### **Legislative Council Panel on Transport**

## Special Helping Measures for six major outlying island ferry routes for the next three year licence period 2017-20

## **Purpose**

This paper briefs Members on the arrangement of extending the licence of the six major outlying island ferry routes<sup>1</sup> for three years.

### **Background**

- 2. It is the Government's established policy that public transport services should be run by the private sector in accordance with commercial principles to enhance efficiency and cost-effectiveness. There is no direct subsidy from the Government for public transport services save for the six major outlying island ferry routes. The Government provides Special Helping Measures ("SHM") to these routes, because there is basically no alternative to the ferry services available as a means of public transport<sup>2</sup>, and short of the SHM, the ferry services cannot be maintained without periodic hefty fare increases. The SHM maintains the financial viability of the ferry services and alleviates the burden of fare increase on passengers.
- 3. The SHM was first launched in 2011 with funding approval from the Finance Committee ("FC") of the Legislative Council ("LegCo") on a three-year cycle, tying in with the three-year ferry service licence period. Subsidies are made through reimbursement of certain expenses associated with the operation of the ferry services. Reimbursement is arranged according to actual expenses, to ensure that the operators would continue

(2) "Inter-islands" between Peng Chau, Mui Wo, Chi Ma Wan and Cheung Chau; and

Routes operated by the Hong Kong & Kowloon Ferry Holdings Limited's three subsidiaries :

(5) "Central – Yung Shue Wan"; and

Routes operated by the New World First Ferry Services Limited:

<sup>(1) &</sup>quot;Central – Cheung Chau";

<sup>(3) &</sup>quot;Central – Mui Wo" routes.

<sup>(4) &</sup>quot;Central – Peng Chau";

<sup>(6) &</sup>quot;Central – Sok Kwu Wan" routes.

Only Mui Wo is also linked by an external road network, but its cross-district land-based public transport services are very limited.

to drive operating efficiency and that public funds are properly used. In accordance with the established policy mentioned in paragraph 2 and for prudent use of public fund, fuel and staff costs are not subsidised. For the current licence period from mid-2014 to mid-2017, a commitment of around \$190 million was approved by the FC in 2013 to implement the second round of SHM for the six major outlying island ferry routes, also for a period of three years. Details are set out at **Annex A**.

4. Earlier this year, the two incumbent operators of the six major outlying island ferry routes (i.e. New World First Ferry Services Limited ("NWFF") and three subsidiaries of Hong Kong and Kowloon Ferry Holdings Limited ("HKK")) approached the Transport Department ("TD") for applying for licence extension. The Government consulted the LegCo Panel on Transport ("the Panel") on this in April 2016. Panel noted the operating difficulty of ferry service, and that there were not many service providers available in the market. The Panel also noted the experience that there had been no new service provider submitting bids<sup>3</sup> when the Government conducted the open tender for the operating right of the ferries. Taking these into account, to ensure a smooth continuation of ferry service when the current licence period would expire in mid-2017, the Panel supported the Government to enter into direct negotiation with the two operators to discuss the terms of licence extension. For details, please refer to LC Paper No. CB(4)831/15-16(03).

## **Next Three-year Licence Period**

5. The negotiation between the Government and the ferry operators has been completed. The arrangements for the licence extension are set out in paragraphs 6 to 16 below.

## Continued provision and enhancement of SHM

6. Based on the revenue and cost situation in the first two years of the current licence period and the industry outlook (including the projections of patronage, oil price, wages and other operating costs in the coming three-year licence period), we have conducted an assessment on the financial performance of the six outlying island ferry routes in the next licence period. The assessment results show that without SHM and

When the TD conducted the open tenders for the six major outlying island routes in 2007/08 and 2011, only NWFF and subsidiaries of HKK submitted bids.

fare increase, NWFF and HKK would suffer from a significant financial loss in the next three-year licence period 2017-20. To achieve breakeven alone, a substantial fare increase of around 30% would be needed for the two operators. To moderate the fare increase, there is clearly a case for continued provision of SHM and the subsidy amount will also need to be suitably adjusted upwards due to the increase in costs.

7. We have examined the scope of the SHM. To encourage the operators to introduce new vessels or improve services, facilities or equipment, we now propose the addition of a new item, to reimburse the depreciation expenses of the abovementioned capital investments. The depreciation costs should only be reimbursed by half, having considered that the ownership of assets with depreciation cost subsidy would rest with the operators. Based on the current information, the operators have already planned to introduce two new vessels and a series of ferry fleet upgrading projects in the next licence period (such as replacement of air-conditioning and ventilation systems and refurbishment of passenger cabins/washrooms).

