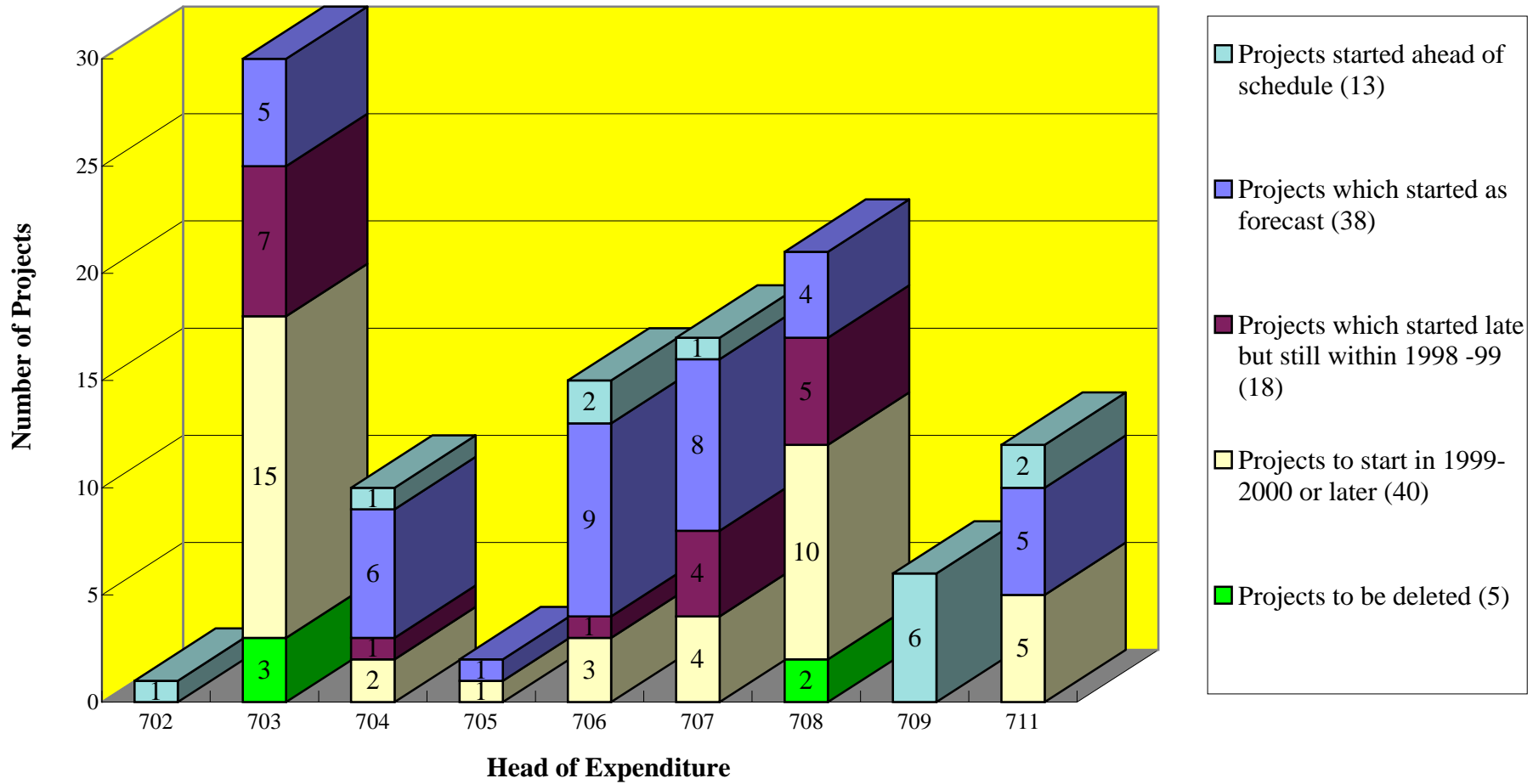
Head of Expenditure	Number of projects forecast to start during 1998-99	Projects which started as forecast		Projects which started late but still within 1998-99		Projects to start in 1999-2000 or later	
		No. <sup>2</sup>	%	No.	%	No. <sup>3</sup>	%
702	1	1 (1)	100.0	0	0.0	0	0.0
703	30	5	16.7	7	23.3	18 (4)	60.0
704	10	7 (1)	70.0	1	10.0	2	20.0
705	2	1	50.0	0	0.0	1	50.0
706	15	11 (2)	73.3	1	6.7	3	20.0
707	17	9 (1)	52.9	4	23.5	4	23.5
708 <sup>4</sup>	21	4	19.0	5	23.8	12 (2)	57.1
709	6	6 (6)	100.0	0	0.0	0	0.0
711	12	7 (2)	58.3	0	0.0	5	41.7
<b>Total</b>	<b>114</b>	<b>51 (13)</b>	<b>44.7</b>	<b>18</b>	<b>15.8</b>	<b>45 (6)</b>	<b>39.5</b>

