

Response to Hon Gary FAN's letter dated 30 May 2013

Since its establishment in July 2008, the West Kowloon Cultural District Authority (WKCDA) has engaged consultants to produce study reports on 47 items, with a cumulative expenditure of HK\$287 million. A list of relevant consultancy studies is enclosed at **Annex**.

The WKCDA considers various factors, such as the purpose and nature of the study and whether it contains sensitive information, etc. to decide whether a study report should be made public. At present, the WKCDA has uploaded onto its website some consultancy studies for public information. For details, please visit http://www.wkcda.hk/en/useful_information/reports/index.html.

In selecting the consultants, the WKCDA takes into account the consultants' proposed fee, performance, technical merits, experience, appreciation of the study objectives, organisation structure, study methodology and work programme, etc.

West Kowloon Cultural District Authority
June 2013

Study reports which are prepared by consultants engaged by the WKCDA

	Responsible Party	Title of the Consultancy Study	Contract Date
Project Delivery Department (27 studies)			
1.	Foster + Partners Limited	Consultancy Study on Conceptual Plan	Jul 2009 – Jan 2012
2.	Office for Metropolitan Architecture Stedebouw B.V.	Consultancy Study on Conceptual Plan	Jul 2009 – Jan 2012
3.	Rocco Design Architects Ltd	Consultancy Study on Conceptual Plan	Jul 2009 – Jan 2012
4.	Mott MacDonald Hong Kong Limited	Project Consultancy Study - Development Plan	Jul 2009 – Jul 2012
5.	Rider Levett Bucknall Limited	Independent Cost Review on the 3 Conceptual Plan Consultants	Feb – Jun 2011
6.	Rider Levett Bucknall Limited	Procurement Strategy Consultancy Services	Apr 2011 – Nov 2012
7.	Earthasia Limited	Landscape Consultancy Services for the Tree Nursery	Feb 2012 – Jul 2014
8.	Knight Frank Petty Limited	Consultancy for Integrated Development	Mar 2012 – Jul 2014
9.	IBM China/Hong Kong Limited	Consultancy Services for the Information and Communications Technology Strategic Master Plan	Apr – Aug 2012

10.	Atkins China Ltd	Strategy for Packaging Design Consultancies & Construction Works Contracts (Central Zone)	May – Jul 2012
11.	Foster + Partners Limited and Ronald Lu & Partners (HK) Ltd	Enquiry Submission to the Buildings Department	Jun – Aug 2012
12.	Knight Frank Petty Limited	Land Consultancy Services for West Kowloon Cultural District (WKCD)	Jun 2012 – Dec 2014
13.	Foster + Partners Limited	Urban Design and Landscape Guidelines	Jul – Nov 2012
14.	Jones Lang LaSalle	Retail Analysis for Xiqu Centre Design Competition	Sep – Nov 2012
15.	Ronald Lu & Partners (HK) Ltd	Consultancy Services for Scheme Design of Basement Zones 2B & 3A	Sep 2012 – Apr 2013
16.	Ove Arup & Partners Hong Kong Limited	Consultancy Services for Stage 1 Implementation Study and Scheme Design of District Cooling System	Sep 2012 – Sep 2013
17.	Llewelyn-Davies Hong Kong Ltd	Preparation of the WKCD Recommended Outline Development Plan for the West Kowloon Cultural District Authority (WKCDA)	Sep 2012 – Dec 2013
18.	AECOM Asia Company Limited	Consultancy Services for Geotechnical / Site Investigation and Advance Works	Sep 2012 – Mar 2014

