

**Letterhead of THE GOVERNMENT OF THE HONG KONG  
SPECIAL ADMINISTRATIVE REGION WORKS BUREAU**

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Clerk to Panel  
Panel on Planning, Lands and Works  
Legislative Council  
Legislative Council Building  
8 Jackson Road  
Hong Kong  
(Attn: Mrs Mary Tang)

15 March 1999

Dear Mrs Tang,

**LegCo Panel on Planning, Lands & Works  
Minutes of Meeting on 15 October 1998**

Please refer to paragraph 25 of the minutes of the captioned meeting. In the meeting, some members pointed out that apart from the Government, other public bodies such as the two Railway Corporation and the Airport Authority should also take the lead in promoting the transfer of technology in their infrastructural projects.

We have discussed the subject matter with these three organizations. Technology transfer has been encouraged and actively promoted by these organizations in the following directions:

Airport Authority (AA)

- (a) major contracts are awarded to international joint ventures that include local construction companies as well as foreign firms;
- (b) knowledge transfer to local construction professionals is promoted through specific provisions written into the contract documentation;
- (c) knowledge transfer to AA staff is spun off automatically from involvement in design, construction, maintenance or operations;
- (d) specific training programme is provided for graduate engineers.

Mass Transit Railway Corporation (MTRC)

- (a) technology transfer plays a vital and integral role in the long term human resource planning;
- (b) a number of initiatives have been put in place to ensure that valuable knowledge and experience were passed on for the recently completed Lantau Airport Railway project;
- (c) transfer of knowledge from overseas contractors to MTRC staff takes the form of (i) secondment to contractors' overseas headquarters/work plants; (ii) structured training courses run locally in Hong Kong and; (iii) 'hands-on' experience through working with the overseas contractors;
- (d) opportunities and avenues are continually provided for MTRC staff for taking on new knowledge and technologies.

Kowloon Canton Railway Corporation (KCRC)

- (a) KCRC staff are fully involved throughout the design, construction, commissioning and maintenance phases during the delivery of large infrastructure projects;
- (b) when necessary, KCRC staff are relocated overseas and work alongside the contractors in their home offices to ensure the technology is transferred to KCRC staff;
- (c) KCRC staff are encouraged to attend meetings and be part of the learned societies on specialist railway disciplines.

You may also contact the three organizations direct for further information if necessary.

Yours sincerely,

(W S CHAN)  
for Secretary for Works