<sup>2</sup> Figure in brackets denotes the number of projects which started ahead of schedule.

<sup>3</sup> Figure in brackets denotes the number of projects which will be deleted.

<sup>4</sup> Projects relating to Major Systems and Equipment are not included.

**Capital Works Reserve Fund**  
**Report on Status of Capital Works Projects Planned to Start in 1998-99**  
**Summary Chart**



**Status of Projects Originally Scheduled to Start in 1998-99  
(As at 31 March 1999)**

Project Code	Project Title	Original Forecast Start Quarter Financial Year	Actual Start Quarter Financial Year	Status as at 31 March 1999	Reason for Deferral
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**Head 702**

2321CL	Reclamation and servicing of Tuen Mun area 38 for special industries (remaining)	3rd 1998-99	2nd 1998-99		Ahead of schedule
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**Head 703**

3045FS	Wholesale market at Fanling area 24	2nd 1998-99		Deleted	Change/review of scope due to client's requirement
3046FS	Yuen Long temporary wholesale market	3rd 1998-99		Under review	Change/review of scope due to client's requirement
3029BA	Chai Wan ambulance depot	4th 1998-99		Deleted	Site utilisation
3036BA	Mong Kok ambulance depot	4th 1998-99		Under review	Site utilisation
3118BF	Standard sub-divisional fire station with ambulance depot in area 87, Tseung Kwan O	4th 1998-99		1st 2000-01	Site utilisation
3119BF	Victoria Road standard 3-bay fire station	2nd 1998-99	3rd 1998-99		Longer than expected time for tender action
3124BF	Sha Tau Kok 3-bay fire station with ambulance facilities	4th 1998-99		Under review	Site utilisation
3125BF	Kowloon Tong fire station-cum-ambulance depot at La Salle Road extension, Kowloon Tong	4th 1998-99		Under review	Site utilisation
3006GB	Expansion of kiosks and other facilities at Lok Ma Chau boundary crossing	4th 1997-98	2nd 1998-99		Change/review in programme due to client's requirement
3067LC	Various Correctional Services Department institutions - installation of automatic sprinkler system in workshops	1st 1998-99		Under review	Change/review in programme due to client's requirement
3026LJ	Kowloon City Magistracy Building	1st 1998-99	1st 1998-99		On schedule
3027LJ	Fanling Magistracy Building	3rd 1998-99	4th 1998-99		Site utilisation
3231LP	Urban tactical training complex at Kong Nga Po, Man Kam To	4th 1998-99		Under review	Change/review of scope due to client's requirement
3232LP	Construction of police in-service training complex at Nam Fung Road	3rd 1998-99		Under review	Change/review of scope due to client's requirement
3059MC	Fanling primary health care centre in area 11B, Fanling	4th 1998-99	4th 1998-99		On schedule
3067MC	Public health laboratory centre	3rd 1998-99	3rd 1998-99		On schedule