19.	Rider Levett Bucknall Limited	Quantity Surveyor (QS) - Consultancy Services for Xiqu Centre	Sep 2012 – Dec 2017
20.	Rider Levett Bucknall Limited	QS - Consultancy Services for The Park & The Pavilion	Sep 2012 – Sep 2018
21.	Langdon & Seah Hong Kong Limited	QS - Consultancy Services for M+ Phase 1	Sep 2012 – Sep 2018
22.	Ove Arup & Partners Hong Kong Limited	Consultancy Services for District-Wide Fire Safety Strategy and Fire Engineering	Oct 2012 – Oct 2014
23.	Evans & Peck Pty Ltd	Scope / Brief Definition for Project Management Consultancy for Park Development	Nov – Dec 2012
24.	Savills Valuation and Professional Services Limited	Valuation Consultancy Services for Hotel, Office and Residential Value	Dec 2012
25.	Acoustics and Air Testing Laboratory Company Limited	Environmental Noise Monitoring Services For Temporary Performance Events	Dec 2012 – Feb 2013
26.	BTA & RLP Company Limited	Consultancy Agreement for the Design and Administration of the Construction of Xiqu Centre (Phase 1)	Dec 2012 – Dec 2017
27.	Rider Levett Bucknall Limited	Consultancy Services for Updating Project Cost for WKCD	Mar – Jul 2013

Performing Arts Department (4 studies)			
28.	Deloitte Consulting (Hong Kong) Limited	Consultancy Study on Market Analysis of the Performing Arts (PA) Venues	Aug 2009 – Jan 2010
29.	Creative Thinking - Positive Solutions Pty Ltd.	Consultancy Study on Mode of Governance of the PA Venues	Aug 2009 – Jan 2010
30.	New Art	Implementation Strategy Study on Mode of Governance of PA Facilities	May 2011 – Jan 2012
31.	Roger Tomlinson	WKCD Ticketing Services Review	Nov 2011
M+ & Exhibition Centre Department (2 studies)			
32.	Economic Research Associates	Consultancy Study on Market Analysis of the Museum and the Exhibition Centre	Aug 2009 – Apr 2010
33.	Cultural Innovations Limited	Consultancy Study on Mode of Governance of the Museum and the Exhibition Centre	Aug 2009 – Apr 2010
Communications & Marketing Department (1 study)			
34.	PolyU Technology and Consultancy Co. Ltd.	Consultancy Study on Analysis and Reporting of the Public Engagement on the Preparation of the Development Plan	May 2009 – Aug 2011

Finance Department (3 studies)			
35.	Hewitt Associates L.L.C.	Provision of Consultancy Advice on the Investment Strategy and Related Matters for Managing the Funds of the WKCDA	Jan – Dec 2010
36.	Deloitte Consulting (Hong Kong) Limited	Consultancy Study on Design and Development of Enterprises Resource Planning System for the WKCDA	Dec 2010 – May 2011
37.	KPMG	Recommendation of Appropriate Accounting Policies and Development of an Accounting Policies Manual	Apr 2011 – Jul 2013
Human Resources Department (7 studies)			
38.	Hewitt Associates L.L.C.	Consultancy Study on Organizational Structure and Manpower Needs of WKCDA	Mar – May 2009
39.	Hong Kong Institute of Human Resource Management	2010 Benefit Survey	Sep – Dec 2010
40.	Knight Frank Hong Kong Ltd	Property Advisory & Relocation Planning Consultancy	Oct 2010 – Jan 2011
41.	Hay Group Ltd	Consultancy Review on Remuneration Strategy and Related System	Feb – Mar 2011

42.	Towers Watson Pennsylvania, Inc.	Study of Human Resources Management Practices in the Arts and Cultural Sector	Feb – Mar 2011
43.	Towers Watson Pennsylvania, Inc.	Consultancy Service on Market Comparison Study for Project Delivery Positions in Hong Kong	Jul 2012
44.	Hay Group Ltd	Consultancy Service on Review of Senior Executive Fixed Term Contract Terms and Renewal	Jul – Sep 2012
Chief Executive Officer's Office (2 studies)			
45.	Jones Lang LaSalle	Commercial Property Consultancy Advisory	Dec 2010 – Jan 2011
46.	Jones Lang LaSalle	Agency Leasing Advisory Services	Feb – Mar 2012
Internal Audit Department (1 study)			
47.	Willis Hong Kong Limited	Risk Management Framework Project	Oct 2011 – Mar 2012