### Fare Adjustment

- 8. SHM maintains the financial viability of the ferry services and alleviates the burden of fare increase on passengers. Despite the continued provision of SHM by the Government, the ferry operators express that there has been pressure for fare increase, owing to the significant increase in operating cost, particularly the significant pay rise of ferry crew members in recent years. Therefore, when the two ferry operators applied for licence extension, the two ferry operators requested for a fare increase of about 10% upon the commencement of the new licence period.
- 9. We appreciate outlying island residents' concerns about the fares of outlying island ferry services. At the same time, the fundamental policy consideration of the SHM is that ferry passengers, as in the case of passengers of other public transport modes, should shoulder a fair share of fare burden, and the burden of fare increase is alleviated through the SHM. The ferry operators have submitted financial information and data on the operating costs in the wake of fuel cost rebound pressure, significant increase of staff remuneration expenses and ferry fleet upgrading. The TD has carefully examined these information and data. The TD has also taken into account the subsidy amount expected in the coming three years (see paragraph 11 below), with a view to alleviating the burden of fare increase on passengers as far as possible.

10. After careful consideration, the Government intends to approve an average fare increase rate of around 4%<sup>4</sup> for the six routes, which will take effect on commencement of the new licence period. In other words, the new fares will take effect gradually<sup>5</sup> along the commencement date of the licence period of the six routes in mid-2017, which would be three years from the last fare increase in 2014 (fare increase rates were around 5% to 6% at that time). The proposed fare increase rate is lower than the projected cumulative increase in the Composite Consumer Price Index (7.4%) in the current licence period (i.e. during the period from July 2014 to June 2017).

#### SHM amount

Annex B.

- 11. Considering the financial projections of the ferry operators, the SHM subsidy and an average fare increase rate of around 4%, the funding required for the SHM for the next three-year licence period would be around \$340 million. In line with the practice in the current licence period, a buffer of 20% would be budgeted for contingency, and therefore bringing the SHM amount to some \$410 million.
- 12. The SHM amounts to around \$190 million (with the 20% contingency funding included) for the current licence period. The substantial increase in the SHM sum is attributable mainly to the introduction of the new item of reimbursing half of the depreciation expense under SHM, the substantial increase in repair and maintenance cost, the increase in other costs that could be reimbursed under SHM, and the increase in contingency provision in proportion to the total, now expanded, SHM amount required. In other words, apart from creating the new depreciation expense item, this increase in subsidy mainly seeks to meet escalating operating costs so as to alleviate the fare burden on

Having considered the different patronage and operating mode of the six routes, as well as the different financial situation of the two ferry operators, the Government intends to approve an overall average fare increase of around 3.9% for "Central – Cheung Chau", "Inter-islands" and "Central – Mui Wo" routes operated by NWFF while the overall average fare increase rate for the "Central – Peng Chau", "Central – Yung Shue Wan" and "Central – Sok Kwu Wan" routes operated by HKK is around 4%. Details are in

<sup>&</sup>lt;sup>5</sup> Except for the "Central – Mui Wo" route of which the licence after extension will take effect from 1 April 2017, the licences of the other five routes will be effective from 1 July 2017 after extension. The licence duration of the six routes are of three years.

passengers. Details are at <u>Annex C</u>. SHM reimbursement is subject to actual usage and invoices would be carefully verified by the TD. Therefore, increasing the maximum amount would not lead to abuse.

### Projected Profit Margin

- 13. The actual profit margin of the two ferry operators for the first three-year licence period (2011-2014) was around 7%. The actual profit margin for the first 18 months of the current licence period (after sharing with passengers the "windfall profit") was around 7.5% and 13.5% for NWFF and HKK respectively<sup>6</sup>.
- 14. We have projected the various major items of operating costs (including fuel, staff cost, repairs and depreciation etc.) and farebox revenue, non-farebox revenue and SHM for the two ferry operators in the next three-year licence period. Having regard to these projections, the projected profit margin for NWFF is around 6.0%, while that for HKK is around 6.2%, which are lower than the actual profit margin in the first licence period and that in the first 18 months of the current licence period (see paragraph 13 above). The projected profit margins are overall projection for the entire three-year licence period rather than on an annual basis. In projecting the profit margins, we have already worked out the projected expenses of the various key operating costs such as fuel. We have also taken into consideration the impact of SHM and the fare increase starting from the commencement of the licence in 2017 (see paragraph 10 above) on operation.
- 15. The financial consultant commissioned by the Government considers that the above projected profit margins are reasonable, noting