Project Code	Project Title	Original Forecast Start Quarter Financial Year	Actual Start Quarter Financial Year	Status as at 31 March 1999	Reason for Deferral
3152SC	District community centre cum singleton hostel at Sai Ying Pun	1st 1998-99	2nd 1998-99		Change/review of scope due to client's requirement
3159SC	Reprovisioning of SBC Shing Tak Centre School (School with maladjusted children with boarding section)	1st 1998-99		Under review	Change/review in programme due to client's requirement
3235EP	Primary school in Sau Mau Ping Estate redevelopment, phase 6	2nd 1998-99	4th 1998-99		Change/review of scope due to client's requirement
3241EP	Primary school in Sau Mau Ping Estate redevelopment, phase 7	2nd 1998-99	4th 1998-99		Change/review of scope due to client's requirement
3085ET	School Improvement Programme, phase 4 (government schools)	4th 1998-99		Under review	Change/review in programme due to technical reasons
3086ET	School Improvement Programme, phases 5 & 6 (government schools)	4th 1998-99		Under review	Change/review in programme due to technical reasons
3037DP	EPD temporary vehicle emission testing centre at Cha Kwo Ling, Kwun Tong	2nd 1998-99		Deleted	Change/review in programme due to client's requirement
3182JB	Government quarters at Fanling	2nd 1998-99		2nd 1999-2000	Change/review in programme due to technical reasons
3060KA	Kennedy Town joint user government building	2nd 1998-99		Deleted	Change/review in demand
3061KA	ICAC headquarters building at Tong Shui Road, North Point	3rd 1998-99		Under review	Change/review of scope due to client's requirement
3029GK	Regional depot for WSD in mainland south-east	1st 1998-99	1st 1998-99		On schedule
3148GK	Customs building in container port area, Kwai Chung	1st 1998-99	1st 1998-99		On schedule
3162GK	Maintenance depot for EMSD, Arch SD and HyD at Siu Ho Wan	1st 1998-99	3rd 1998-99		Site problem
3019JO	Purchase of departmental quarters for married staff of the Independent Commission Against Corruption 1997	3rd 1998-99		Under review	Change/review in programme due to client's requirement

## Head 704

4064CD	Rural drainage rehabilitation scheme	1st 1998-99	3rd 1998-99		Extra time required for public consultation/public objection
4080CD	Stormwater drainage masterplan study in Sai Kung, South Lantau and Kwun Tong	2nd 1998-99	2nd 1998-99		On schedule
4126DS	Sham Tseng sewerage and sewage treatment and disposal facilities	4th 1998-99	4th 1998-99		On schedule



Project Code	Project Title	Original Forecast Start Quarter Financial Year	Actual Start Quarter Financial Year	Status as at 31 March 1999	Reason for Deferral
4204DS	Wan Chai East and North Point sewerage, stage 2 works	4th 1998-99		4th 1999-2000	Change/review of scope due to technical reasons
4205DS	Aberdeen, Ap Lei Chau and Pokfulam sewerage	1st 1998-99	1st 1998-99		On schedule
4208DS	Outlying Islands sewerage, stage 1, phase 1	4th 1998-99		3rd 1999-2000	Change/review in programme due to technical reasons
4210DS	Chuen Lung sewerage	4th 1998-99	4th 1998-99		On schedule
4286DS	Strategic Sewage Disposal Scheme Stage I : completion of sewage tunnel system from Chai Wan and Tseung Kwan O to Kwun Tong and from Kwun Tong to Stonecutters Island	4th 1997-98	4th 1997-98		On schedule
4290DS	North West Kowloon sewerage : stage III phase II	1st 1998-99	1st 1998-99		On schedule
4054BL	Investigation of sewers and drains affecting the safety of cut slopes	1st 1998-99	4th 1997-98		Ahead of schedule

### Head 705

5065AP	Peng Chau typhoon shelter	1st 1998-99		Under review	Change/review in programme due to client's requirement
5045DR	Restoration of Northwest New Territories landfills, part 2 and the Gin Drinkers Bay landfill	4th 1998-99	4th 1998-99		On schedule

