# (a) the criteria for making nominations and appointments to the CityU Council

The existing Council membership is composed of three categories of Council members. Category (1) is appointed by their capacities at the University. Category (2) comprises lay members appointed by the Chief Executive, of whom not more than 9 are recommended by the Council (Category 2(ii)). Category (3) is staff members from Senate and staff election. With regard to category (2)(ii), the Council agreed at its March 2004 meeting that a Nominations Committee be formed to recommend individuals for membership of Council. It is intended that the Nominations Committee will be formed when the proposed changes to the Council composition are approved by the Legislative Council. At present, Category (2)(ii) is considered and recommended by the Executive Committee of the Council to the Chief Executive.

In making their recommendations, the Executive Committee is mindful that external members should bring their expertise to the Council in support of the Mission of the University. Since the Mission emphasizes the provision of professional education programmes and that the University should concentrate on applied research, the Council seeks external members who from their knowledge and experience can contribute to these aims. The Executive Committee therefore bears this in mind when seeking to appoint individuals drawn largely from commerce, industry, the community and the professions.

# (1) Members through their capacities in the University

- the President;
- the Deputy President;
- not more than 4 Vice-Presidents nominated by the President and appointed by the Council:
- Not more than 5 Deans of the faculties or such office holders in an equivalent body of the University nominated by the Senate and appointed by the Council;
- the Chairman of the Convocation; and
- the President of the Students' Union.

### (2) Members appointed by the Chief Executive

- not more than 3 public officers appointed by the Chief Executive;
- Not more than 18 members who are not public officers or employees of the University of whom :
  - (i) not less than 10 have experience in commerce or industry in Hong Kong;
  - (ii) not more than 9 are appointed by the Chief Executive on the recommendation of the Council;
  - (iii) 9 are appointed by the Chief Executive;

# (3) Elected members

- an academic member of the Senate nominated by the Senate and appointed by the Council:
- 2 members of staff elected from among their number and appointed by the Council;

(Prepared by City University of Hong Kong)

# CITY UNIVERSITY OF HONG KONG 香港城市大學

Council members 校董會成員 (2001 - 2006)

- (b) the membership of the CityU council for the past six years with background information on individual members including their occupations, records of public services, and years of service in the CityU Council 城大校董會過去 6 年的成員組合,連同每名成員的背景資料,包括其職業、公職紀錄,以及在城大校董會的服務年資
- (c) the attendance rates of individual Council members at Council meetings for the past six years 城大校董會成員過去 6 年的校董會會議出席率

(b) Category 類別	(b) Name 姓名	(b) Company 公司	(b) Job Title 職位	(b) Years of Service in CityU Council 服務城 大校董會年資 (2001-06's members 之 成員)	(b) Public Service 公職紀錄 (during their appointment period on CityU Record 根據 成員在任期間於城大的紀錄)	(c) Attendance rates at Council meetings 校董 會出席率 (2001-06)
* External member 校外成員	Dr Dennis SUN Tai-lun, BBS, JP 孫 大倫	Fuji Photo Products Co Ltd 富士攝影器材有限公司	Chairman and Managing Director 主席兼董事總經理	4 years 年 11 months 月 Member 成員 • 1.12.01 – 31.12.06	Chairman 主席: Board of Governors of the Hong Kong Arts Centre 香港藝術中心監督團 (1.4.03 - 31.3.06) Member 成員: Advisory Committee on Travel Agents 旅行社諮詢委員會 (19.11.04 - 18.11.06) Council of Lingnan University 嶺南大學校董會 (22.10.01 - 21.10.03) Equal Opportunities Commission 平等機會委員會 (20.5.02 - 19.5.03)	83.33%
* External member 校外成員	Dr LEUNG Wing-tai 梁永泰	Breakthrough Ltd 突破	General Secretary 總幹事	2 years 年 10 months 月 Member 成員 • 1.1.04 – 31.12.06	Member 成員:  • Council of the Hong Kong Polytechnic University 理工 大學校董會 (1.5.06 - 30.4.09)	72.73%

(b) Category 類別	(b) Name 姓名	(b) Company 公司	(b) Job Title 職位	(b) Years of Service in CityU Council 服務城 大校董會年資 (2001-06's members 之 成員)	(b) Public Service 公職紀錄 (during their appointment period on CityU Record 根據 成員在任期間於城大的紀錄)	(c) Attendance rates at Council meetings 校董 會出席率 (2001-06)
* External member 校外成員	Mr CHUNG Shui-ming, GBS, JP 鍾瑞明	Hantec Investment Holdings Limited 亨達國際控股有限公司	Deputy Chairman and Managing Director 副主席兼董事總經理	8 years 年 7 months 月 Chairman 主席 20.6.06 – 19.06.07 Deputy Chairman 副主席 1.1.04 – 16.06.06 Treasurer 司庫 1.1.99 – 31.12.03 Member 成員 2.4.98 - 31.12.08	Chairman 主席: HK Housing Society 香港房屋協會 (1997-2003) Deputy Chairman 副主席: HKSAR Land Fund Advisory Committee 香港特別行政區 土地基金諮詢委員會 (1997 – 2003) Member 成員:	76.19%
* External member 校外成員	Mr Edward CHENG Wai-sun 鄭維新	USI Holdings Ltd 富聯國際集團有限公司	Chief Executive 行政總裁	3 years 年 10 months 月 Member 成員 • 1.1.03 – 31.12.07	Executive Committee Member: Hong Kong Housing Society 香港房屋協會 (2003-2004) Chairman 主席: Board of the Urban Renewal Authority 市區重建局董事會 (1.5.04 - 30.4.07) Member 成員: Council of the Hong Kong Polytechnic University 理工大學校董會 (1.4.06 - 31.3.09) Committee on Social Development and Quality 社會發展及生活質素委員會	80.00%

