

Abbreviations

CEO	Chief Executive Officer of the MTR Corporation Limited
Council	Legislative Council
DCEO	Deputy Chief Executive Officer of the MTR Corporation Limited
DRMs	delay recovery measures
E&M	electrical & mechanical
EA1	Entrustment Agreement for Design and Site Investigation in relation to the Express Rail Link
EA2	Entrustment Agreement for Construction and Commissioning of the Express Rail Link
ERL	Guangzhou-Shenzhen-Hong Kong Express Rail Link
ExCo	Executive Council
ExCom	Executive Committee of the MTR Corporation Limited
FC	Finance Committee of the Legislative Council
FD	Finance Director of the MTR Corporation Limited
HC	House Committee of the Legislative Council
HKS	Hong Kong section
HyD	Highways Department

IBC	Independent Board Committee
IEP	Independent Expert Panel
Jacobs	Jacobs China Limited
KCRC	Kowloon-Canton Railway Corporation
km	kilometres
LegCo	Legislative Council
Lloyd's	Lloyd's Register Rail (Asia) Limited
M&V	monitoring and verification
M&V consultant	monitoring and verification consultant
MOD	money-of-the-day
MOR	Minimum Operating Requirement
Partial Opening Plan	the Project Team of the MTR Corporation Limited worked on a partial opening scenario after the meeting in March 2013 with the contractor of contract 810A
PMP	Project Master Programme
Railways Subcommittee	Subcommittee on Matters Relating to Railways
RDO	Railway Development Office
REL	Regional Express Line
RoP	Rules of Procedure of the Legislative Council
THB	Transport and Housing Bureau
the 1 st IBC Report	the first report published by Independent Board Committee on 16 July 2014

the 2 nd IBC Report	the second report published by Independent Board Committee 28 October 2014
the Board	Board of directors of the MTR Corporation Limited
the Corporation	MTR Corporation Limited
the Government	Government of the Hong Kong Special Administrative Region
the IEP Report	the report published by Independent Expert Panel on 30 January 2015
the July Presentation	on 13 July 2013, the MTR Corporation Limited's Project Team gave a presentation to the then Chief Executive Officer, the then Deputy Chief Executive Officer, the then Finance Director of the MTR Corporation Limited on the Partial Opening Plan
the Merger	the merger between the Kowloon-Canton Railway Corporation and the MTR Corporation Limited on 2 December 2007
the Project	Hong Kong section of the Guangzhou-Shenzhen-Hong Kong Express Rail Link project
the project delay	delay of the construction of the Hong Kong section of the Guangzhou-Shenzhen-Hong Kong Express Rail Link
the Select Committee	Select Committee to Inquire into the Background of and Reasons for the Delay of the Construction of the Hong Kong section of the Guangzhou-Shenzhen-Hong Kong Express Rail Link
WKT	West Kowloon Terminus

XRL

Guangzhou-Shenzhen-Hong Kong Express
Rail Link