### Head 706

6117TB	Footbridge at Boundary Street/Embankment Road junction	4th 1998-99	3rd 1998-99		Ahead of schedule
6126TB	Pedestrian subway at junction of Austin Road and Canton Road	4th 1998-99	3rd 1998-99		Ahead of schedule
6323TH	Reconstruction of Causeway Bay flyover and associated widening of Victoria Park Road	4th 1998-99		Under review	Extra time required for public consultation/public objection
6715TH*	Route 10-North Lantau to Yuen Long- Investigation and preliminary design	4th 1998-99	4th 1998-99		On schedule
6552TH	Reconstruction of major roads in the territory, 1995-96 programme	4th 1998-99		Under review	Extra time required for public consultation/public objection
6561TH	Widening of Tolo Highway between Island House interchange and Ma Liu Shui interchange	4th 1998-99	4th 1998-99		On schedule
6573TH	Victoria Road improvements stage 2, phase 2	1st 1998-99	3rd 1998-99		Site problem
6577TH	Interchange at junction of Pok Fu Lam Road and Sassoon Road	3rd 1998-99	3rd 1998-99		On schedule

Project Code	Project Title	Original Forecast Start Quarter Financial Year	Actual Start Quarter Financial Year	Status as at 31 March 1999	Reason for Deferral
6580TH	Tsing Yi North Coastal Road	4th 1998-99	4th 1998-99		On schedule
6582TH	Central Kowloon Route - financial study cum design	1st 1998-99	1st 1998-99		On schedule
6593TH	Hiram's Highway improvements, phase 3 : improvement between Nam Wai and Ho Chung and upgrading local access roads	4th 1998-99	4th 1998-99		On schedule
6717TH*	Route 16 from West Kowloon to Shatin - Detailed Design	1st 1998-99	1st 1998-99		On schedule
6711TH	Route 9 between Tsing Yi and Cheung Sha Wan	4th 1998-99	4th 1998-99		On schedule
6712TH	New road from Man Kam To to New Territories Circular Road and boundary crossing facilities expansion	1st 1998-99		Under review	Change/review in programme due to client's requirement
6714TH	Route 7 - section between Kennedy Town and Aberdeen - engineering study	2nd 1998-99	2nd 1998-99		On schedule

## Head 707

7625TH*	Improvement, reconstruction and extension of village access roads in the New Territories	1st 1998-99	1st 1998-99		On schedule
7059HH*	Village improvements and development schemes in the New Territories : 1998-99 Programme	1st 1998-99	1st 1998-99		On schedule
7060HH*	Local public works of the rural New Territories : 1998-99 Programme	1st 1998-99	1st 1998-99		On schedule
7193CL	Peng Chau development, package 4, engineering works	3rd 1998-99	4th 1998-99		Extra time required for public consultation / objection
7436CL	Green Island development, stage 1 - reclamation and reprovisioning of waterfront facilities	4th 1998-99	1st 1998-99		Ahead of schedule
7437CL	Roadworks in Aldrich Bay reclamation area	3rd 1998-99	3rd 1998-99		On schedule
7439CL	Wan Chai reclamation, phase 2 - consultants' fees and site investigation	3rd 1998-99		Under review	Change/review of scope due to client's requirement
7487CL	North Lantau phase 3A development in Tung Chung - engineering works	4th 1998-99	4th 1998-99		On schedule
7488CL	North Lantau phase 3B development in Tung Chung - engineering works	4th 1998-99		Under review	Change/review in programme due to technical reasons
7469CL	South East Kowloon development at Kai Tak Airport - early development package	3rd 1998-99	3rd 1998-99		On schedule