(b) Category 類別	(b) Name 姓名	(b) Company 公司	(b) Job Title 職位	(b) Years of Service in CityU Council 服務城 大校董會年資 (2001-06's members 之 成員)	(b) Public Service 公職紀錄 (during their appointment period on CityU Record 根據 成員在任期間於城大的紀錄)	(c) Attendance rates at Council meetings 校董 會出席率 (2001-06)
* External member 校外成員	Mr Herman HU Shao-ming, JP 胡曉 明	Ryoden Development Ltd.菱電發展有限公司	Chairman 董事長	2 years 年 10 months 月 Member 成員 • 1.1.04 – 31.12.06	Vice-Chairman 副主席: Hong Kong Sports Development Board 香港康體發展局 (1.4.04 - 30.9.04) Member 成員: • Council of Hong Kong Baptist University 浸會大學校董會 (1.1.05 - 31.12.07) • Appeal Board Panel 上訴委員會 (1.4.04 - 31.3.07) • Employees Retraining Board 僱員再培訓局 (1.4.04 - 31.3.05) • HK Sports Institute Trust Fund Committee of Trustees 香港體育學院信託基金受託人委員會 (1.4.04 - 30.9.04)	71.43%
* External member 校外成員	Mr Jack LEE Kwok-jing 李國正			月 Member 成員 • 1.88 – 12.1990 • 1.1.99 – 31.12.06	Member 成員: <ul> <li>Hong Kong Productivity Council to represent management interests 香港生產力促進局(1.1.01 - 31.12.02)</li> <li>Council of the Outward Bound Trust 香港外展信託基金會</li> <li>Board of Director:</li> <li>Polytechnic University - Business Technology C 理工大學</li> </ul>	71.43%
* External member 校外成員	Mr John LEE Luen-wai, JP 李聯 煒	Lippo Ltd 力寶有限公司	Managing Director董事總經理	8 years 年 7 months 月 Member 成員 • 2.4.98 - 31.12.06	Member 成員:	90.48%

(b) Category 類別	(b) Name 姓名	(b) Company 公司	(b) Job Title 職位	(b) Years of Service in CityU Council 服務城 大校董會年資 (2001-06's members 之 成員)	(b) Public Service 公職紀錄 (during their appointment period on CityU Record 根據 成員在任期間於城大的紀錄)	(c) Attendance rates at Council meetings 校董 會出席率 (2001-06)
*External member 校外成員	Mr Karl KWOK Chi-leung 郭志樑	Wing On International Holdings Ltd 永安國際集團有限公司	Chairman 主席	8 years 年 7 months 月  Member 成員 • 2.4.98 – 31.12.06	Member 成員: <ul> <li>CUHK Council 香港中文大學校董會 (18.10.05 - 17.10.08)</li> <li>2009 East Asia Games Bid Committee</li> <li>East Asian Games Planning Committee 東亞運動會籌備委員會 (8.6.04 - 7.6.05)</li> <li>Major Sports Events Committee 大型體育活動事務委員會 (1.10.03 - 31.3.05)</li> <li>Panel of the Board of Review 稅務上訴委員會小組 (1.7.99 - 30.6.02)</li> <li>2006 Asian Games Bid Committee 二零零六亞運會申辦委員會 (2000 - ) Adjudicator 審裁員: Registration of Persons Tribunal 人事登記審裁處 (1.6.99 - 31.5.05) Chairman 主席: Hong Kong Coaching Committee 香港教練培訓委員會 (1.4.03 to 31.3.04)</li> </ul>	100.00%

(b) Category 類別	(b) Name 姓名	(b) Company 公司	(b) Job Title 職位	(b) Years of Service in CityU Council 服務城 大校董會年資 (2001-06's members 之 成員)	(b) Public Service 公職紀錄 (during their appointment period on CityU Record 根據 成員在任期間於城大的紀錄)	(c) Attendance rates at Council meetings 校董 會出席率 (2001-06)
* External member 校外成員	Mr LAU Ping-cheung, SBS 劉炳章	Shui On Construction and Materials Ltd 瑞安建業有限公司	Director, Property Development	5 years 年 7 months 月 Member 成員 • 1.4.01 –31.12.06	<ul> <li>Member 成員:</li> <li>•Vetting Committee of the Professional Services Development Assistance Scheme (1.4.02 – 31.3.06)</li> <li>• Legislative Council 立法會 (1.10.2000 - 30.9.2004)</li> <li>• Trade Development Council (TDC) Professional Services Advisory Committee 貿易發展局專業推廣諮詢委員會 (1996 - )</li> <li>• Advisory Council, Hong Kong International Arbitration Centre 香港國際仲裁中心諮詢委員會(1997 - )</li> <li>• The Community Chest Dress Casual Day Organizing Committee 公益金便服日委員會 (1996 - )</li> <li>• BD Contractors Registration Committee 屋宇署承建商 註冊委員會 (1998 - 2001)</li> <li>• Construction Advisory Board 建造業諮詢委員會 (1999 - 2002)</li> <li>• Contracts Committee 建造業諮詢委員會合約委員會 (1999 - 2001)</li> <li>Co-opted member 增選委員:</li> <li>• Building and Development Committee, Construction Industry TrainingAuthority (CITA) 建造業訓練局建築及 發展委員會(1999 - 2001)</li> <li>Chairman 主席:</li> <li>• Board of Directors, Joint Professional Centre, JPC 專業 聯合中心董事局 (2000 - 2001)</li> <li>Deputy Chairman 副主席:</li> <li>• Panel on Planning, Lands and Works, Legislative Council 立法會規劃地政及工程事務委員會 (2000 - )</li> <li>Non-executive Director:</li> <li>• Board of the Urban Renewal Authority 市區重建局董事 會 (1.5.04 - 30.4.05)</li> </ul>	70.00%
* External member 校外成員	Mr Michael YING Lee-yuen 邢李嫄	Esprit Holdings Ltd 思捷控股有限公司	Chairman 主席	2 years 年 7 months 月 Member 成員 • 1.4.04 – 31.12.06		77.78%