In the first 18 operating months of the current licence period, the two operators benefitted from oil price adjustment and recorded respectable profits exceeding the original projections. After negotiation between the Government and the operators, the two ferry operators agreed to share "windfall profit" with passengers on a 50:50 basis through a time-limited and one-off fare concession. The amount of fare concession concerned is around \$22 million. The fare concession is to reward to passengers the entire amount attributed to the profit sharing, under a 50:50 basis. The two ferry operators both offered an overall fare concession of around 10-20% off for around half a year for the various routes.

<sup>&</sup>lt;sup>7</sup> The profit margin of NWFF and HKK in the first licence period (2011-14) was 7% and 8.1% respectively.

that the possible volatility of oil price, the difficult operating environment of ferries in general, and the sustained need for the operators to improve remuneration package for its staff in order to attract new blood to the industry etc. It should be noted that, the above projected profit margins are only for drawing up the implementation details of the SHM during the licence extension, processing fare increase applications and working out the profit-sharing mechanism for the next licence period (see paragraph 16 below). **The projections concerned are neither guaranteed profit nor profitability caps**. Instead, they are a projection tool for assessing the financial viability of the operations.

### **Profit-sharing Mechanism**

16. Under the profit-sharing mechanism established in the last mid-term review (please see LC Paper No. CB(4)831/15-16(03) for details), the operators would share any "windfall profit" (i.e. the profit exceeding the projected profit margin at the time of licence extension; also see paragraph 13) with passengers on a 50:50 basis through offering fare concession. The same profit-sharing mechanism will be applicable to the next licence period 2017-20, which will share the "windfall profit" earned in the first half of the licence period with passengers on a 50:50 basis in the second half of the licence period will be shared with passengers on a 50:50 basis in the next licence period.

## Maintaining the Long-term Financial Viability of Outlying Island Ferry Service

17. The Government first introduced the SHM arrangement for the six major outlying island ferry routes in 2011. The next three-year licence period (i.e. 2017-2020) is the first time where the Government subsidises operators' depreciation expense to encourage the operators to introduce new vessels and upgrade facilities or equipment, and the Government will also formally incorporate the profit-sharing mechanism into the terms of licence extension of the ferry services. It will take time to see what the actual effectiveness of the above new arrangements will be in enhancing ferry service and maintaining the long-term financial viability of ferry service. We will look into this in the next mid-term review (in the first half of 2019). At that time, the Government will

review in one go whether the currently proposed SHM would be the most desirable long-term operation model for maintaining the service quality and financial viability of ferry services.

- 18. The Ferry Service Ordinance (Cap. 104) stipulates that a licence period for ferry service should be three years at the maximum. We are of the view that this requirement hampers the operators' capability for longer-term planning and investment for ferry services. We will take the opportunity of the next mid-term review to explore extending the effective period of a licence, through legislative amendments.
- 19. In 2013, the Government proposed taking forward the construction of additional floors at Central Piers Nos. 4, 5 and 6, to provide shop rental income to cross-subsidise the operation of the six routes. When the proposal was submitted to the Public Works Sub-committee under the FC for consideration, the Sub-committee raised various concerns over the rental income and operations and management issues<sup>8</sup>, and voted down the proposal of upgrading the construction project to Category A. As reported to the Panel in April this year (see LC Paper No. CB(4)831/15-16(03)), we were reconsidering in detail whether it is desirable to subsidise the operation of the six routes by the rental income generated under this proposal.
- 20. On reviewing this proposal, our consultant points out that for this model of rental cross-subsidising ferry operations to work, an agency would need to be engaged by the Government to operate and manage the retail shops of those three piers on behalf of the various ferry operators, in order to avoid possible conflict of interest and to achieve economy of scale. Given the construction cost involved of such proposal (estimated to be around \$610 million in 2013), the uncertainty of rental income, and the complex contractual relationship among stakeholders (namely the Government, ferry operators, the lease agency as well as shop tenants), and that the fees to be charged by the agency would reduce the eventual rental income for the cross-subsidy purpose, preliminarily, we are of the view that this proposal may not be the most feasible and desirable model.
- 21. Separately, there are views that the Government should procure vessels for the operators to reduce their operating costs, as ferry operators have been facing a sustained and difficult operating environment. It is