Project Code	Project Title	Original Forecast Start Quarter Financial Year	Actual Start Quarter Financial Year	Status as at 31 March 1999	Reason for Deferral
7053CD	New Territories North East development - main drainage channels for Fanling, Sheung Shui and hinterland	3rd 1998-99	4th 1998-99		Site problem
7028CG	Yuen Long South Western extension - site formation, roads and drainage works	4th 1998-99		2nd 1999-2000	Change/review of scope due to client's requirement
7183CL	Tai Po development, remaining works	4th 1997-98	1st 1998-99		Extra time required for compliance with statutory requirements
7213CL	Yuen Long - Tuen Mun corridor/rural hinterland engineering works for village priority areas (Ha Mei San Tsuen)	2nd 1998-99		Under review	Change/review of scope due to client's requirements
7277CL	Tseung Kwan O development, phase 2, remaining engineering works	4th 1997-98	4th 1997-98		On schedule
7088WC*	Water supply to Tseung Kwan O	4th 1997-98	4th 1997-98		On schedule
7052TH	Route 5 - section between Shek Wai Kok and Chai Wan Kok	2nd 1998-99	3rd 1998-99		Longer than expected time for tender action

**Head 708** (Excluding Major Systems and Equipment )

8006EA	Reconstruction of classroom blocks of Kwok Man School	1st 1998-99		Under review	Change/review of scope due to client's requirement
8008EA	Extension to Fung Kai Primary School at Jockey Club Road, Sheung Shui	3rd 1998-99		Under review	Change/review in programme due to technical reasons
8014EA	Renovation of school premises for conversion to whole day schooling	1st 1998-99	1st 1998-99		On schedule
8061EB	Hong Kong and Kowloon Chiu Chow School - school hall	1st 1998-99		1st 1999-2000	Change/review of scope due to client's requirement
8081EB	Installation of air-conditioners to preparatory rooms in aided secondary schools	1st 1998-99		Deleted	Programme implemented on schedule under one-off non-recurrent grant instead of under PWP
8019EC	Improvement works to existing secondary schools based on the recommendations of the Education Commission Report No. 5 - phase 4	1st 1998-99	2nd 1998-99		Change/review in programme due to technical reasons
8020EC	Improvement works to existing primary schools based on the recommendations of the Education Commission Report No. 5 - phase 4	1st 1998-99	2nd 1998-99		Change/review in programme due to technical reasons

Project Code	Project Title	Original Forecast Start Quarter Financial Year	Actual Start Quarter Financial Year	Status as at 31 March 1999	Reason for Deferral
8021EC	Improvement works to existing primary and secondary schools based on the recommendations of the Education Commission Report No. 5 - phase 2a	2nd 1998-99		Under review	Change/review of scope due to client's requirement
8022EC	Improvement works to existing primary and secondary schools based on the recommendations of the Education Commission Report No. 5- phase 5 *	1st 1998-99		Under review	Change/review in programme due to technical reason
8027MM	Lai King Hospital	1st 1998-99	3rd 1998-99		Site problem
8032MM	Medical record management system development, stage III	1st 1998-99		Under review	Change/review of scope due to client's requirement
8033MM	Kowloon Hospital - refurbishment and redevelopment, phase I	4th 1998-99	4th 1998-99		On schedule
8035MM	Tuen Mun Hospital - relocation of polyclinic	1st 1998-99	1st 1998-99		On schedule
8036MM	Hospital improvement programme, phase III - improvement to 8 public hospitals (DKCH, GH, KWH, NLH, OLMH, TWH, UCH & YCH)	1st 1998-99	2nd 1998-99		Longer than expected time to obtain the necessary funding approval
8037MM	Redevelopment of Castle Peak Hospital, phase 2	4th 1998-99	4th 1998-99		On schedule
8039MM	Ambulatory Surgery Centre at the Prince of Wales Hospital	3rd 1998-99		Under review	Change/review of scope due to client's requirement
8040MM	Redevelopment of Fung Yiu King Hospital	3rd 1998-99		Under review	Change/review of scope due to client's requirement
8042MM	Hospital improvement programme, phase IV - improvement to 13 public hospitals	1st 1998-99	2nd 1998-99		Longer than expected time to obtain the necessary funding approval
8002MP	Redevelopment and refurbishment of Grantham Hospital	3rd 1998-99		Under review	Change/review of scope due to client's requirement
8002MQ	Hong Kong Buddhist Hospital - Ambulatory Care and Community Health Centre	3rd 1998-99		Under review	Change/review of scope due to client's requirement
8003QJ	Hong Kong Academy for Performing Arts - an additional rehearsal room and a dance studio	3rd 1998-99		Deleted	Change/review of scope due to technical reasons