(b) Category 類別	(b) Name 姓名	(b) Company 公司	(b) Job Title 職位	(b) Years of Service in CityU Council 服務城 大校董會年資 (2001-06's members 之 成員)	(b) Public Service 公職紀錄 (during their appointment period on CityU Record 根據 成員在任期間於城大的紀錄)	(c) Attendance rates at Council meetings 校董 會出席率 (2001-06)
* External member 校外成員	Mr Raymond OR Ching-fai, JP 柯清 輝	Hang Seng Bank Ltd 恒生銀行	Vice Chairman and Chief Executive 副董事長兼行政總 裁	5 years 年 10 months 月 Treasurer • 1.1.04 – 31.12.07 Member 成員 • 1.1.01 – 31.12.07	Member 成員:	61.90%

(b) Category 類別	(b) Name 姓名	(b) Company 公司	(b) Job Title 職位	(b) Years of Service in CityU Council 服務城 大校董會年資 (2001-06's members 之 成員)	(b) Public Service 公職紀錄 (during their appointment period on CityU Record 根據 成員在任期間於城大的紀錄)	(c) Attendance rates at Council meetings 校董 會出席率 (2001-06)
* External member 校外成員	Mr Vincent CHOW Wing-shing, BBS, JP 周永成	Chow Sang Sang Holdings International Ltd 周生生集團 國際有限公司	e eneral Manager 集團總經理	5 years 年 10 months 月 Member 成員 • 1.1.01 –31.12.06	● Panel of Adjudicators of the Control of Obscene and Indecent Articles Ordinance 淫褻及不雅物品管制條例審裁委員小組(15.6.06 - 14.6.09)  • Hong Kong Institute of Certified Public Accountants (Investigation Panel A) 香港會計師公會調査小組 A(1.2.05 - 31.1.08)  • Financial Matters Advisory Group under the Consultative Committee on the Core Arts and Cultural Facilities of the West Kowloon Cultural District 西九龍文娛藝術區核心文化藝術設施諮詢委員會:財務小組秘書處(6.4.06 - 31.12.06)  • Trade and Industry Advisory Board 工業貿易諮詢委員會(2001 - 30.6.06)  • Public Service Commission 公務員敍用委員會(2001-31.1.06)  • Council Member, Hong Kong Academy for Performing Arts 香港演藝學院校董會(1.101 - 31.12.03)  • Board of Governors and of the General Committee, Hong Kong Philharmonic Society Limited 香港管弦協會有限公司常務委員會(2001 - )  • Tourism Commission - Tourism Strategy Group 旅遊事務署 - 旅遊業策略小組(2001 - )  Executive Committee Member 行政會議成員:  • Diamond Federation of Hong Kong, China 香港鑽石總會有限公司(2001 - )  Voting Member:  • Advisory Board, Tung Wah Group of Hospitals 東華三院顧問局(2001 - )  Director 董事:  The Chinese General Chamber of Commerce 香港中華總商會(2001 - )  Chairman 主席:  • Preparatory Committee for Corporatisation of Hong Kong Repertory Theatre 香港話劇團	90.48%
* External member 校外成員	Mrs Stella LAU KUN Lai-kuen, JP 劉靳麗娟	Diocesan Girls' School 拔萃女 書院	Headmistress 校長	5 years 年 10 months 月 Member 成員 • 1.1.01 – 31.12.06	Member 成員:  • Women's Commission 婦女事務委員會 (15.1.06 - 14.1.09)  • HK Broadcast Authority 廣播事務管理局 (01.09.03 - 31.08.07)	95.24%

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*External member 校外成員	Ms LO Kai-yin 羅 啓妍	Yin Expressions Ltd 妍雅意有限公司	Chairman 主席	5 years 年 10 months 月 Member 成員 • 1.1.01 - 31.12.06	Member 成員:	61.90%
Former External member 前任校外成員	Dr Ann CHIANG Lai-wan 蔣麗芸	C&L Holdings Ltd 仲良集團有限公司	Chairman 董事長	7 years 年 9 month  Member 成員  • 2.4.98 – 31.12.05	Member 成員:  · Water Pollution Control Appeal Board Panel 水污染管制上訴委員會備選委員小組(1.1.04-31.1.07)  · Waste Disposal Appeal Board Panel 廢物處置上訴委員會小組(1.1.04-31.1.07)  · Noise Control Appeal Board Panel 噪音管制上訴委員會小組(1.2.04-31.1.07)  · Dumping at Sea Appeal Board 海上傾倒物料上訴委員會委員團(1.2.04-31.1.07)  · Administrative Appeals Board 行政上訴委員會(15.7.03 - 14.7.06)  · Sir Edward Youde Memorial Fund Council 尤德爵士紀念基金理事會(1.1.03 - 31.3.05)  · Committee on Economic Development and Economic Cooperation with the Mainland - Commission on Strategic Development 策略發展委員會經濟發展及與內地經濟合作委員會(15.11.05 - 30.06.07)	55.56%