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Members' major concerns included opining that the Government underestimated the projection of rental revenue, and should work out a business model of the piers that could maximise rental income. There were also suggestions that the Government should reconsider the design of the exterior appearance of the piers.

the Government's established policy that public transport services should be run by the private sector in accordance with commercial principles to enhance efficiency and cost-effectiveness. This proposal deviates from that established public transport policy. However, as stated in paragraph 7 above, to encourage operators to introduce new vessels or improve services, facilities or equipment, the Government now proposes the introduction of a new item in the next three-year licence period so as to reimburse half of the depreciation expenses of the abovementioned capital investment. Accordingly, two new vessels will be introduced to the fleet. In fact, the major pressure faced by the ferry operators are from the continuously escalating operating expenses, of which around 70% are attributable to fuel and staff costs. Even if the Government were to procure vessels for the operators to reduce operating cost, this would only lower the expenditure arising from capital investment. It could not solve the problem of recurrent deficit in daily operation. Therefore, SHM would still need to be maintained.

22. Another similar idea is for the Government to procure and own ferries, and to outsource the service. If this would be pursued, ferry service will in effect become a public service. If implemented, it will definitely involve a large sum of public money. It will also be difficult to ensure cost effectiveness and may even bring about far-reaching implications for the public transport policy.

### The eight remaining outlying island ferry routes

Currently, apart from the six major outlying island ferry routes, there are eight other outlying island ferry routes<sup>9</sup>. There are views that the SHM should be expanded to these eight outlying island ferry routes. We will examine this matter. Specifically, we will consider a whole host of factors, including the principle of prudent use of public money, whether there are any alternative public transport service of each of the eight routes, the operating environment of each of the eight routes (for example, some of the routes were launched in support of the new residential development projects at that time) and the different financial

<sup>&</sup>lt;sup>9</sup> The eight other outlying island ferry routes include:

<sup>(1) &</sup>quot;Aberdeen – Cheung Chau";

<sup>(2) &</sup>quot;Aberdeen – Yung Shue Wan via Pak Kok Tsuen";

<sup>(3) &</sup>quot;Aberdeen – Sok Kwu Wan via Mo Tat";

<sup>&</sup>quot;Tuen Mun – Tung Chung – Sha Lo Wan – Tai O";

<sup>(5) &</sup>quot;Discovery Bay – Central"

<sup>(6) &</sup>quot;Discovery Bay – Mui Wo";

<sup>(7) &</sup>quot;Ma Wan - Central"; and

<sup>(8) &</sup>quot;Ma Wan – Tsuen Wan".

situation (some of the routes are suffering financial loss but there are routes that are relatively financially manageable for the time being) and patronage of the eight routes etc. The current data on these issues are at **Annex D**. The profit-sharing mechanism has become the terms of licence renewal for 2017-20 for the six major outlying island ferry routes. Whether it should be applicable to the other eight routes needs to be studied. Besides, the duration of the licence periods of those eight routes are not the same (the existing licence periods range from one to three years; details are in **Annex D**). Whether the future licence periods should be rationalised or unified also needs to be studied. When the Government makes a decision on the long-term operation model of the six major outlying island ferry routes in the first half of 2019, it will decide in one go whether and how the long-term operation model to be selected at that time should be applicable to those eight routes. We will then consult the LegCo.

### Way forward

24. Members are invited to note the above licence extension arrangements for the six major outlying island ferry routes outlined in paragraphs 6-16 above. Subject to Members' views, we plan to seek funding from the LegCo FC in early 2017. TD will approve the extension of the current licences of the six routes for three years in accordance with section 29(2) of the Ferry Services Ordinance.

Transport and Housing Bureau November 2016

#### Annex A

## **Details of the Special Helping Measures ("SHM")**

Their average daily patronage of the six routes was around 50 000 passenger trips in 2015. The total sum of 14 outlying island ferry routes, including the six major routes, together with their patronage information are at **Appendix I**.

