



中華人民共和國香港特別行政區政府總部食物及衛生局

Food and Health Bureau, Government Secretariat

The Government of the Hong Kong Special Administrative Region

The People's Republic of China

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25 May 2018

Miss Kay Chu
Clerk to Panel
Panel on Health Services
Legislative Council Complex
1 Legislative Council Road
Central

Dear Miss Chu,

Panel on Health Services

Follow-up to the meeting on 24 April 2018

As requested by Members at the Panel meeting held on 24 April 2018, we provide the following supplementary information on the item entitled “Proposed Creation of a Supernumerary Post of Chief Quantity Surveyor (CQS) in the Architectural Services Department (ArchSD)”.

The Administration was requested to explain, with the aid of a flowchart, the role of ArchSD as the vote controller of all capital works projects under the 10-year Hospital Development Plan, as well as the respective responsibilities of ArchSD and Hospital Authority (HA) when the latter served as the works agent of the individual capital works projects, and vice versa.

2. The 10-year Hospital Development Plan (HDP) covers the redevelopment or expansion of 11 hospitals, construction of a new acute hospital, three community health centres and one supporting services centre for HA. ArchSD is the vote controller of all these healthcare projects while the Food and Health Bureau assumes an overall policy role in overseeing the delivery of the 10-year HDP. The division of projects between ArchSD and HA to serve as the works agent is set out in the table at **Annex A**.

3. Being the vote controller of all healthcare projects under the 10-year HDP, ArchSD has the responsibility to ensure government funds are spent in a cost-effective manner on the projects. The proposed CQS will assist the vote controller in providing professional services on cost management, devising procurement and contract strategy, as well as risk and value management in the delivery of the 10-year HDP.

4. ArchSD is also the works agent of projects such as Redevelopment of Queen Mary Hospital (Phase 1) and Kwai Chung Hospital as set out in the left column of the table at **Annex A**. As the works agent of those projects, ArchSD is responsible for building design and engagement of works contractors to implement the projects. The proposed CQS will lead a new division and provide professional services on budgeting, cost control, project planning, procurement, tendering, contract administration, risk management, value management, dispute resolution, etc. in the delivery of these projects.

5. For projects such as Redevelopment of Kwong Wah Hospital and Expansion of United Christian Hospital as set out in the middle and right columns of the table at **Annex A**, HA is the works agent who is responsible for building design and engagement of works contractors to implement the projects. ArchSD acts as the technical adviser for these projects and is responsible for ensuring that these projects conform to government requirements. The proposed CQS will oversee the delivery of these projects through leading and steering the professional team in quantity surveying aspect to provide timely and professional technical advices, with due consideration of the value for money and compliance with the government recognised standards in respect of procurement, design and construction.

6. The general workflow for delivery of a capital works project under the 10-year HDP and the working relationship between ArchSD and HA are set out

the flow chart at **Annex B**. The proposed CQS will provide dedicated directorate support to ArchSD who plays the role of vote controller, works agent and technical adviser for the 10-year HDP.

Yours sincerely,

A handwritten signature in black ink, appearing to be 'Kevin Ng', written in a cursive style.

(Kevin Ng)

for Secretary for Food and Health

c.c. Director of Architectural Services

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**Division of Projects under the 10-Year Hospital Development Plan
between Architectural Services Department and Hospital Authority to
serve as the Works Agent**

Works Agent	
Projects	
By ArchSD	By HA
Redevelopment of Queen Mary Hospital (Phase 1)	New Acute Hospital at Kai Tak Development Area
Redevelopment of Kwai Chung Hospital	Redevelopment of Prince of Wales Hospital (Phase 2) (Stage 1)
Community Health Centre in North District	Expansion of United Christian Hospital
Community Health Centre in Shek Kip Mei	Expansion of Operating Theatre Block for Tuen Mun Hospital
Community Health Centre in ex-Mong Kok Market Site	Expansion of Haven of Hope Hospital
Hospital Authority Supporting Services Centre	Expansion of North District Hospital
	Redevelopment of Grantham Hospital, Phase 1
	Expansion of Lai King Building in Princess Margaret Hospital
	Redevelopment of Our Lady of Maryknoll Hospital

Legend:

ArchSD Architectural Services Department

HA Hospital Authority

**Workflow for Delivery of a Capital Works Project
under the 10-Year Hospital Development Plan**