(b) Category 類別	(b) Name 姓名	(b) Company 公司	(b) Job Title 職位	(b) Years of Service in CityU Council 服務城 大校董會年資 (2001-06's members 之 成員)	(b) Public Service 公職紀錄 (during their appointment period on CityU Record 根據 成員在任期間於城大的紀錄)	(c) Attendance rates at Council meetings 校董 會出席率 (2001-06)
Former External member 前任校外成員	Dr Norman LEUNG Nai-pang, GBS, LLD, JP 梁乃 鵬	Television Broadcasts Ltd 電視 廣播(國際)有限公司	Executive Deputy Chairman 副行政主席	19 years 年 Chairman 主席 1.97 – 12.03 Deputy Chairman 副主席 1.92 – 12.96 Member 成員 1.85 – 12.91	Chairman 主席: Broadcasting Authority 廣 播 事 務 管 理 局 (1.9.97 - 31.8.02) Commissioner 處長: Civil Aid Services 民眾安全服務隊 (1.1.97 - 31.12.04) Member 成員: • Electoral Affairs Commission 選 舉 管 理 委 員 會 (29.9.00 - 28.12.04) • Hong Kong Logistics Development Council 香港物流發展局 (10.12.01 - 31.12.03)	100.00%
Former External member 前任校外 成員	Dr Tao HO, JP 何 弢			5 years 年 8 months 月 Member 成員 • 5.5.97 – 31.12.02	per (10.12.01)	16.67%
Former External member 前任校外成員	Miss LIAO Zi-yin, Peggy 廖子茵	K. C. Ho & Fong Solicitors & Notaries 何君柱、方燕翔律師 樓	Consultant 顧問律師	6 years 年 11 months 月 Member 成員 • 18.2.97 – 31.12.03		70.00%
Former External member 前任校外成員	Mr Henry TANG Ying-yen, GBS, JP 唐英年	Peninsula Knitters Ltd 半島針 織廠有限公司	Chairman 主席	1 year 年 6 months 月 Deputy Chairman 副主席 &及 Member 成員 • 1.1.01 – 30.6.02	Member 成員: • Hong Kong Lotteries Board 香港獎券管理局(1.1.01 - 31.10.03)	80.00%
Former External member 前任校外成員	Mr Richard Li Tzar-kai 李澤楷	PCCW Ltd 電訊盈科有限公司	Chairman 主席	6 years 年 9 months 月 Member 成員 • 2.4.98 – 31.12.04	Member 成員:  ・ Board of Trustees of the Lord Wilson Heritage Trust 衛 奕信勳爵文物信託人委員會(1.4.99 - 31.3.05)  ・ Council of Advisors on Innovation and Technology 創新 科技顧問委員會 (20.4.00 - 19.4.02)	57.14%
Former External member 前任校外 成員	Mr Victor LO Chung-wing, GBS, JP 羅仲榮	Gold Peak Industries (Holdings) Ltd 金山工業(集團) 有限公司	Chairman and Chief Executive 主席兼總裁	1 year 年  Member 成員  • 1.1.03 – 8.1.04		25.00%
Former External member 前任校外 成員	Mrs Carrie YAU TSANG Ka-lai, JP 尤曾家麗	The HKSAR Government 香港特區政府	Permanent Secretary for Health, Welfare & Food (Food & Environmental Hygiene)衛 生福利及食物局常任秘書長 (食物及環境衛生)	1 year 年 10 months 月 Member 成員 • 1.7.00 – 10.5.02		50.00%

(b) Category 類別	(b) Name 姓名	(b) Company 公司	(b) Job Title 職位	(b) Years of Service in CityU Council 服務城 大校董會年資 (2001-06's members 之 成員)	(b) Public Service 公職紀錄 (during their appointment period on CityU Record 根據 成員在任期間於城大的紀錄)	(c) Attendance rates at Council meetings 校董 會出席率 (2001-06)
Former External member 前任校外 成員	Ms Marina WONG Yu-pok, JP 黃汝璞	Tricor Services Ltd.卓佳專業商務有限公司		6 years 年 Member 成員 • 1.1.99 – 31.12.05	Member 成員:     Panel of the Independent Commission Against Corruption Witness Protection Review Board 廉政公署保護證人覆核委員會小組 (until 21.12.04)     Social Welfare Advisory Committee 社會福利諮詢委員會 (1.12.03 - 30.11.05)     Consumer Council 消費者委員會 (1.1.04 - 31.12.05)     Wireless Protection Review Board (22.4.05 - 31.12.06)     Broadcasting Authority 廣播事務管理局 (01.09.05 - 31.08.07)	88.89%
Former External member 前任校外 成員	Ms Marjorie YANG Mun-tak 楊 敏德	Esquel Group of Companies 溢 達集團	Chairman 主席	1 year 年 9 months 月 Member 成員 • 1.4.01 – 31.12.02		80.00%
Former External member 前任校外成員	Sir Gordon Wu Ying-sheung 胡應 湘	Hopewell Holdings Ltd 合和實業有限公司	Chairman 主席	2 years 年 5 months 月 Member 成員 • 1.1.04 – 30.5.06	Director 理事: United Nations Association of China 中國聯合國協會 (from 2002) Deputy Director 副主任: CPPCC Overseas Chinese Affairs Committee 全國政協港 澳台僑委員會(from 2003) Member 成員:      Hong Kong Logistic Development Council 香港物流發 展局 (from 2001)     International Finance Corporation of the World Bank Business Advisory Council 世界銀行國際財務公司顧問 (from 1992)     Urban Renewal Authority 市區重建局 (from 2002)     The Greater Pearl River Delta Business Council 大珠三角商務委員會 (from 2004)     Executive Committee - Commission on Strategic Development 策略發展委員會行政委員會 (15.11.05 - 30.06.07)	100.00%
* Internal member 校內成員	Dr Ellen KO LAW Yin-lan 古羅燕蘭	City University of Hong Kong 香港城市大學	Acting Vice -President for Administration 署理副校長 (行政)	7 months 月  Member 成員  • 10.4.06 – present		100.00%
* Internal member 校內成員	Prof James S. MOY 梅秀立	City University of Hong Kong 香港城市大學	Dean School of Creative Media 創意 媒體學院院長	2 years 年 2 months 月 Member 成員 • 1.9.04 - present 至 今		75.00%