## Head 709

9056BL*	Stability review of registered slopes maintained by Water Supplies Department	4th 1998-99	1st 1998-99		Ahead of schedule
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Project Code	Project Title	Original Forecast Start Quarter Financial Year	Actual Start Quarter Financial Year	Status as at 31 March 1999	Reason for Deferral
9089WC	Service reservoir and associated waterworks to serve Kai Tak Airport early development package	3rd 1998-99	2nd 1998-99		Ahead of schedule
9087WC*	Water supply to Pak Shek Kok, Tai Po	1st 1998-99	4th 1997-98		Ahead of schedule
9234WF	Additional trunk transfer facilities between Yuen Long and Tuen Mun	2nd 1998-99	1st 1998-99		Ahead of schedule
9186WF	Improvement to chlorine facilities at Aberdeen, Eastern, Shek Lei Pui and Tai Po Road treatment works	3rd 1998-99	2nd 1998-99		Ahead of schedule
9233WF*	Extension of Au Tau treatment works supply system - mainlaying between Au Tau treatment works and Yuen Long Town	1st 1998-99	4th 1997-98		Ahead of schedule

## Head 711

B195EP	Primary school in area 110, Tin Shui Wai	2nd 1998-99		1st 1999-2000	Change/review of scope due to client's requirement
B196EP	Primary school in area 105, Tin Shui Wai	2nd 1998-99		1st 1999-2000	Change/review of scope due to client's requirement
B165ES	Secondary school in area 110, Tin Shui Wai	1st 1998-99		1st 1999-2000	Change/review of scope due to client's requirement
B270LP	District Headquarters and Divisional Police Station, area 101, Tin Shui Wai	2nd 1998-99		Under review	Site problem
B561CL	Tin Shui Wai further development - engineering infrastructure and remaining site formation works	3rd 1998-99	2nd 1998-99		Ahead of schedule
B643TH	Trunk Road T7 in Ma On Shan	3rd 1998-99	3rd 1998-99		On schedule
B578TH	Wong Chuk Hang Road flyover and associated road widening	2nd 1998-99	2nd 1998-99		On schedule
B642TH	Improvement to Island Eastern Corridor - section between North Point interchange and Sai Wan Ho	4th 1998-99	4th 1998-99		On schedule
B125WC*	Fresh and flushing water reticulation system within Tin Shui Wai Reserve Zone	4th 1998-99	3rd 1998-99		Ahead of schedule
B120WC	Extension of Shau Kei Wan high level water supply system	2nd 1998-99	2nd 1998-99		On schedule
B121WC	Extension of water supply to Ma On Shan	2nd 1998-99	2nd 1998-99		On schedule
B212WF	Transfer facilities from the Butterfly Valley primary service reservoir to the secondary service reservoir in the metropolitan area - stage 1	4th 1998-99		2nd 1999-2000	Change/review in programme

Project Code	Project Title	Original Forecast Start Quarter Financial Year	Actual Start Quarter Financial Year	Status as at 31 March 1999	Reason for Deferral
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**Note**

The project codes and titles shown are as printed in the Capital Works Reserve Fund 1998-99 Estimates. Some projects have their project codes and/or titles revised after their upgrading to Category A and are marked with asterisk (\*).

