

Key Changes which Took Place in the Housing Department at the Time of the Four Incidents

1995		1996	1997		1998		1999		2000		2001
2/1995 - Issue of BCM 2 nd edition	Mid-1995 - BC approved 21 outsourced projects		4/1997 - Reorganization of HD into 4 core business branches & 2 supporting branches. - Reorganization of D&CB with Assistant Directorate posts open to all disciplines and each Assistant Director overseeing staff of various professional disciplines	11/1997 - Reorganization of D&CB with the creation of Project Management Division. Change of consultant management from discipline basis to multi-disciplinary basis	4/1998 - Issue of BCM 3 rd edition	Mid-1998 - Merging of two teams responsible for consultant management within D&CB to become Consultant Management Section	3/1999 - Reorganization of D&CB on a regional basis	4/1999 - Setting up of second party audit system	4/2000 - Progressive implementation of 50 improvement measures	11/2000 - Establishment of Independent Checking Unit	

TCC Piling Contract [REDACTED]
(9/1996 to 7/1997)

YCK Piling Contract [REDACTED]
(2/1998 to 12/1998)

SY Building Contract [REDACTED]
(11/1997 to 9/2000)

TC Building Contract [REDACTED]
(8/1998 to 2/2001)

Legend

- | | | | |
|------|---------------------------------------|-----|----------------------------|
| BC | - Building Committee | TC | - Tung Chung Incident |
| BCM | - Consultant Management Manual | TCC | - Tin Chung Court Incident |
| D&CB | - Development and Construction Branch | YCK | - Yuen Chau Kok Incident |
| SY | - Shek Yam Incident | | |

Source of information : written and oral evidence provided by witnesses