(b) Category 類別	(b) Name 姓名	(b) Company 公司	(b) Job Title 職位	(b) Years of Service in CityU Council 服務城 大校董會年資 (2001-06's members 之 成員)	(b) Public Service 公職紀錄 (during their appointment period on CityU Record 根據 成員在任期間於城大的紀錄)	(c) Attendance rates at Council meetings 校董 會出席率 (2001-06)
* Internal member 校內成員	Professor CHAN Chi-hou 陳志豪	City University of Hong Kong 香港城市大學	Dean Faculty of Science & Engineering 科學及工程學院 院長	2 years 年 2 months 月 Member 成員 • 1.9.04 - present 至 今		100.00%
* Internal member 校內成員	Professor CHANG Hsin-kang, GBS, JP 張信剛	City University of Hong Kong香港城市大學	President and University Professor 校長及大學講座教授	Member 成員 3 years 年 10 months 月 • 1.91 - 10.94  President 10 years 年 6 months 月 • 5.96 - present 至今	Chairman 主席: Culture and Heritage Commission 文化委員會(1.4.00 - 31.3.03) Committee on Biotechnology, Council of Advisors on Innovation and Technology 創新科技顧問委員會 生物科技委員會 (1.8.00 - 31.7.01) Technology Committee of the Industry and Technology Development Council 工業及科技發展局科技委員會 (1997-1998) Vice-President 副主席: Hong Kong Institution of Science 香港科學會(1992 - 1994) Member 成員: Judicial Officers Recommendation Commission 司法人員推薦委員會 (1.7.1999 - 30.6.05) Committee on Social Development and Quality of Life - Commission on Strategic Development 策略發展委員會社會發展及生活質素委員會 (15.11.05 - 30.06.07) Selection Committee on the Admission of Talents Scheme 輸入優秀人才計劃遴選委員會 (1999 - 31.12.03) Council of Advisors on Innovation and Technology 創新科技顧問委員會 (20.4.00 - 19.4.04) Panel of Arbitrators under the Labour Relations Ordinance 勞資關係條例委任仲裁人小組 (1.9.99 - 31.8.02) Industry and Technology Development Council 工業及科技發展局 (1.1.97 - 31.12.98) Council of Hong Kong University of Science and Technology 香港科技大學校董會 (1990 - 1994) Hong Kong Council for Academic Accreditation 香港學術評審局 (1991 - 1994) Hong Kong Industrial Technology Centre Corporation香港工業科技中心公司(1.6.98 - 31.5.02)	100.00%

(b) Category 類別	(b) Name 姓名	(b) Company 公司	(b) Job Title 職位	(b) Years of Service in CityU Council 服務城 大校董會年資 (2001-06's members 之 成員)	(b) Public Service 公職紀錄 (during their appointment period on CityU Record 根據 成員在任期間於城大的紀錄)	(c) Attendance rates at Council meetings 校董 會出席率 (2001-06)
* Internal member 校內成員	Professor David TONG Shuk-yin 唐 叔賢	City University of Hong Kong 香港城市大學	Deputy President 常務副校長	3 years 年 11 months 月 Member 成員 • 1.12.02 - present 至 今		93.33%
* Internal member 校內成員	Professor Martin John PAINTER 平 邁天	City University of Hong Kong 香港城市大學	Acting Dean Faculty of Humanities & Social Sciences 人文及社會科學學院 署理院長	2 months 月  Member 成員  • 1.9.06 - present 至 今		100.00%
* Internal member 校內成員	Professor Matthew LEE Kwok-on 李國 安	City University of Hong Kong 香港城市大學	Acting Dean Faculty of Business 商學院署 理院長	4 months 月  Member 成員  • 1.7.06 - present 至 今		100.00%
* Internal member 校內成員	Professor Peter MALANCZUK 馬 培德	City University of Hong Kong 香港城市大學	Dean School of Law 法律學院院長	2 years 年 2 months 月 Member 成員 • 4.9.04 - present 至 今	Member 成員: • Telecommunications (Competition Provisions) Appeal Board 電訊(競爭條文)上訴委員會 (1.11.04 - 30.10.06)	87.50%

(b) Category 類別	(b) Name 姓名	(b) Company 公司	(b) Job Title 職位	(b) Years of Service in CityU Council 服務城 大校董會年資 (2001-06's members 之 成員)	(b) Public Service 公職紀錄 (during their appointment period on CityU Record 根據 成員在任期間於城大的紀錄)	(c) Attendance rates at Council meetings 校董 會出席率 (2001-06)
* Internal member 校內成員	Professor Richard HO Yan-ki 何炘基	Tity University of Hong Kong 香港城市大學	Vice-President for Undergraduate Education 副校長(本科生教育)	10 years 年 2 months 月 Member 成員 • 1.5.95 – 30.11.02 • 1.92 – 12.93 • 1.4.06 – present 至 今	Member 成員: <ul> <li>Energy Advisory Committee 能源諮詢委員會 (15.7.06 - 14.7.08)</li> <li>Hong Kong Council for Academic Accreditation 香港學術評審局 (1.10.06 - 30.9.07)</li> <li>Hong Kong APEC Study Centre Consortium 香港亞太經濟合作研究中心</li> <li>Economic Advisory Committee of the Financial Secretary's Office (1.6.00- 31.12.01)</li> <li>Banking Training Board of the Vocational Training Council 職業訓練局銀行業訓練委員會 (1.10.97 - 31.12.97)</li> <li>Joint Selection Committee for the UGC HK/Hong Kong Joint Research Scheme (14.7.97 -)</li> <li>Council of the City Polytechnic of Hong Kong 香港理工大學校董會 (1991 - 1993)</li> <li>Miscel 其他:</li> <li>Advisor (honorary) of the Hong Kong Chamber of Small and Medium Business Ltd 香港中小企經貿促進會名譽顧問 (30.3.96 -)</li> <li>(Non-executive) Director of the Hong Kong Policy Research Institute Limited 香港政策研究所創會董事 (11.10.96 -)</li> <li>Advisor (honorary) of the Hong Kong Chinese Bank Ltd 香港華人銀行名譽顧問 (11.3.97 - 10.3.98)</li> <li>Director of the SEHK Options Clearing House Ltd 香港聯合交易所董事 (8.9.97 -)</li> </ul>	100.00%
Former Internal member 前任校内成員	Mr David SMITH 史達偉	City University of Hong Kong 香港城市大學	Acting Dean of School of Law 法律學院署理院長	3 years 年  Member 成員  • 15.8.98 – 9.8.01		100.00%
Former Internal member 前任校內成員	Mr James NG Kam-ming 伍金銘	City University of Hong Kong 香港城市大學	Vice-President for Business & Finance 副校長 (財政與商務)	4 years 年 6 months 月 Member 成員 • 1.6.98 – 30.11.02		100.00%

