



THE CHINESE UNIVERSITY OF HONG KONG 香港中文大學

校長室 OFFICE OF THE VICE-CHANCELLOR



騰飛四十  
精進日新

ADVANCE  
AND EXCEL  
香港中文大學四十周年  
40th Anniversary of CUHK

14 July 2003

Your Ref.: CB(3)/PAC/R40  
Our Ref.: (03Jy/jl/0374)

**BY FAX ONLY** (2537 1204)

Clerk  
Public Accounts Committee  
Legislative Council  
Legislative Council Building  
8 Jackson Road  
Central  
Hong Kong

(Attention: Ms Dora Wai)

Dear Ms Wai

The Director of Audit's Report on the  
results of value for money audits (Report No. 40)  
Chapter 8: University Grants Committee-funded institutions –  
Governance, strategic planning and financial and performance reporting

Thank you for your letter dated 27 June 2003. I would like to reply as follows:-

1. The attendance record of Council members are provided in the Attachment using your prescribed form.
2. Although it is true that non-staff Council members present at the Council meetings in 2000-01, 2001-02 and 2002-03 (July to November 2002) did not constitute the majority, the average numbers of non-staff Council members present were already quite large.

	<u>2000-01</u>	<u>2001-02</u>	<u>2002-03</u>
Non-staff Council members ( <i>External members</i> )	16 (44%)	19 (49%)	18 (50%)
Staff Council members ( <i>Internal members</i> )	20 (56%)	20 (51%)	18 (50%)

3. The Council did not and will not over-rely on the staff Council members when making important decisions at Council meetings.

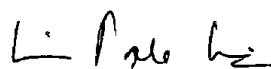
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4. The non-staff Council members who were present at the Council meetings took an active part in the deliberation and their views were highly respected and taken into careful consideration. The Council resolutions were passed usually by consensus with support of the non-staff Council members present, after deliberations and debate.
5. Council members were able to participate in the deliberation of any matter on the agenda of a meeting by making their views known in writing or through another Council member attending the meeting even if they could not attend the meeting in person. Furthermore, Council business was transacted by circulation of papers between two Council meetings.

Yours sincerely



Pak Wai Liu  
Acting Vice-Chancellor

Enc  
cc Chairman of the Council

**The Chinese University of Hong Kong**

**Attendance Rates of External and Internal Members at Council Meetings**

Date of Meeting	Total No. of Council Members	External Member		Internal Member	
		No. of External Members Present at the Meeting	$\frac{\text{No. of External Members Present at the Meeting}}{\text{No. of Council Members Present at the Meeting}} \times 100\%$	No. of Internal Members Present at the Meeting	$\frac{\text{No. of Internal Members Present at the Meeting}}{\text{No. of Council Members Present at the Meeting}} \times 100\%$
<b>2000-01 (July 2000 to June 2001)</b>					
(1) 6 November 2000	52	13	41%	19	59%
(2) 16 January 2001	54	19	49%	20	51%
(3) 29 May 2001	55	17	46%	20	54%
<b>2001-02 (July 2001 to June 2002)</b>					
(1) 6 November 2001	54	18	49%	19	51%
(2) 15 January 2002	53	18	49%	19	51%
(3) 6 February 2002	54	18	46%	21	54%
(4) 7 May 2002	52	20	51%	19	49%
<b>2002-03 (July to November 2002)</b>					
(1) 5 July 2002	53	19	53%	17	47%
(2) 10 September 2002	53	17	47%	19	53%

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