Composition of the Councils of the University Grants Committee-funded institutions

Name	Existing Composition of Council	Proposed Changes following the Recommendations of the Review of Governance and Management Structures	
Council of the	(a) the President	(i) To remove the Vice-Presidents and Deans	
City	(b) the Deputy President	(ii) To remove public officers appointed by the Chief	
University of	(c) not more than 4 Vice-Presidents nominated by the President and appointed by	Executive	
Hong Kong	the Council	(iii) To reduce the number of external members	
	(d) not more than 5 Deans of faculties or such office holders in an equivalent body	appointed by the Chief Executive from 18 to 15	
	of the University nominated by the Senate and appointed by the Council	(not more than 8 are appointed by the Chief	
	(e) not more than 3 public officers appointed by the Chief Executive	Executive on the recommendation of the	
	(f) not more than 18 members who are not public officers or employees of the	Council; 7 are appointed by the Chief Executive)	
	University of whom:	(iv) To reduce the number of staff members elected	
	(i) not more than 9 are appointed by the Chief Executive on the	by staff from 2 to 1	
	recommendation of the Council; and	(v) To remove the Chairman of the Convocation	
	(ii) 9 are appointed by the Chief Executive	(vi) To remove the President of the Students' Union	
	(g) an academic member of the Senate nominated by the Senate and appointed by	and to appoint one student elected by students	
	the Council		
	(h) 2 members of staff elected from among their number and appointed by the	(Total number of members: 20)	
	Council	(
	(i) the Chairman of the Convocation		
	(j) The President of the Students' Union.		
	(Total number of members: 37)		

Council of the Hong Kong Baptist University	 (a) 3 members nominated by the Baptist Convention of Hong Kong and appointed by the Chief Executive (b) 15 members appointed by the Chief Executive (c) 2 members elected by the eligible staff from among their number and appointed by the Council (d) 2 members nominated by the Senate from among its number and appointed by the Council (e) the President and Vice-Chancellor ex officio (f) the Vice-Presidents ex officio (g) the holder of the office of Dean of each of the faculties, schools and equivalent bodies of the University ex officio (h) the President of the University's Student Union ex officion 	The Hong Kong Baptist University has completed its review and concluded that the University Council has been functioning effectively. No proposed change to the Council composition has been proposed by the University.
Council of Lingnan University	 (h) the President of the University's Student Union ex officio (Total number of members: 34) (a) 18 members appointed by the Chief Executive (b) 7 members nominated by the Lingnan Education Organization Limited and appointed by the Chief Executive (c) 3 members elected by the eligible staff among themselves in accordance with statutes and appointed by the Council (d) 2 members elected by the Senate from among its members in accordance with statutes and appointed by the Council (e) the President as an ex-officio member (f) the Vice-President as an ex-officio member (g) the President of the Students' Union as an ex-officio member (Total number of members: 33) 	The Lingnan University Council completed the "fitness for purpose" review in 2004. No amendment to the Council composition has been proposed by the University.

The Council of The Chinese University of

Hong Kong

- (a) the Chairman, who shall be appointed by the Chancellor on the nomination of the Council
- (b) the Vice-Chancellor
- (c) the Pro-Vice-Chancellors
- (d) the Treasurer
- (e) (life members appointed by the Council
- (f) 2 members elected by the Board of Trustees of each College from among its own members
- (g) the Head of each College
- (h) the Dean of each Faculty and of the Graduate School
- (i) one Fellow of each College elected by the College's Assembly of Fellows
- (j) 3 members elected by the Senate from among the academic members of the Senate
- (k) 6 persons nominated by the Chancellor
- (l) 3 persons elected by the Unofficial Members of the Legislative Council, other than Official Members, from among their own number
- (m)not more than 6 other persons elected by the Council
- (n) not more than 3 members of the Convocation to be elected by the Convocation and appointed by the Council

(Total number of members: 58)

- The Chinese University of Hong Kong (CUHK) has completed the review, and decided to downsize its Council to a number nearer the optimal size of 25 for effective governance. The new composition of the Council shall comprise a majority of non-staff members.
- The precise composition of the Council remains to be finalized. To allow the existing members to serve out their present term of membership, CUHK intends to implement the recommendation over a period of two to three years.
- As an interim measure, an Executive Committee of the Council has been established since December 2003 to discharge on behalf of the Council such duties and powers as delegated to it by the Council. The present membership of the Executive Committee consists of 12 non-staff Council members and 7 staff Council members.