(b) Category 類別	(b) Name 姓名	(b) Company 公司	(b) Job Title 職位	(b) Years of Service in CityU Council 服務城 大校董會年資 (2001-06's members 之 成員)	(b) Public Service 公職紀錄 (during their appointment period on CityU Record 根據 成員在任期間於城大的紀錄)	(c) Attendance rates at Council meetings 校董 會出席率 (2001-06)
Former Internal member 前任校内成員	Professor CHAN Lai-kow 陳乃九	City University of Hong Kong 香港城市大學	Dean of Faculty of Business 商 學院院長	6 years 年 8 months 月 Member 成員 • 1.9.95 – 31.12.97 • 27.2.02 - 30.6.06	Member: <ul> <li>Honorary Advisor, Hong Kong Society for Quality</li> <li>Control 香港品質學會榮譽顧問 (from 94)</li> <li>Research Grants Council 研究資助局 (from 12.96)</li> <li>Statistics Advisory Board for the Commissioner for Census and Statistics 政府統計處統計諮詢委員會 (from 96)</li> </ul>	95.00%
Former Internal member 前任校內成員	Professor CHUNG Po-sheun 鍾寶璇	City University of Hong Kong 香港城市大學	Vice-President for Research & Dean of School of Graduate Studies 副校長 ( 研究 ) 及研究 院院長	7 years 年 7 months 月 Member 成員 • 5.95 – 30.11.02	Member 成員:  • Hong Kong Productivity Council 香港生產力促進局 (1.1.97 - 31.12.02)  • Research Grants Council 研究資助局 (1.7.98 - 30.6.03)	83.33%
Former Internal member 前任校內 成員	Professor Edmond KO Inq-ming, JP 高 彥鳴	City University of Hong Kong 香港城市大學	Special Advisor to the President 校長特別顧問	7 years 年 3 months 月 Member 成員 • 1.4.98 – 30.6.05	Member: <ul> <li>University Grants Committee 大學教育資助委員會</li> <li>(1.1.04 - 31.3.06)</li> <li>Co-opted Member 增選委員:</li> <li>Advisory Committee on Teacher Education and Qualifications 師訓與師資諮詢委員會</li> <li>(2.8.04 - 31.5.05)</li> </ul>	88.24%
Former Internal member 前任校內 成員	Professor Ian Michael HOLLIDAY 何立 仁	City University of Hong Kong 香港城市大學	Dean of Faculty of Humanities & Social Sciences 人文及社會 科學學院院長	2 years 年 Member 成員 • 1.8.04 – 8.06		85.71%
Former Internal member 前任校內成員	Professor Matthew CHEN Y 陳淵泉	City University of Hong Kong 香港城市大學	Dean of Faculty of Humanities & Social Sciences 人文及社會 科學學院院長	5 years 年 5 months 月 Member 成員 • 1.3.99 – 31.7.04		84.62%
Former Internal member 前任校內 成員	Professor Michael J MCCONVILLE 麥 高偉	City University of Hong Kong 香港城市大學	Dean of School of Law 法律學 院院長	3 years 年 Member 成員 • 10.8.01 – 31.7.04		81.82%

(b) Category 類別	(b) Name 姓名	(b) Company 公司	(b) Job Title 職位	(b) Years of Service in CityU Council 服務城 大校董會年資 (2001-06's members 之 成員)	(b) Public Service 公職紀錄 (during their appointment period on CityU Record 根據 成員在任期間於城大的紀錄)	(c) Attendance rates at Council meetings 校董 會出席率 (2001-06)
Former Internal member 前任校内成員	Professor WONG Hoi-kwok, BBS, JP 王海國	City University of Hong Kong 香港城市大學	Principal of College of Higher Vocational Studies 高級專業學 院院長	6 years 年 1 month 月 Member 成員 • 1.8.95 – 31.8.01	Chairman 主席: Research and Development Committee, Hong Kong Federation of Youth Groups 香港青年協會研究及發展委員會(1.9.98 - 31.8.00) Member 成員: Social Welfare Advisory Committee 社會福利諮詢委員會 (1.12.96 - 3.11.97) Hong Kong Council for Academic Accreditation 香港學術評審局 (8.6.97 - 30.9.99) Hospital Governing Committee of Bradbury Hospice 白普理寧養中心醫院管治委員會 (1.4.97 - 31.3.02) Publicity and Public Education Sub-Committee of the Council for the AIDS Trust Fund 愛滋病信託基金委員會宣傳和教育市民小組 (20.4.98 - 19.3.01) Advisory Board for Vocational Education, Vocational Training Council 職業訓練局專業教育諮詢委員會 (1.10.98 - 30.9.02) Council of Lingnan College 嶺南大學校董會 (15.11.98 - 21.10.01) Steering Committee on the Consultancy Study on Community Rehabilitation on Network, Health and Welfare Bureau 社區復康網絡督導委員會 (7.98 - ) Regional Advisory Committee of Hong Kong, Hospital Authority 醫院管理局香港區域諮詢委員會 (1.4.00 - 31.3.02)	100.00%
Former Internal member 前任校內成員	Professor WONG Yuk-shan, BBS, JP 黃玉山	City University of Hong Kong 香港城市大學	Vice-President for Administration 副校長(行政)	8 years 年 2 months 月 Member 成員 • 2.2.98 – 8.4.06	Chairperson 主席: Curriculum Development Council 課程發展議會 (01.09.05 - 31.08.07) Member 成員: Curriculum Development Council 課程發展議會 (1.1.03 - 31.8.05) Hong Kong Council for Academic Accreditation 香港學術評審局 (01.10.03 - 30.9.04; 01.10.05 - 30.09.06) Advisory Council on the Environment 環境諮詢委員會 (1.1.03 - 31.12.06) University Grants Committee 大學教育資助委員會 (1.4.05 - 31.3.08)	94.74%