2. We sought approval from Finance Committee of the Legislative Council in July 2013 of a commitment of around \$190 million for implementation of the following package of SHM to the six major ferry routes –

	SHM	Reimbursement cap for the current 3-year licence period (\$ Million)	Actual amount reimbursed in the first two operating years (\$ Million)
(a)	reimbursing the vessel survey fee and private mooring charge;		
(b)	reimbursing the pier electricity, water and cleansing charges;		
(c)	reimbursing the balance of revenue foregone due to provision of elderly fare concessions after netting off the amount of pier rental reimbursement and vessel licence fee exemption under the established arrangement;	34	31.8
(d)	reimbursing the vessel maintenance cost;	96	81.2
(e)	reimbursing the revenue foregone due to provision of child fare concessions;	23	12.5

1

	SHM	Reimbursement cap for the current 3-year licence period (\$ Million)	Actual amount reimbursed in the first two operating years (\$ Million)
(f)	reimbursing the vessel insurance cost; and	3	4.4
(g)	Implementing "Visiting Scheme to Outlying Islands" <sup>1</sup> .	2	1.6
(h)	20% Buffer	32	N/A
	Total	Around 190	131.5

## Other helping measures

3. A list of other helping measures now provided to ferry services (other than the SHM) is at **Appendix II**.

<sup>&</sup>lt;sup>1</sup> The "Visiting Scheme to Outlying Islands" provides free ferry rides to eligible persons who come from institutions such as schools, non-governmental organisations, community and local groups, to facilitate them to organise activities on the outlying islands served by the six ferry routes. The ferry operators are reimbursed with the revenue foregone from the Government. The application for the scheme was closed in mid-2016. It is anticipated that the sum reserved for the scheme will be largely used up.

 $\frac{\text{Appendix I}}{\text{Patronage of the 14 outlying island ferry routes in 2015}}$ 

	Outlying Island Ferry Routes	Average Daily Patronage in 2015
Ro	utes covered by the SHM	
1.	Central – Cheung Chau <sup>Note 1</sup>	26 315
2.	Inter-islands (Peng Chau – Mui Wo – Chi Ma	1 059
	Wan – Cheung Chau) Note 1	
3.	Central – Mui Wo Note 1	5 865
4.	Central – Peng Chau Note 2	6 860
5.	Central – Yung Shue Wan Note 2	9 111
6.	Central – Sok Kwu Wan Note 2	1 257
Ro	utes not covered by the SHM	
7.	Aberdeen – Cheung Chau Note 3	539
8.	Aberdeen – Yung Shue Wan via Pak Kok Tsuen	845
9.	Aberdeen – Sok Kwu Wan via Mo Tat	642
10.	Tuen Mun – Tung Chung – Sha Lo Wan – Tai O	1 102
11.	Discovery Bay – Mui Wo	264
12.	Discovery Bay – Central	11 707
13.	Ma Wan – Central	3 039
14.	Ma Wan – Tsuen Wan	302

## Note:

- 1. Operated by New World First Ferry Services Limited.
- 2. Operated by the subsidiaries of Hong Kong & Kowloon Ferry Holdings Ltd.
- 3. The route was inaugurated on 8 August 2015.

### Appendix II

## Ordinary helping measures for ferry services (other than SHM)

The Government has been providing various ordinary helping measures (other than SHM) to enhance the viability of ferry services. These measures include –

- (i) taking over pier maintenance responsibility;
- (ii) waiving fuel duty;
- (iii) reimbursing pier rentals and exempting vessel licence fees for ferry services under the Elderly Concessionary Fares Scheme; and
- (iv) streamlining the pier subletting approval procedures to help generate non-fare box revenue for cross-subsidising the ferry operation so as to alleviate pressure for fare increase.

### Annex B

## Details of fare increase of the six routes in the next licence period (2017-20)

## The fare increase rates of each route are summarised as follows:

Routes	Increase	Increase	Average	Implementation
	Rate for	Rate for	Fare	Date of
	Adult Single	Monthly	Increase	New Fares
	Journey	Tickets	Rate	
	Fares			
"Central	2.6-4.3%	3.7%	3.7%	1 July 2017
- Cheung Chau"				
"Inter-islands"	4.7%	Not	4.7%	
		Applicable		
"Central	3.1-4.7%	4.1%	4.6%	1 April 2017
– Mui Wo''				
"Central	3.9-4.1%	4.0%	3.9%	1 July 2017
- Peng Chau"				
"Central	4.1-4.2%	4.1%	4.1%	
- Yung Shue Wan"				
"Central	4.0-4.8%	3.7%	4.4%	
– Sok Kwu Wan"				