The Council of the Hong Kong Institute of Education

- (a) the President
- (b) the Vice Presidents
- (c) at least one but not more than 3 public officers appointed by the Chief Executive
- (d) at least one but not more than 3 persons nominated by the Academic Board from among its number and appointed by the Council
- (e) 3 members elected from among their number by the full-time teaching staff and the administrative staff whose rank or grade is equivalent to that of full-time teaching staff
- (f) not more than 14 persons appointed by the Chief Executive (i.e. "external members")
- (g) a full-time student of the Institute appointed by the Council

(Total number of members: 28)

- The Hong Kong Institute of Education (HKIEd) has completed the Review and proposed the following changes with a view to moving towards a smaller governing body with a majority of external members –
- (i) To reduce the number of Vice Presidents from 3 to 1;
- (ii) To add in an alumna/alumnus under the category of "external members" and to subsume the "public officers" under the category of "external members", while the total number of "external members" is to remain at 14;
- (iii) To reduce the number of members of the Academic Board (or the proposed Senate) from 3 to 2; and
- (iv) To reduce the number of teaching and administrative staff members from 3 to 2, with at least 1 each from the teaching and administrative staff members.
- HKIEd in preparing the legislative amendments.

(Total number of members: 21)

The Council of the Hong Kong Polytechnic University

- (a) the President and the Deputy President
- (b) 2 Deans of the faculties or equivalent bodies of the University nominated by the President
- (c) 3 elected staff members appointed by the Council, 2 of whom shall be elected by the eligible staff from among their number, and 1 of whom shall be elected by and from the Senate
- (d) 20 members appointed by the Chief Executive of whom not more than 2 shall be public officers
- (e) 1 member from the alumni who is not an employee of the University and who shall be appointed by the Council
- (f) 1 member elected by and from the full-time students and who shall be appointed by the Council

(Total number of members: 29)

- The Hong Kong Polytechnic University (PolyU) has completed the Review and recommended (i) to increase the number of student representatives from 1 to 2, with one member elected by and from full-time undergraduate and sub-degree students, and one member elected by and from full-time postgraduate students; (ii) that of the two appointments from eligible staff, one member would be elected by and from full-time academic staff and one member elected by and from full-time non-academic staff; and (iii) to reduce the number of seats for Faculty Deans in the Council from 2 to 1.
- The University will proceed to initiate the legislative amendment process after consulting the Education and Manpower Bureau.

The Council	(a) the President	•	The Hong Kong University of Science and
of the Hong	(b) the Vice-Presidents		Technology (HKUST) has completed its review
Kong	(c) the holder of each office of Dean of a Faculty and Dean of a School		and considered that the current size and
University of Science and Technology	 (d) the Chairman of Convocation (e) not more than 3 public officers appointed by the Chief Executive (f) not more than 3 academic members of the Senate nominated by the Senate and appointed by the Council (g) not more than 18 members appointed by the Chief Executive (not more than 9 shall be appointed by the Chancellor; and not more than 9 shall be appointed by the Chancellor on the recommendation of the Council) 		composition of the Council, coupled with the standing arrangements to involve staff and student representatives regularly in joint Council/Court meetings, is fit for the effective governance of the University. At this stage, no proposed change to the Council composition is proposed by HKUST.
	(Total number of members = 33)		
The Council	(a) 7 persons appointed by the Chancellor	•	Following the recommendations of the Review of
of the	(b) 6 persons appointed by the Council		the governance and management structures
University of	(c) 2 persons elected by the Court		conducted by the University of Hong Kong
Hong Kong	 (d) the Vice-Chancellor (e) the Treasurer (f) 4 full-time teachers (g) 1 full-time employee of the University (h) 1 full-time undergraduate student (i) 1 full-time postgraduate student 		(HKU), the University had already introduced legislation amendments to the HKU Statutes to reconstitute the University Council. The legislative amendments became effective from 7 November 2003.
	(Total number of members: 24)		

Education and Manpower Bureau in consultation with University Grants Committee Secretariat January 2007