(b) Category 類別	(b) Name 姓名	(b) Company 公司	(b) Job Title 職位	(b) Years of Service in CityU Council 服務城 大校董會年資 (2001-06's members 之 成員)	(b) Public Service 公職紀錄 (during their appointment period on CityU Record 根據 成員在任期間於城大的紀錄)	(c) Attendance rates at Council meetings 校董 會出席率 (2001-06)
* Senate Representative 教 務會代表	Professor Roderick WONG Sue-cheun 王世全	City University of Hong Kong 香港城市大學	Vice-President for Research/Dean of Graduate Studies 副校長(科研)/研究 院院長	7 years 年 11 months 月 Member 成員 • 1.8.97 – 31.8.04 • 1.1.06 – 31.12.08	President 主席:	100.00%
Former Senate Representative 前 任教務會代表	Professor David John RANDALL 允 道揚	City University of Hong Kong 香港城市大學	Head (Department of Biology and Chemistry)生物及化學系 系主任	3 years 年 Member 成員 •1.1.03 – 31.12.05		93.33%
* Elected Staff Member 職員互選 產生成員	Dr FUNG Wai-wah 馮偉華	City University of Hong Kong 香港城市大學	Senior Lecturer Division of Social Studies 高級 講師 社會科學學部	10 months 月 Member 成員 • 1.1.06 – 31.12.06		100.00%
* Elected Staff Member 職員互選 產生成員	Mr MAK Hoi-wah 麥海華	City University of Hong Kong 香港城市大學	Assistant Professor Department of Applied Social Studies 助理教授 應用社會科學系	8 years 年 10 months 月 Member 成員 • 27.1.98 – 31.12.06	Member 成員:	100.00%
Former Elected Staff Member 前任 職員互選產生成員	Dr David MOLE 毛 大偉	City University of Hong Kong 香港城市大學	Senior Assistant Registrar 高級助理教務長	3 years 年 Member 成員 • 3.1.00 – 31.12.02		83.33%

(b) Category 類別	(b) Name 姓名	(b) Company 公司	(b) Job Title 職位	(b) Years of Service in CityU Council 服務城 大校董會年資 (2001-06's members 之 成員)	(b) Public Service 公職紀錄 (during their appointment period on CityU Record 根據 成員在任期間於城大的紀錄)	(c) Attendance rates at Council meetings 校董 會出席率 (2001-06)
Former Elected Staff Member 前任 職員互選產生成員	Mrs Freda HO Yu Chau-ngor 何余秋 娥	City University of Hong Kong 香港城市大學	Library Assistant I Run Run Shaw Library 一級圖 書館助理 邵逸夫圖書館	3 years 年 Member 成員 • 1.1.03 – 31.12.05		100.00%
* President of the Students' Union 學 生會會長	Mr Kelvin LI Chun-fung 李駿鋒	City University of Hong Kong 香港城市大學	President Students' Union 學生會會長	10 months 月  Member 成員  • 1.1.06 – 31.12.06		100.00%
Former President of the Students' Union 前任學生會會長	Mr Douglas WONG Chi-yeung 黃志揚	City University of Hong Kong 香港城市大學	President of the Students' Union 學生會會長	1 year 年 Member 成員 •1.1.05 – 31.12.05		50.00%
Former President of the Students' Union 前任學生會會長	Mr Kelvin CHAN Ka-wang 陳家宏	City University of Hong Kong 香港城市大學	President of the Students' Union 學生會會長	1 year 年 Member 成員 • 1.1.04 – 31.12.04		75.00%
Former President of the Students' Union 前任學生會會長	Mr Kenny TSANG Ka-yin 曾嘉賢	City University of Hong Kong 香港城市大學	President of the Students' Union 學生會會長	1 year 年  Member 成員  • 1.1.03 – 31.12.03		100.00%
Former President of the Students' Union 前任學生會會長	Mr Sunny WONG Man-kit 王文傑	City University of Hong Kong 香港城市大學	President of the Students' Union 學生會會長	1 year 年 Member 成員 • 1.1.02 – 31.12.02	Member 成員:     Student Representative to the Joint Committee on Student Finance 政府助學金聯合委員會學生代表 (13.6.02 - 30.4.03)	100.00%
Former President of the Students' Union 前任學生會會長	Mr Aaron HUI Siu-kee 許紹基	City University of Hong Kong 香港城市大學	President of the Students' Union 學生會會長	9 months 月 Member 成員 • 16.3.01 – 31.12.01		100.00%

<sup>\*</sup> Current Council member 現任校董會成員

(Prepared by City University of Hong Kong 由香港城市大學提供)

(d) any measures taken to enhance accountability, transparency and openness of the CityU Council since the publication of the Public Accounts Committee Report No.40A concerning, inter alia, the governance of University Grants Committee-funded institutions.