## Details of fares of individual route in the next licence period are as follows (existing fares are in brackets):

"Central – Mui Wo" Route (with effect from 1 April 2017)

	Mondays to Saturdays			Sundays a	nd public	holidays
	(except	public hol	idays)			
	Ordinary Ferry Fast		Ordinary Ferry		Fast	
	Serv	ice	Ferry	Serv	ice	Ferry
	Ordinary	Deluxe	Service	Ordinary	Deluxe	Service
	Class	Class		Class	Class	
Single Journey						
Adult	\$15.9	\$26.2	\$31.3	\$23.5	\$38.4	\$44.9
	(\$15.2)	(\$25.4)	(\$29.9)	(\$22.5)	(\$37.2)	(\$42.9)
Monthly Ticket	\$554			\$554		
	(\$532)			(\$532)		

"Central – Cheung Chau" Route (with effect from 1 July 2017)

	Mondays to Saturdays			Sundays a	nd public	holidays
	(except	public holi	days)			
	Ordinar	y Ferry	Fast	Ordinary Ferry		Fast
	Serv	vice	Ferry	Serv	ice	Ferry
	Ordinary Deluxe		Service	Ordinary	Deluxe	Service
	Class	Class		Class	Class	
Single Journey						
Adult	\$13.6	\$21.3	\$26.8	\$20.2	\$31.0	\$38.8
	(\$13.2)	(\$20.7)	(\$25.8)	(\$19.4)	(\$30.2)	(\$37.2)
Monthly Ticket	\$532			\$532		
	(\$513)			(\$513)		

## "Peng Chau – Mui Wo – Chi Ma Wan – Cheung Chau" Route (with effect from 1 July 2017)

Adult	\$13.4
	(\$12.8)

"Central – Peng Chau" Route\* (with effect from 1 July 2017)

Contain Tong Chad Roate (With effect from Tully 2017)						
	Mondays to Saturdays		Sundays and public holidays			
	(except publ	(except public holidays)				
	Ordinary Fast Ferry		Ordinary	Fast Ferry		
	Ferry Service	Service	Ferry Service	Service		
Single Journey						
Adult	\$15.9	\$29.6	\$22.8	\$43.5		
	(\$15.3)	(\$28.5)	(\$21.9)	(\$41.8)		
Monthly Ticket	\$597		\$597			
	(\$574)		(\$574)			

<sup>\*</sup> If single vessel type operation mode is implemented, it is expected that the fares will fall in between the ordinary ferry service and fast ferry service.

"Central – Yung Shue Wan" Route (with effect from 1 July 2017)

	Mondays to Saturdays	Sundays and public	
	(except public holidays)	holidays	
Single Journey			
Adult	\$17.8	\$24.7	
	(\$17.1)	(\$23.7)	
Monthly Ticket	\$685		
	(\$658)		

"Central – Sok Kwu Wan" Route (with effect from 1 July 2017)

	Mondays to Saturdays	Sundays and public	
	(except public holidays)	holidays	
Single Journey			
Adult	\$22.0	\$31.0	
	(\$21.0)	(\$29.8)	
Monthly Ticket	\$730		
	(\$704)		

## Annex C

# Details of implementation of the SHM in the 2017-20 licence period

	SHM	Subsidy Cap
(a)	reimbursing the operators of the concerned ferry services for the vessel survey fee and private mooring charge;	\$2 million
(b)	reimbursing the pier electricity, water and cleansing charges;	\$17 million
(c)	reimbursing the balance of revenue foregone due to provision of elderly fare concessions after netting off the amount of pier rental reimbursement and vessel licence fee exemption under the established arrangement;	\$35 million
(d)	reimbursing the vessel maintenance cost;	\$241 million
(e)	reimbursing the vessel related depreciation costs;	\$16 million
(f)	reimbursing the revenue foregone due to provision of child fare concessions;	\$21 million
(g)	reimbursing the vessel insurance cost; and	\$9 million
(h)	re-launching "Visiting Scheme to Outlying Islands".	\$3 million
	Estimated cap of total subsidy amount	~\$340 million
	Inclusive of a 20% buffer provision (contingency provision to cater for any unforeseeable changes to operating costs)	~\$410 million

2. The substantive increase in SHM amount from \$190 million for the current licence period (2014-17) to around \$410 million for the next licence period (2017-20) is mainly attributable to the following factors -