**Projects which did not appear in the 1998-99 Estimates but  
were upgraded to Category A during the year**

<b>Project Code</b>	<b>Project Title</b>	<b>Start Date Quarter Financial Year</b>
3226EP	<b>Primary school at Aldrich Bay, Shau Kei Wan</b>	4th 1998-99
3239EP	Two 24-classroom primary schools in South Horizons, Ap Lei Chau	4th 1998-99
3244EP	A 24-classroom primary school in Lok Wah Estate, Kwun Tong	4th 1998-99
3245EP	Primary school at West Kowloon reclamation, Tai Kok Tsui	4th 1998-99
3246EP	Primary school in Siu Sai Wan	4th 1998-99
3248EP	Second primary school in area 31, Tin Shui Wai	4th 1998-99
3249EP	Primary school in area 1, Tsing Yi	4th 1998-99
3250EP	Primary school in West Kowloon reclamation, Yau Ma Tei	4th 1998-99
3251EP	Primary school at Shek Yam Estate Phase 2, Kwai Chung	4th 1998-99
3253EP	Primary school in area 90B, Sha Tin	4th 1998-99
3254EP	Primary school in area 100, Sha Tin	4th 1998-99
3255EP	A 24-classroom primary school in area 39A, Fanling	4th 1998-99
3224ES	Secondary school in West Kowloon reclamation, Yau Ma Tei	4th 1998-99
3225ES	Secondary school in Nga Ying Chau, Tsing Yi	4th 1998-99
3226ES	Secondary school in area 90, Shatin	4th 1998-99
3227ES	Secondary school in area 77, Shatin	4th 1998-99
3228ES	A standard secondary school in Lok Wah Estate, Kwun Tong	4th 1998-99
3229ES	Fourth secondary school in Siu Sai Wan	4th 1998-99
3231ES	Secondary school in West Kowloon reclamation, Tai Kok Tsui	4th 1998-99

<b>Project Code</b>	<b>Project Title</b>	<b>Start Date Quarter Financial Year</b>
4061CD	Extension of the new drainage outfall from Canton Road	4th 1998-99
5405CL	Pak Shek Kok reclamation for public filling, stage 3	3rd 1998-99
6124TB	Pedestrian subway at junction of Kowloon Park Drive and Salisbury Road	4th 1998-99
6125TB	Pedestrian subway at the junction of Kowloon Park Drive and Peking Road	4th 1998-99
6720TH	Widening of Tolo Highway/Fanling Highway between Island House Interchange and Fanling	4th 1998-99
6733TH	Widening of Yuen Long Highway between Lam Tei and Shap Pat Heung Interchange – preliminary design and ground investigation	4th 1998-99
7499CL	West Kowloon Reclamation - Southern area, phase 4 and remaining roadworks, stage 2	3rd 1998-99
7651CL	Formation and servicing of area 36, Fanling, phase 1	4th 1998-99
8013EJ	Student hostels, phase 1 (806 places), City University of Hong Kong	3rd 1998-99
9092WC	Water supply to West Kowloon reclamation - stage 2 – main works	4th 1998-99

**Total : 29 projects**



## Enclosure 5

### **Action Taken To Ensure Timely Start of Projects**

<b>Action proposed in 1997-98 performance report to reduce delays</b>	<b>Action Taken</b>
1. Works Bureau will enhance the current mechanism to closely monitor the progress in the planning of new projects with particular attention to the preparation and submission of funding proposals for new start projects.	A high level monthly meeting chaired by Secretary for Works has been set up to monitor the progress of mega-size projects.
2. Works Bureau will issue guidelines on project programming and the management of uncertainties or risks. The guidelines will stress the importance of assessing the impact of each risk in the pre-construction planning stages.	Technical Circulars have been issued on parallel actions to be taken between tendering and funding application to ensure timely start of projects.
3. Works Bureau together with the Planning, Environment and Lands Bureau will issue general guidelines on environmental impact assessment (EIA) procedures, and specific guidelines on the Environmental Impact Assessment Ordinance (EIAO) which will come into operation in early 1998. In conjunction with the Environmental Protection Department, Works Bureau will hold a series of workshops on EIA procedures and the EIAO for the professional staff of all works departments.	Two technical circulars on the administrative procedures under the EIAO and conditions of contracts in connection with the Ordinance have been promulgated.
4. Policy Bureaux have been reviewing a number of ordinances relating to the provision of infrastructure facilities, with a view to imposing a time limit for the resolution of objections under such ordinances.	Time limit for the resolution of objections under Roads (Works, Use and Compensation) Ordinance, Foreshore and Sea-bed (Reclamations) Ordinance and Town Planning Ordinance has been promulgated.