With a view to improving corporate governance, the University Council responded positively to the recommendations in the UGC Higher Education Review Report, referred to as the Sutherland Report (March 2002), and established a Review Committee on University Governance and Management in November 2002 to undertake a rigorous and comprehensive review on the governance of the University.

Members of the Review Committee were as follows:

Chairman: The Hon Mr Justice Patrick Chan

Members: Mr Victor Cha

Mr Vincent Chow, JP (Council member) Mr John Lee, JP (Council member)

Sir Eric Ash, CBE, FREng, FRS (special member)

The Report of the Review Committee covers in detail issues related to good governance such as reviewing the structure of the Council and its Committees to ensure that it has an appropriate structure which can enable it to perform its governing and monitoring role effectively and efficiently. The Report also explored means of ensuring that external members of the Council were in a clear majority. The recommendations of the Report were thoroughly deliberated and approved by the Council in November 2003 and an Implementation Committee was established to follow up the recommendations. Reports on the progress of implementing the recommendations have been made as and when required by the Administration. Many of the changes recommended by the Council's Review Committee were intended to attain good corporate governance, as pointed out in the Public Accounts Committee Report No. 40A. In particular, the recommendations have sought to ensure that external members will constitute a majority at the Council meetings (and in those of the Council Committees). The recommendations also seek to ensure a high attendance of external members of Council and to introduce measures to enhance accountability, transparency and openness of the Council.

The present proposed Bill to amend the University Ordinance (viz. to reduce the size and change the composition of the Council to ensure that there is a clear majority of lay members) was to give effect to the restructuring of the University Council to ensure that the structure of the Council and its Committees was 'fit for purpose' in supporting its role of setting the strategic directions of the University and monitoring the performance of the institution to ensure that its development and focus are in line with the strategic directions set by the Council. The details of the changes are presented in the proposed Bill and are not repeated here.

Following the advice of the Review Committee, the Council has also approved a Code of Practice for Council members to provide guidance on, inter-alia, the conduct of Council business. The Code highlights several important issues including the need to review the effectiveness of the Council and the Institution and to support the principle of openness and transparency in the operation of the Council (issues which were also raised in the PAC Report No. 40A).

The respective measures taken are briefly summarized below:

### **Accountability**

To increase effectiveness and accountability, the Council has adopted the following measures:

Fitness for purpose Review

CityU has completed a review of the effectiveness of its governing body in November 2003 and agreed to conduct a similar review in future on a periodic or needs basis.

The Council's Code of Practice clearly states that:

"The Council should review both its own effectiveness and the University's performance at regular intervals. The review of performance should take into account the views of the Senate, and should be reported upon appropriately within the University and outside."

#### Audit Committee

CityU set up an Audit Committee under the Council in 2004. To maintain impartiality, the Committee comprises only external Council members and is charged with the following responsibilities:

- (a) to monitor the executive decisions of the management of the University in relation to the mission and strategic directions set by the Council;
- (b) to monitor compliance with the agreed procedures of the University;
- (c) to commission value for money audits as appropriate;
- (d) to approve the annual work plan of the Internal Audit Unit and to review the Unit's reports and findings;
- (e) to make recommendations to the Council on the appointment of Auditors and to oversee the annual financial audit of the University accounts;
- (f) to review and advise the Council on the procedures that are in place to prevent and to investigate fraud and any other financial irregularities; and
- (g) to review regularly the risk management policies of the University.

# Council Composition

The Review Committee on University Governance and Management believed that, given a greater involvement of the Council in planning the future direction of the University, its size should be reduced and that such a reduction should be accompanied by a shift in the balance of membership towards external members. Therefore, the Review Committee recommended that the Council membership should be reduced to a total of not more than 20 members and there should be a clear majority of external members. It recommended that this could be

achieved by reducing the number of internal members to five. The Council approved the proposed revisions to the Ordinance to effect these changes. The proposed amendments to the relevant clauses of the Ordinance have been submitted to the Legislative Council in the form of a Member's Bill.

### Restructuring of Council Committees

The Council has approved the restructuring of its committees to ensure that Council business, in future, would be concerned more with the overall mission and strategic direction of the University rather than its operational details. The restructured Council committees which came into operation in the academic year of 2004/05 comprise a majority of lay members of the Council which means that most lay members will serve on more than one Council committee. This enables the University to extend the involvement of the external members in more aspects of the work of the University. The University will continue to explore means to involve external Council members more fully in the development and activities of the University, and to provide opportunities for them to promote the work of the University within the community.

### **Transparency, Openness**

In the Code of Practice, there is a section concerning the "Principle of Openness and Transparency in the Operation of the Council" (para 5.12):

"In general the principle of openness applies to the operation of the Council and students and staff of the University have access to information about the proceedings of the Council. The Council Secretariat issues a summary report of Council meetings in the University newsletter. The agenda, draft minutes, if cleared by the Chairman, and the signed minutes of Council meetings, together with the papers considered at meetings, are made available for inspection in the University Library.

There may, however, be matters, covered in the rules and procedures, where it is necessary to observe confidentiality. Such matters are likely to concern individuals or have a 'commercial' sensitivity.

The University's annual report and financial statements are made widely available outside the University, and the Community Relations Committee of the Council and the Court seek ways by which the public, or the local community, can comment on matters to do with the University that concern them."

The University is aware of the growing need for transparency and agreed to publish the attendance records of its Council Members in its Annual Report in addition to the previous measure of having the attendance records of Council Members made available to the Administration upon request.

(Prepared by City University of Hong Kong)