Items	Cap of subsidy amount in the 2014-17 licence period (a) (\$ million)	Cap of subsidy amount in the 2017-20 licence period (b) (\$ million)	Additional subsidy amount in the 2017-20 licence period (b-a) (\$ million)
Introduction of a new SHM item – depreciation expense	Not applicable	16	16
Repairs and maintenance cost of NWFF and HKK	96	241	145 <sup>1</sup>
Reimbursement of vessel survey fee and private mooring charge, pier electricity, water and cleansing charges, and revenue foregone due to provision of elderly fare concessions	34	52*	18
Reimbursement of vessel insurance cost	3	9	6
20% contingency provision	32	69	37
Difference caused by changes in other non-major items and rounding	Not app	olicable	4

<sup>\*</sup> Due to rounding, the total amount shown here may slightly differ from the sum of individual items.

The some \$145 million increase in reimbursement of repairs and maintenance costs for the two operators is mainly attributable to the followings—

<sup>•</sup> the operators' plan to spend around \$57 million to upgrade ferry fleets in the next licence period;

<sup>•</sup> some of the key major vessel maintenance and surveys of around \$13 million in a four-year maintenance cycle of vessels would fall within the next licence period;

<sup>•</sup> an increase of around \$42 million in operators' standard repairs and maintenance costs; and

<sup>•</sup> part of the operators' repairs and maintenance costs in the current licence period cannot be fully subsidised. We intend to fully reimburse repairs and maintenance costs to operators in the next licence period.

Annex D
Operating situation of the eight outlying island routes without SHM

The Eight Outlying Island Routes Without SHM [Current Licence Period]	2015 Average Daily Patronage	Financially profitable or not [Months Covered]		Remarks
<b>Discovery Bay – Central</b> [One year: 1.5.2016 - 30.4.2017]	11 707	Not financially profitable [7/2014-6/2015]	•	Certain non-franchised residents' bus services are available <sup>1</sup>
Aberdeen – Pak Kok Tsuen – Yung Shue Wan [Three years: 15.8.2014 - 14.8.2017]	845	Not financially profitable [7/2014-6/2015]	•	No alternative public transport service
Discovery Bay – Mui Wo [Two years: 10.2.2016 - 9.2.2018]	264	Financially profitable [4/2014-3/2015]	•	Road network connecting other places is available, but routing is inconvenient.
Aberdeen – Cheung Chau [Three years: 8.8.2015 - 7.8.2018]	539	Service of this route commenced in 2015, the operator cannot provide information.	•	Cheung Chau relies on ferries for transmuting. This route is to moderate the heavy loading of the Central – Cheung Chau route.
Tuen Mun – Tung Chung – Sha Lo Wan – Tai O [Three years: 2.9.2015 - 1.9.2018]	1 102	Financially profitable [7/2014-6/2015]	•	No alternative public transport service
Ma Wan – Central [Three years : 14.12.2015 - 13.12.2018]	3 039	Not financially profitable [1-12/2015]	•	Certain non-franchised residents' bus services are available <sup>2</sup>
<b>Ma Wan – Tsuen Wan</b> [Three years: 8.6.2016 - 7.6.2019]	302	Not financially profitable [1-12/2015]		
Aberdeen – Mo Tat – Sok Kwu Wan [Three years: 1.6.2016 - 31.5.2019]	642	Financially profitable [7/2014-6/2015]	•	No alternative public transport service

- NR330 Ma Wan (Tung Wan Bus Terminus) Tsing Yi Station
- NR331 Ma Wan (Pak Yan Road) Tsuen Wan (Sai Lau Kok Road)
- NR331S Ma Wan (Pak Yan Road) Tsuen Wan West
- NR332 Ma Wan (Tung Wan Bus Terminus) Kwai Fong (Metroplaza)
- NR334 Ma Wan (Tung Wan Bus Terminus) Hong Kong International Airport
- NR338 Ma Wan (Tung Wan Bus Terminus) Central (Central Ferry Pier No.2) (All Night Service)

<sup>&</sup>lt;sup>1</sup> Details of routes are as follows:

<sup>•</sup> DB01R Discovery Bay - Tung Chung

<sup>•</sup> DB02R Discovery Bay - Airport

<sup>•</sup> DB03R Discovery Bay - Sunny Bay

<sup>&</sup>lt;sup>2</sup> Details of routes are as follows: